

### NATIONAL INSURANCE COMPANY LIMITED

### **DIRECTORS' REPORT – 2020**

ON THE ANNUAL AUDITED ACCOUNTS FOR THE YEAR ENDED DECEMBER 31, 2020

The Directors of your Company take pleasure in presenting their report together with the audited financial statements and Auditors' Report thereon for the year ended December 31, 2020. The Director's report prepared under Section 227 of the Companies Act, 2017, the Public Sector Companies (Corporate Governance) Rules, 2013 and the Code of Corporate Governance for Insurers, 2016, will be put forward to the members at the 21<sup>st</sup> Annual General Meeting of the Company to be held on December 09, 2024.

#### HISTORY, OBJECTIVES AND STATE OF AFFAIRS OF YOUR COMPANY

National Insurance Company Limited ("the Company") was incorporated in Pakistan on March 31, 2000, as an unquoted public limited company under the repealed Companies Ordinance 1984 (now the Companies Act, 2017) through National Insurance Corporation (Reorganization) Ordinance, 2000.

Major Objectives of National Insurance Company Limited include:

- To provide insurance cover to the Government/Semi Government organizations at economical cost;
- To reduce outflow of foreign exchange by reducing dependence on reinsurance abroad;
- To make significant contributions to public exchequer by payment of taxes & dividends;
- To make prudent investments in public as well as private sector in order to obtain maximum returns.

The Company provides general insurance coverage to the moveable and immoveable assets, liabilities, risks and/or interests belonging to Federal & Provisional Governments, Local Authorities and Statutory Corporations. It has a captive clientele in terms of the provisions of Section 166 of the Insurance Ordinance, 2000.

The Company provides insurance coverage in the following areas:

Fire and Allied Perils
Property All Risk
Machinery Breakdown
Contractors' All Risk
Erection All Risk
Business Interruption following;
Property Damage
Machinery Breakdown

- Marine Cargo
- Marine Hull
- Aviation Hull
- Bankers Blanket Bond
- Electronic Equipment
- Workmen Compensation
- General Public Liability Cash-in-Safe
- Cash-in-Transit

The Company has never been in loss ever since the year 2000 i.e. when the National Insurance Corporation was converted into a public limited company through the promulgation of the National Insurance Corporation (Reorganization) Ordinance, 2000.

The Company's operations and governance remained smooth until the year 2009, however, during the period from 2009 and 2010 due to certain decisions taken by the then Board members as a collegiate, the Company underwent a state of turmoil due to cases relating to purchase of properties. Thereafter, the Hon'ble Supreme Court of Pakistan took notice of the same and Suo Moto case bearing No. 18 of 2010 necessitated an overhaul of the Company. As a consequence, the Company has been functioning without a duly constituted Board of Directors for a significant period of time.

A Board of Directors was appointed/ nominated during the year 2013 for a period of six months only. Hence, during the period from 2010/2011 to 2015, the Company largely functioned without a Board of Directors. Consequently, the audits of the Company's accounts could not be carried out and the same interfered with the Company's smooth functioning as it created a backlog of numerous issues including, but not limited to, the audit of accounts given the fact that the process of auditing is a sequential one.



Another Board of Directors was appointed / nominated February 2015 which remained for three years, which got the financial statements for the years 2010, 2011, 2012, 2013 and 2014 audited and approved. After that, another Board of Directors was appointed/ nominated through notification dated May 31, 2018 for a period of three years and its tenure ended on May 31 2021, this Board of Directors got the financial statements for the years 2015, 2016 and 2017 audited and approved. Then after a gap two-and-a-half-year new Board (i.e. the present Board) was notified on August 8, 2023 and held its first meeting on November 13, 2023. This current Board of Directors of the Company took initiatives to conclude the pending audits and finalization/approval of pending financial years. The Board of Directors completed the audit of accounts for the years 2018 and 2019, the same have been adopted by the shareholders in Annual General Meetings (AGM) held on September 12, 2024 (19<sup>th</sup> & 20<sup>th</sup> AGMs) and now completed the audit of accounts for the year 2020, the same is being adopted by the shareholders in 21<sup>st</sup> Annual General Meeting being held on December 09, 2024.

Moreover, alongside the audit and finalization of accounts, the Company has not been in compliance with other statutory obligations including the ones relating/ ancillary to the audit and finalization of accounts. Other shortcomings in compliance of other statutory requirements include, but are not limited to, the following:

- i. Non-existence of Board of Directors for a considerable time.
- ii. Appointment of a qualified person as Chief Financial Officer, which has now been done on April 22, 2024, and a qualified professional from the finance function has been nominated as its Chief Financial Officer, who was looking after the finance function as Acting Chief Financial Officer since April 12, 2023. Before this the Company appointed its Chief Financial Officer on October 15, 2020, who stayed for around a year till November 19, 2021.
- iii. Appointment of Chief Internal Auditor, which is under process. The company had a Chief Internal Auditor from January 1, 2020, till July 31, 2022, and was transferred to Finance function to assist in completion of financial statements and looking after the finance function.
- iv. Appointment of Compliance Officer, which is under process. The company had a Compliance Officer from April 22, 2021, till March 7, 2023.
- v. Obtaining credit rating(s), which can only be done once all outstanding accounts are audited, signed and approved.
- vi. Non-holding of Annual General Meetings within the timeframe stipulated under the Companies Law. A delayed Annual General Meeting was held on December 30, 2020, to adopt financials of years 2015 till 2017 and another Annual General Meeting was held on September 12, 2024 to adopt financials of years 2018 and 2019 and now 21<sup>st</sup> Annual General Meeting is being held on December 09, 2024 to adopt financials of year 2020.
- vii. Timely appointment of external auditors.

  The external auditors, RSM Avais Hyder Liaquat Nauman, were appointed for the years from 2017 to 2019 on 30<sup>th</sup> August 2019 and for the years from 2020 till 2023 in 20<sup>th</sup> Annual General Meeting held on September 12, 2024.
- viii. Timely audit, signing, approval and filing of accounts including quarterly statements of assets and liabilities, and other ancillary reports (Directors' Reports) and Statements of Compliance/ Non-Compliances under the Corporate Governance Laws as well as the Insurance Ordinance, 2000 applicable to the respective years.
- ix. Non-existence of various policies & procedures, which has already been addressed by the Board and many new policies & procedures in line with the best practices have now been made and approved, while some other policies & procedures are being made by the consultants engaged for this purpose and it is expected that those policies will be finalized and approved sooner.

The Company's Board of Directors and the Management has made all out efforts to ensure that the Company meets all its statutory obligations including finalization of the accounts for the previous years, within the earliest possible time, because of which the Company is able to conclude the audit of accounts for the year under consideration.



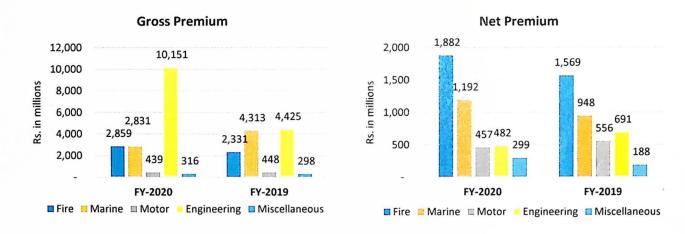
#### COMPANY PERFORMANCE REVIEW

Key financial data depicting the business performance of the Company in the year 2020 in comparison with last year (2019) is presented below (all figures are stated in Rupees in millions):

Despite the challenging environment, the Company performed well in 2020 as we closed the year delivering sound financial results with a premium growth of 40.47% in business over the preceding year. We continued to follow the strategy of sustainable growth.

In 2020, the gross premium increased to Rs. 16,595.99 million as compared to Rs. 11,814.41 million in 2019. The net insurance premium revenue was 26.0% (Rs. 4,314.60 million) of total gross premium underwritten as compared to the net insurance premium revenue of 33.5% (Rs. 3,952.22 million) in 2019. The net claims ratio for the year 2020 was at 17.93% as compared to last year's ratio of 24.64%. The underwriting results reported a profit of Rs. 2,024.75 million in 2020 as against profit of Rs. 1,824.80 million in the year 2019.

The Gross Written Premium and Net Premium for different classes of business for the year 2020 as compared to previous year, 2019 as below;



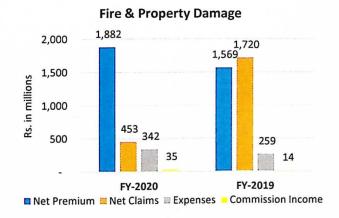
The return-on-investment portfolio has increased to Rs. 3,889.62 million in 2020 as compared to Rs. 3,184.80 million in 2019. This is due to investment income from Pakistan Investment Bonds (PIBs) of Rs. 2,973.30 million. Rental and other income was Rs. 509.59 million whereas the same amount was Rs. 394.88 million in the preceding year.

Profit before tax amounted to Rs. 6,344.64 million in the year 2020 recording an increase of 34.22% against the preceding year's profit of Rs. 4,727.05 million. Also, the Profit after tax witnessed an increase of 26.09% to Rs. 4,394.19 million as against profits of Rs. 3,485.08 million in the preceding year.

#### **PORTFOLIO ANALYSIS**

### Fire and Property Damage

Fire and property class of business constituted 17.23% of the total portfolio. During the year, the Company has underwritten a gross premium of Rs. 2,859.19 million (2019: Rs. 2,331.26 million). Net claims to net premium ratio decreased to 24.05% in 2020 as compared to 109.59% in 2019. As a result, fire and property class posted a underwriting profit of Rs. 1,122.75 million in 2020 as compared to a loss of Rs. (395.64) million in 2019.





### Marine, Aviation & Transport

Marine, Aviation & Transport class of business constituted 17.06% of the total portfolio. During the year, the Company's underwritten gross premium is Rs. 2,831.14 million (2019: Rs. 4,312.57 million). Net claims to net premium ratio is -21.12% in 2020 as compared to -249.37% in 2019. As a result, this portfolio showed underwriting profit of Rs. 1,182.73 million in 2020 as compared to a profit of Rs. 2,873.33 million in 2019.

#### Motor

Motor class of business constituted 2.65% of the total portfolio. During the year, the Company's gross written premium is Rs. 439.17 million (2019: Rs. 447.70 million). Net claims to net premium ratio increased to 22.83% in 2020 as compared to 16.35% in 2019. As a result, Motor class reported reduced profit of Rs. 300.24 million in 2020 as compared to profit of Rs. 414.98 million in 2019.

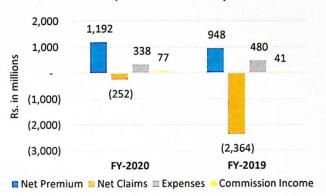
#### Engineering

The Engineering class of business constituted 61.16% of the total portfolio. During the year, the gross written premium has increased to Rs. 10,150.74 million (2019: Rs. 4,424.86 million). Net claims to net premium ratio decreased to 78.68% in 2010 as compared to 192.87% in 2019. As a result, this portfolio showed an underwriting loss of Rs. (684.57) million (2019: loss of Rs. (1,028.34) million).

### Miscellaneous

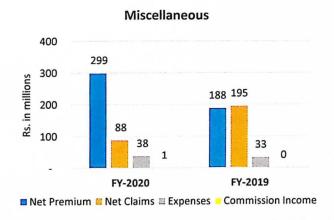
The Miscellaneous class of business constituted 1.90% of the total portfolio. During the year, the Company has underwritten a gross premium of Rs. 315.75 million (2019: Rs. 298.02 million). Net claims to net premium ratio decreased to 29.37% in 2020 as compared to 103.56% in 2019. As a result, this portfolio showed an underwriting profit of Rs. 174.15 million (2019: loss of Rs. (39.53) million).

#### Marine, Aviation & Transport



#### Motor 556 600 457 500 in millions 400 300 200 Rs. 104 52 100 FY-2020 FY-2019 ■ Net Premium ■ Net Claims ■ Expenses — Commission Income

#### **Engineering** 1.500 1333 1,213 in millions 1,000 691 492 482 427 381 500 Rs. 106 FY-2019 FY-2020 ■ Net Premium ■ Net Claims ■ Expenses ■ Commission Income





#### Investment Income

Investment income of the Company witnessed an increase of 22.10% mainly due to increase in return on (PIBs) by 170.03% whereas return on (T-Bills) decreased substantially by 60.90%.

Dividend income increased by 53.66%, income on term deposit increased in 2020. As a result, the overall income from investments amounted to Rs. 3,889 million in 2020 as against Rs. 3,185 million in 2019.

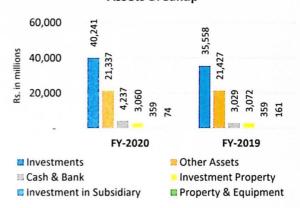
### Company's Assets

Total assets of the Company as of 31 December 2020 amounted to Rs. 69,307 million as against Rs. 63,605 million in 2019. Total investments increased by 13.17% to Rs. 40,240.98 million as compared to Rs. 35,557.91 million in 2019. The management's strategy is to optimize utilization of funds over a long-term investment horizon to maximize investment returns.

### The break-up of investment income is as under:

Income	FY-2020	FY-2019
	(Rupees in million)	
Dividend income	189	123
Return on PIBs	2,973	1,101
Return on T-Bills	746	1,908
Return on term deposits	3	2
(Loss)/Gain on sale of 'Held for trading' investments (Net impairment)	(25)	51
(Loss)/Gain on sale of 'Available-for-sale' investments (Net impairment)	0	0
Net Investment Income	3,889	3,185

#### **Assets Breakup**



### KEY OPERATIONAL AND FINANCIAL DATA

(Figures in Rs. million)

Description	FY-2014	FY-2015	FY-2016	FY-2017	FY-2018	FY-2019	FY-2020
Gross Written Premium	6,401	4,899	5,534	4,939	8,990	11,814	16,596
Net Written Premium	3,264	2,851	2,923	3,709	3,561	3,952	4,315
Net Claims	119	697	498	799	768	974	774
Underwriting Profit	2,398	1,415	1,705	2,271	1,593	1,825	2,095
Investment income	2,266	2,915	3,152	1,620	1,403	3,185	3,889
Profit Before Tax	4,183	3,865	4,411	2,823	4,416	4,727	6,345
Income Tax Expense	888	813	1,256	719	1,555	1,242	1,950
Profit After Tax	3,295	3,052	3,155	2,104	2,861	3,485	4,394
Total Equity	23,185	25,871	28,933	28,327	30,837	35,215	39,836
Total Liability	19,498	18,979	21,625	21,100	21,654	28,390	29,470
Dividend	500	500	500	500	410	500	500
Total Investments	24,734	23,725	31,390	29,653	27,757	38,988	43,660

#### **BOARD OF DIRECTORS**

During the year 2020, following persons have been the directors on the Board of Directors of your company, whose appointments / nominations on the Board were approved by the Insurance Division of SECP.

As of December 31, 2020, the Board comprised of seven directors having the knowledge, skills and experience required to provide oversight and strategic guidelines to the Company. All the directors represented diverse fields / professions and possessed the necessary skills and understanding to deal with various business issues and had the ability to review management performance.



### Total number of directors during the year 2020 and Board composition was:

S. No.	Name	Category	Date of Appointment	End of Term
1	Shafqaat Ahmed	Independent Director	31-May-2018	30-May-2021
2	Aasim Azim Siddiqui	Independent Director	31-May-2018	30-May-2021
3	Tariq Jamil	Independent Director	29-Nov-2019	30-May-2021
4	Syed Muhammad Tariq Huda	Non-Executive Director (Ex-Officio Director)	31-May-2018	18-May-2020
5	Dr. Rashid Manzoor	Non-Executive Director (Ex-Officio Director)	31-May-2018	30-May-2021
6	Manzoor Ali Shaikh	Non-Executive Director (Ex-Officio Director)	04-Feb-2019	30-May-2021
7	Syed Rafeo Bashir Shah	Acting Chief Executive Officer	01-Jun-2020	31-May-2021

#### **DIRECTORS' REMUNERATION**

The remuneration of the directors is approved by the Board. However, no director takes part in deciding his own remuneration. The Company pays remuneration to directors for attending the meetings of the Board of Directors and its Committees.

The Board of Directors has approved the remuneration of the members of the Board for attending meetings of the Board and Board Committee. The meeting fee of Rs. 50,000 per meeting is paid to directors. Travel expenses by air from the city of residence to the city of the meeting are paid with hotel accommodation, if availed. And that in addition to the said fee, each Director who is coming to attend a Board/Committee meeting from any other city, a daily allowance of Rs. 5,000/- shall also be paid for a day of his/her visit at the place of meeting. However, the Ministry of Commerce & Textile, vide its letter no. 3(10)/98-Ins dated September 06, 2017 has directed that the Director's Fee shall be standardized at no more than Rs.50,000/-. Hence, ever since the said directive of the Ministry of Commerce & Textile was received, the Directors have been paid a fee of Rs.50, 000/- per meeting per director.

The remuneration paid to directors for attending the meetings of the Board of Directors as well as its committees have been disclosed in Note 35 to the financial statements.

#### **BOARD MEETINGS & ATTENDANCE**

During year 2020, 5 meetings of the Board of Directors and 1 Emergent meeting were held and attended by the Directors as under:

Directors	Meetings Attended
Syed Muhammad Tariq Huda	07
Dr. Rashid Manzoor	26
Shafqaat Ahmed	35
Syed Rafeo Bashir Shah	22
Manzoor Ali Shaikh	28
Aasim Azim Siddiqui	6
Tariq Jamil	35



### **BOARD COMMITTEES & ITS MEMBERS**

The Board has formed the following committees:

\*Note: During the year 2020 Syed Tariq Huda, BoD member and Acting CEO of NICL was transferred and Syed Rafeo Bashir Shah was appointed as acting CEO w.e.f. 04-June-2020 & BOD Member w.e.f. 01-June-2020. The Board of Directors in their 111<sup>th</sup> Meeting held on 04-06-2020 resolved to replace Syed Tariq Huda with Syed Rafeo Bashir Shah in all the committees in which Syed Tariq Huda was a member.

### **AUDIT COMMITTEE**

### (From December 06, 2019)

NAME	CATEGORY	
Mr. Shafqaat Ahmed	Chairman	
Mr. Tariq Jamil	Member	
Mr. Manzoor Ali Shaikh	Member	
Dr. Rashid Manzoor	Member	
General Manager (Internal Audit)	Secretary	

### ETHICS, HUMAN RESOURCE & REMUNERATION

### (From December 06, 2019)

NAME	CATEGORY
Syed Muhammad Tariq Huda	Chairman
Mr. Shafqaat Ahmed	Member
Dr. Rashid Manzoor	Member
Mr. Tariq Jamil	Member
Mr. Manzoor Ali Shaikh	Member
General Manager (Human Resource)	Secretary

### (From June 04, 2020)

NAME	CATEGORY
Mr. Tariq Jamil	Chairman
Mr. Shafqaat Ahmed	Member
Dr. Rashid Manzoor	Member
Mr. Manzoor Ali Shaikh	Member
Syed Rafeo Bashir Shah	Member
General Manager (Human Resource)	Secretary

### **INVESTMENT**

### (From December 06, 2019)

NAME	CATEGORY
Mr. Shafqaat Ahmed	Chairman
Mr. Tariq Jamil	Member
Syed Muhammad Tariq Huda	Member
Mr. Manzoor Ali Shaikh	Member
Chief Manager (Accounts)	Secretary

### **PROCUREMENT**

### (From December 06, 2019)

NAME	CATEGORY	
Mr. Shafqaat Ahmed	Chairman	
Mr. Tariq Jamil	Member	
Dr. Rashid Manzoor	Member	
Chief Executive Officer	Member	
General Manager (Administration)	Secretary	

### CORPORATE SOCIAL RESPONSIBILITY (CSR)

### (From December 06, 2019)

NAME	CATEGORY	
Mr. Tariq Jamil	Chairman	
Syed Muhammad Tariq Huda	Member	
Mr. Shafqaat Ahmed	Member	
Company Secretary	Secretary	



#### SHAREHOLDING

The Company is 100% owned by Government of Pakistan and working under administrative control of Ministry of Commerce.

No. of Shareholders	Shareholdings	Total Shares Held
-	Shareholding from 1 to 100 shares	-
-	Shareholding from 101 to 500 shares	-
-	Shareholding from 501 to 1,000 shares	-
-	Shareholding from 1001 to 5,000 shares	-
-	Shareholding from 5,001 to 10,000 shares	-
-	Shareholding from 10,001 to 1,000,000 shares	-
-	Shareholding from 1,000,001 to 10,000,000 shares	-
-	Shareholding from 10,000,001 to 100,000,000 shares	-
1	Shareholding from 100,000,001 to 200,000,000 shares	200,000,000
1		200,000,000

Categories of Shareholders	Share(s) Held	Percentage
Directors, Chief Executive Officer, and their spouse and minor children	-	0%
Associated Companies, undertakings and related parties	-	0%
Executives	-	0%
Banks, Development Financial Institutions, Non-Banking Financial Institutions	-	0%
Insurance Companies and Takaful Companies	-	0%
Modarabas and Mutual Funds	-	0%
Shareholders holding 5% or more		
General Public:		
- Local	-	0%
- Foreign	-	0%
Others:		
- Public Sector Companies and Corporations	-	0%
- Federation of Pakistan (In the name of President of Pakistan)	200,000,000	100%
- NIC Employees Empowerment Trust (NEET)	-	0%

#### SUBSIDIARY COMPANY

M/s. Civic Center Company (Private) Limited ("the subsidiary company") is the only wholly owned subsidiary of the Company. The subsidiary company was incorporated in the year 1994, and at present, it has a paid-up capital of Rs.448.20 million (divided into 44.820 million shares of Rs.10/- each share). The subsidiary company is engaged in the business of rental management and upkeep of its real estate properties/ buildings.

# MOST RECENT DEVELOPMENT – SCHEME OF MERGER/AMALGAMATION OF THE COMPANY'S WHOLLY OWNED SUSIDIARY WITH AND INTO THE COMPANY

NICL holds 100% shares of CCCL which is contrary the requirements of sections 14(1) (b) and 15 read with section 200 of The Companies Act, 2017, therefore, SECP has required the change in the shareholding while transferring share(s) in the name of new nominee director(s) who would then also become the shareholder(s) of the CCCL.

As per resolution of the Board of Directors of CCCL, the matter for transfer of share(s) in the name of new nominee Director(s), from the existing shares i.e. Rs. 44,820,009, was referred to NICL's Board of Directors for necessary approval and further proceedings.

In pursuance of this, NICL Board of Directors in its 125<sup>th</sup> meeting held on 25<sup>th</sup> July 2024 approved to transfer one share of CCCL to the Chief executive Officer of National Insurance Company in order to comply with Security Exchange Commission requirement.

#### **EARNINGS PER SHARE**

During the year under review, earnings per share were Rs. 21.97/- (2019: Rs. 17.43/-). Detailed working has been reported in Note 34 to the Unconsolidated Financial Statements in this regard.



#### INTERNAL FINANCIAL CONTROLS AND ITS ADEQUACY

The Board has adopted policies and procedures for ensuring orderly and efficient conduct of its business including adherence to the Company's policies, safeguarding of its assets, prevention and detection of frauds and errors, accuracy and completeness of the accounting records and timely preparation of reliable financial disclosures. The system provides, though not absolute, reasonable assurance that adequate control mechanisms have been established within the operational businesses.

The Company's internal control system is commensurate with its size, scale, and complexities of its operations. The Audit Committee of the Board of Directors actively reviews the adequacy and effectiveness of the internal control system and suggests improvements to strengthen the same.

#### RECOMMENDATION OF THE AUDIT COMMITTEE

The appointment of external auditors for the year ended December 31, 2020, 2021, 2022 and 2023 was done in 20<sup>th</sup> Annual General Meeting held on September 12, 2024.

No casual vacancy arose with respect to the external auditors for the year 2020.

Other matters considered and / or recommended by the Audit Committee included the following:

- Discussions with external auditors on the issues from the audit and review of the financial statements.
- Communication between the management and external auditors that are ought to have been affecting the progress of audit of financial statements.
- Other matters requiring presence and/outcomes of discussions with the external auditors.

#### OPINIONS EXPRESSED IN THE AUDITOR'S REPORT AND EXPLANATION

Auditors of the Company for the year ended December 31, 2020, have expressed their opinions on the financial statements for the said period, and an explanation thereto has been given as under:

S. No.	Audit Opinion	Explanation
1	The Company does not neither maintain a fixed asset register nor have an item-wise detail of fixed assets available with it. Due to non-availability of this information, we were unable to obtain sufficient appropriate audit evidence in relation to following:  - the existence, completeness, rights & obligations and valuation assertions of fixed assets recorded in the unconsolidated financial statements of the Company as at	Similar opinion was given by the external auditors for the year 2019. Factually, there was no fixed assets register during the year 2020.  The Company is in process of acquiring new software solution, offering advanced asset register capabilities, including Procure-to-Payment and Fixed Asset Management Systems. This new solution will be integrated with NICL's existing General Ledger System, providing a complete procure-to-pay
	December 31, 2015, December 31, 2016, December 31, 2017, December 31, 2018, December 31, 2019 and December 31, 2020.  - the impairment, if any, of any fixed assets recorded in the	solution that will revolutionize business process and technology integration for procurement, services, and finance departments. By laying the foundation for incremental system evolution, this mission-critical solution will enable a new level of efficiency and integration, transforming the way
	unconsolidated financial statements of the Company as at December 31, 2015, December 31, 2016, December 31, 2017, December 31, 2018, December 31, 2019 and December 31, 2020.	procurement and finance departments operate.  We expect that this opinion shall change in the later years, as the auditors for those years will be able to see the fixed assets register and will also be able to carry out necessary audit
	Consequently, we are unable to quantify the impact of the adjustments, if any, on the unconsolidated financial statements;	verification procedures in respect of fixed assets as well as investment properties.
2	We were appointed subsequent to the balance sheet date; consequently, we were unable to carry out auditing procedures necessary to obtain adequate assurance regarding the quantities and condition of investment properties and fixed assets appearing in the unconsolidated statement of financial position as at December 31, 2020 and application of appropriate cut off procedures. We were also unable to review the events subsequent to the balance sheet date till the date of our audit report, which may affect the financial statements. Further, there being no satisfactory alternative audit procedures that we	This is an inherent limitation that the external auditors for the year ended December 31, 2020 were appointed in the year 2024.
	could adopt to obtain sufficient and appropriate audit evidence regarding the objectives of these procedures. Consequently, we	



	are unable to assess due impact of the adjustments, if any, that may have been identified as a result of such audit procedures on the balances as appearing in the unconsolidated financial statements;	
3	We noted that the financial statements include an account receivable balance of Rs 1,185.169 million carried forward from the opening balances in the client's trial balance. The client has not provided sufficient appropriate audit evidence regarding the nature, identification, or recoverability of this balance. Consequently, we were unable to determine whether any adjustments to this receivable balance were necessary, which may have a material effect on the financial statements.	The breakups of all figures appearing in the Financial Statements for the year ended Dec 31, 2017 are not available including an amount of around Rs.3 billion in account receivables.  In absence of breakups, as an alternative way, the exercise over system collection reports has been conducted in order to trace the said amount of Rs. 3 billion appearing in account receivable. As a result, receivables amounting to Rs. 1.815 billion as at Dec 31, 2017, were allocated to the clients.  However, the remaining amount of Rs. 1.185 billion appearing in the account receivable could not be allocated to any client based on system collection reports. Therefore, the said amount remains untraceable.

#### DIRECTION / PREPARATION TO HOLD ANNUAL GENERAL MEETING

On the application(s) made by the Company in terms of Section 147(1) of The Companies Act, 2017, vide letter No.CS.SEC/19<sup>th</sup>, 20<sup>th</sup> AGM/Sec.147-CA/2024 dated August 9, 2024, the Securities and Exchange Commission of Pakistan, vide its letter No.E-0004795 dated August 12, 2024, has intimated that the commission vide Circular No. 07/2024 March 7, 2024 has clarified that the spirit of section 147 of the Companies Act, 2017 is to empower the members/directors of the company to compel it to hold its overdue general meetings with the intervention of Commission. Hence any application under section in 147 shall not be entertained by the Commission in case same is filed by on behalf of the company as a company cannot seek direction against itself.

In addition to above, SECP further clarified that, in case the company has held its overdue meeting without invocation of the provision of section 147 of the Companies Act, 2017, such meeting would be considered as valid meetings, if held in accordance with the relevant provisions of the law.

Therefore, as directed by SECP the Company will hold its Annual General Meetings on December 09, 2024 for the years 2020.

#### RECOMMENDATION FOR DIVIDEND

A final dividend of Rs. 500 million for the financial year 2020 has been recommended for declaration by the Board Audit Committee and approved by the Board of Directors.

#### STATEMENT OF CORPORATE AND FINANCIAL REPORTING FRAMEWORK

The Corporate laws, rules and regulations framed there under spell out the overall functions of the Board of Directors of the Company. The Board is fully aware of its corporate responsibilities as envisaged under the Companies Act, 2017, the Code of Corporate Governance for Insurers, 2016 and the Public Sector Companies (Corporate Governance) Rules 2013 (the Codes) and is pleased to give the following statements:

The financial statements prepared by the Company, present fairly its state of affairs, the results of its operation, cash flows and changes in equity. The Company has maintained proper books of accounts as required under The Companies Act, 2017.

The Company has followed consistently appropriate accounting policies in preparation of the financial statements. Changes, wherever made, have been disclosed, and accounting estimates made are on the basis of prudent and reasonable judgment.

Financial Statements have been prepared by the Company in accordance with the International Financial Reporting Standards as applicable in Pakistan. The departure therefrom (if any), is disclosed adequately and explained.

The fundamentals of the Company are strong and there are no doubts about its ability to continue as a going concern.



# COMPLIANCE WITH PUBLIC SECTOR COMPANIES (CORPORATE GOVERNANCE) RULES, 2013 AND THE CODE OF CORPORATE GOVERNANCE FOR INSURERS, 2016

Although, the Directors signing and approving this Report along with the financial statements for the year ended December 31, 2020, on the basis of the indemnity to the Board for signing and approving the financial statements / accounts for the year ended December 31, 2020, as elaborated in the "Disclaimer & Indemnity" part given in this Report were not present during the period to which these financial statements relate, however, the present Directors have approved and signed this Report along with the financial statements for the year ended December 31, 2020, and the relevant Statements of Compliance / Non-Compliances, so as to meet the filing requirements as laid down under the law.

Based on the said indemnity to the Board, the Statements of Compliance / Non-compliances under Rule 24 of the Public Sector Companies (Corporate Governance) Rules, 2013 and Clause (Ixxvi) or the Code of Corporate Governance for Insurers, 2016 [Clauses (Ixxviii) to (Ixxx) of the Code of Corporate Governance for Insurers, 2016 have been omitted vide S.R.O.277(1)/2020 dated April 01, 2020; hence, these provisions do not exist as at the date hereof, and accordingly, the Statement of Compliance with Section 11 and Section 12 of the Insurance Ordinance, 2000 is not been presented herewith], has been approved, signed, issued and annexed to these financial statements by the present Board of Directors without assuming any financial and/ or legal liability and/ or risk of any type or kind whatsoever, as the present Board of Directors was neither present during the period to which these accounts relate nor is the Board in a position to confirm the exact compliance status with respect to the requirements of the Companies Ordinance. 1984 (now the Companies Act, 2017), the Insurance Ordinance, 2000, the Public Sector Companies (Corporate Governance) Rules, 2013 and the Code of Corporate Governance for insurers, 2016.

### STATEMENT OF COMPLIANCE UNDER SECTION 46(6) OF THE INSURANCE ORDINANCE, 2000

Just like the Statement of Compliance / Non-Compliances under Rule 24 of the Public Sector Companies (Corporate Governance) Rules, 2013, the Statement of Compliance required under Section 46(6) of the Insurance Ordinance, 2000 is being presented as under:

"In compliance with sub-Section (6) of Section 46 of the Insurance Ordinance, 2000, we, the Board of Directors of M/S. NATIONAL INSURANCE COMPANY LIMITED, bearing insurance registration no. 183 dated 1<sup>st</sup> January, 2002, through the Chairman Board, Chief Executive Officer and two Directors nominated by the Board of Directors to sign the financial statements for the year ended December 31, 2020, hereby make out the statement that:

- a) in our opinion the annual statutory accounts of the Company set out in the forms attached to the statement have been drawn up in accordance with the Insurance Ordinance,2000 and any rules made thereunder;
- b) the insurer has at all times in the year 2020 complied with the following provisions of the Insurance Ordinance, 2000 and the rules made thereunder relating to:
  - i. the provisions of the Ordinance relating to minimum paid-up share capital requirements;
  - ii. the provisions of the Ordinance relating to minimum solvency requirements;
  - iii. the provisions of the Ordinance relating to the obtaining of reinsurance arrangements.
- c) as at the date of the statement, the insurer continues to be in compliance with the following provisions of the Insurance Ordinance, 2000 and the rules made thereunder relating to:
  - i. the provisions of the Ordinance relating to minimum paid-up share capital requirements;
  - ii. the provisions of the Ordinance relating to minimum solvency requirements;
  - iii. the provisions of the Ordinance relating to the obtaining of reinsurance arrangements."

The abovementioned statement of compliance under Section 46(6) of the Insurance Ordinance, 2000 should not be read in isolation; rather the statement should be read in conjunction with the "Disclaimer & Indemnity" part given in this Report.



### **EXEMPTION FROM THE REQUIREMENT TO PREPARE & FILE CONSOLIDATED STATEMENTS**

The financials for the years 2020 of NICL's subsidiary, Civic Center Company Limited, has not been audited and approved, hence the consolidated financial statements of NICL cannot be prepared for the year 2020.

The reason for non-finalization of accounts of CCCL is due to the absence of the Board of Directors of NICL and Civic Center Company Limited (CCCL) as directors of CCCL are from the directors of NICL.

Therefore, an application was made by the Company in terms of Section 228(7) of the Companies Act, 2017 read with Regulation 5 of the Companies (General Provisions and forms) Regulations, 2018, vide letter No. CS.SEC/Accounts/indemnity/2024 dated July 11 2024, whereby request was made before the Securities and Exchange Commission of Pakistan for issuance of directions for grant of exemption from the requirements of Section 228 of The Companies Act, 2017 concerning the preparation, audit and submission of the consolidated financial statements for the years 2018, 2019 & 2020. The Securities and Exchange Commission of Pakistan, vide its letter No. ID/PRDD/020-RA/2024/3291 dated July 23, 2024, accorded the requisite exemption from the requirements of Section 228 of the Companies Act, 2017 for the years 2018, 2019 & 2020.

#### DISCLAIMER AND INDEMNITY

As mentioned earlier, the present Board of Director of the Company was notified on August 8, 2023 and their first meeting was held on November 13, 2023. At that time, none of the accounts of NICL after the year 2017 were audited nor approved. The previous Board had approved and signed the financial statements for the years 2015, 2016 & 2017 on the basis of the indemnity provided by SECP on 10<sup>th</sup> August 2020.

On the same basis, accordingly, the Insurance Division of SECP was approached vide the Company's letter No. CS.SEC/Accounts/indemnity/2024 dated July 11, 2024, regarding issuance of indemnity to the Board of NICL for signing and approving of accounts of NICL for the years 2018 till 2023, which was responded to by SECP vide its letter No.ID/PRDD/020-RA/2024/3290 dated July 19, 2024. In the light of the said letter from SECP, the Board of Directors of the Company has considered approving, signing and recommending the accounts for the year 2020 for placement before the shareholders in the 21<sup>st</sup> Annual General Meeting to be convened with the permission of SECP in terms of Section 147 of the Companies Act, 2017.

The present Board of Directors has taken initiative to approve and sign these financial statements merely on the basis of the indemnity issued by SECP vide its letter No.ID/PRDD/020-RA/2024/3290 dated July 19, 2024, as the present Board was neither present during the period to which these financial statements relate nor is the Board aware of the circumstances and compliance status of the Company during that period with respect to the requirements of the Companies Ordinance, 1984 (now the Companies Act, 2017), the Insurance Ordinance, 2000, the Public Sector Companies (Corporate Governance) Rules, 2013, and the Code of Corporate Governance for Insurers, 2016. Likewise, the present Directors have approved and signed this Report along with the financial statements for the year ended December 31, 2020, and the relevant Statements of Compliance / Noncompliances, so as to meet the filing requirements as laid down under the law.

Based on the above said indemnity to the Board:

- the Statements of Compliance / Non-Compliances have been approved, signed, issued and annexed to these financial statements by the present Board of Directors without assuming any financial and/ or legal liability and/ or risk of any type or kind whatsoever; and
- ii. the approval of the financial statements and / or all statements and notes annexed thereto does not, in any way, mean or constitute approval of transactions carried out during the period to which these accounts relate and earlier.

### **COMPLIANCE WITH SECRETARIAL PRACTICES**

Secretarial Compliance Certificate under Clause (xxxiii) of the Code of Corporate Governance for Insurers, 2016 duly signed by the Company Secretary is being furnished herewith, as part of the annual financial statements for the year ended December 31, 2020.



#### HEALTH, SAFETY AND ENVIRONMENT

We strongly believe in maintaining the highest standards in health, safety and environment to ensure the well-being of the people who work with us as well as of the communities where we operate. The Real Estate Department looks after the real estate properties and matters ancillary to those properties including health safety (hygiene) and security of the buildings and its occupants (including the tenants). However, the nature of the Company's business is such that it is not detrimental to the overall health, safety and environment.

#### **EMPLOYEES RETIREMENT BENEFITS**

Detailed disclosure about deferred liabilities and movements in respect of employees' retirement benefits have been given in Note 22 to the financial statements for the year ended December 31, 2020.

#### **INTERNAL AUDIT**

The Internal Audit Department has been made functional in the year 2020 by hiring a qualified Chartered Accountant as Chief Internal Auditor with a reporting line to Board Audit Committee. Subsequently, the Internal Audit Manual has been developed and approved by the Board of Directors. According to the said manual, a risk based Internal Audit Plan has been developed and implemented. Resultantly, Internal Audit Reports were presented to the Board Audit Committee. Before the year 2020, the Internal Audit Department was not fully functional. The Internal Audit Department used to perform pre-audit of all vouchers / transactions to be carried out before any payment was to be made.

#### **FINANCIAL STATEMENTS**

The financial statements, prepared by the management of the Company, fairly present its state of affairs, the results of its operations, cash flows and changes in equity, as opined by the external auditors in their report thereon.

#### **BOOKS OF ACCOUNTS**

The Company has maintained proper books of account, as opined by the external auditors in their report thereon.

#### **ACCOUNTING POLICIES**

Appropriate accounting policies have been consistently applied in preparation of financial statements and accounting estimates are based on reasonable and prudent judgment, as opined by the external auditors in their report thereon.

### INTERNATIONAL ACCOUNTING STANDARDS

International Accounting Standards, as applicable in Pakistan, have been followed in preparation of financial statements, as opined by the external auditors in their report thereon.

#### INTERNAL CONTROL SYSTEM

The system of internal control is evolving across the Company, and the present Board is painstakingly getting the policies developed by professional consultants so that the policies are approved and implemented in line with the best practices. Moreover, the present Board of Directors is in process of appointing a professionally qualified person to act as the Chief Internal Auditor. Many other initiatives are being taken to strengthen the internal control system across the Company.

### GOING CONCERN

There is no doubt about the Company's ability to continue as a going concern, and hence, the financial statements for the year ended December 31, 2020 have been accordingly made.

#### TAXES AND LEVIES

Information about taxes and levies is given in Note 33 to the financial statements for the year ended December 31, 2020.



#### STATUTORY PAYMENTS

There are no statutory payments on account of taxes, duties, levies and charges which are outstanding as at 31 December 2020, except those disclosed in the financial statements.

#### TRANSACTIONS WITH RELATED PARTIES

Detailed disclosure on transactions with related parties is given in Note 36 to the financial statements for the year ended December 31, 2020.

#### COMMUNICATION

Communication with the shareholders is given a high priority. Financial statements / Annual reports are circulated to the members and are also uploaded onto the website of the Company (www.nicl.com.pk), as and when they are adopted by the AGM. Once the outstanding accounts are approved by the Board and adopted by the shareholders at the respective Annual General Meetings, the Company shall ensure that all half yearly and quarterly reports are also circulated, as per the requirement of the law, and also placed on Company's website within the time specified by the Companies Act, 2017. The Company has a website, www.nicl.com.pk, which contains information on Company's activities and financial reports.

#### **NON-ADJUSTING EVENTS & COMMITMENTS**

As per External Auditors, there were no non-adjusting material events which need disclosure in the Financial Statement for the year ended December 31, 2020. Further, detail disclosure about contingencies & commitments has been given in Note 23 to the financial statements for the year ended December 31, 2020.

#### SAFEGUARDING OF RECORDS

The Company emphasizes storage and safe custody of its financial records. The Company is using oracle-based GIS system for recording its financial information. Access to electronic documentation has been ensured through implementation of comprehensive password protected authorization matrix. Also, the digitization of records as well as of files has been achieved to ensure that the records are present in physical as well as in digital form.

#### WHISTLEBLOWER POLICY

The Company has Whistleblower Policy in place.

#### **CODE OF CONDUCT**

The Company has prepared a 'Code of Conduct', which has been approved by the Board of Directors. This Code has been disseminated throughout the Company. The basic philosophy underlying this Code is to conduct business operations with honesty, integrity and openness, and with respect for human rights and the interests of the employees. The Company respects the legitimate interest of all those with whom it has a relationship government, employees, clients, shareholders and other stakeholders. The Code has been placed on Company's website.

#### PRINCIPAL RISKS AND UNCERTAINTIES

Risks associated with the Company and its business have been discussed in Note 39 to the financial statements for the year ended December 31, 2020.

#### **AUDITORS**

The Auditors, M/s. RSM Avais Hyder Liaquat Noman, Chartered Accountants for the year ended December 31, 2020, have been given satisfactory rating under the Quality Control Review Program of the Institute of Chartered Accountants of Pakistan (ICAP). The external auditors have confirmed that their firm is in compliance with the International Federation of Accountants (IFAC) guidelines on code of ethics as adopted by the ICAP. The external auditors have not been appointed to provide other services except in accordance with the provisions of the Companies Act, 2017 and the Insurance Ordinance, 2000, and they have confirmed that they have observed IFAC guidelines in this respect.

The external auditors attended those Audit Committee meetings in which audited / reviewed financial statements of the Company were considered by the Audit Committee. It may be noted that the financial statements for the period ended December 31, 2020 were neither audited by the external auditors nor approved by the Board of



Directors during the year 2020 in the relevant year. The auditors have confirmed that they have no issue of independence, and they have already reported all their concerns in the Board letter. Audit Committee & Board has recommended appointment and remuneration of the external auditors for consideration of the Board in the year 2024 for the years 2020, 2021, 2022 and 2023. They are appointed for the said years in the 20<sup>th</sup> AGM held on September 12, 2024.

### **ACKNOWLEDGEMENT**

The present board of directors has been endeavoring to make all out efforts and strengthening the internal control system of the company and also upgrade the overall working of the company through technological advancements, digitization of systems, employees' skill and capacity development and moving forward towards more competitive approach.

The Board of Directors of the Company are thankful to the management as well as the regulators for the support and cooperation as without which the Company would not have achieved the finalization of these financial statements and other initiatives taken by the Board of Directors of the Company.

The Company would also like to thank its shareholders for the confidence they have shown in us. We express our sincere thanks to our customers, employees, strategic partners, vendors and suppliers.

We also appreciate the continuing support and guidance provided by the Securities and Exchange Commission of Pakistan during the year.

Chief Executive Officer

For and on behalf of the Board

Karachi



# فيشل انشورنس تميني لميثله

## دُائر يكثر زريور ث 2020

# 31 دسمبر 2020 كواختام يذير بونے والے سال كيلئے سالانہ آؤٹ شده الياتی گوشوارے

کمپنی کے ڈائر کیٹر ز 31 دسمبر 2020 کو اختتام پذیر ہونے والے سال کے لیے آڈٹ شدہ مالیاتی گوشواروں اور اس کے ساتھ آڈیٹر زکی رپورٹ بمعہ اپنی رپورٹ پیش کرتے ہوئے پُر مسرت ہیں۔ یہ رپورٹ کمپینزایکٹ، 2017 کے سیشن 227 کے مطابق تیار کی گئی ہے۔ پبلک سیٹر کمپینز (کارپوریٹ گورنش) رولز 2013، اور کوڈآف کارپوریٹ گورنش برائے بیہ کنندگان 2016، مورخہ 2004 کو طے شدہ 21 ویں سالانہ عام اجلاس میں اراکین کو پیش کیا جائے گا۔

### کمپنی کی تاریخ، مقاصد اور معاملات:

نیشن انشورنس کمپنی لمیٹڈ ("کمپنی") پاکستان میں 31 مارچ2000 کو منسوخ شدہ کمپنیز آرؤیننس، 1984 (اب کمپنیز ایکٹ، 2017 کے زیرانظام) کے تحت ایک غیر فہرست شدہ پبلک لمیٹڈ کمپنی کے طور پر قائم کی گئی تھی۔ یہ نیشنل انشورنس کارپوریشن (تنظیم نو) آرؤیننس، 2000 کے ذریعے تشکیل دی گئی تھی۔

### نیشنل انشورنس تمپنی لمیٹلا کے اہم مقاصد میں شامل ہیں:

- سر کاری اور نیم سر کاری ادارول کو کم قیت پر انشورنس کوری خرا ہم کرنا۔
- بیرون ملک سے ری انشورنس پر انحصار کم سے کم کرکے زرمبادلہ کے اخراج کو کم کرنا۔
  - فیکسوں اور منافع کے ذریعے سر کاری خزانے میں نمایاں حصہ ڈالنا۔
- زیادہ سے زیادہ منافع حاصل کرنے کے لیے سر کاری اور نجی دونوں شعبوں میں دانشمندانہ سرمایہ کاری کرنا۔

سمپنی منقولہ اور غیر منقولہ دونوں اٹاتوں، واجبات، خطرات، اور وفاقی اور صوبائی حکومتوں، مقامی اتھار ٹیز، اور قانونی کارپوریشنز کے مفادات کے لیے عمومی انشورنس کور تی پیش کرتی ہے۔ اس کا کسٹر بیس بنیادی طور پرانشورنس آرڈیننس 2000کے سیشن 166کی وفعات کے مطابق محفوظ ہے۔

- آگ اوراس سے متعلقہ خطرات
- جائيداد کے تمام خطرات
  - مشینری کی خرابی
    - ٹھیکیداروں کے تمام خطرات
      - تنصيب كے تمام خطرات
  - کاروباری تعطل در ج ذیل وجوہات کی بنایر:
    - 🗸 پراپرٹی کا نقصان
    - 🖈 مشینری کی خرابی

- میرین کار گو
- ميرين بل
- ايوىايش بل
- بينكرز بلينكٺ بانڈ
- اليكثرانك آلات
- ورک مین کمپنسیش
- جزل پلک لائیبلٹی
- نقذی برائے حفاظت
- نقتری برائے ترسیل

سال2000میں پبک لمیٹر کمپنی میں تبدیل ہونے کے بعد ہے، نیشنل انشور نس کارپوریشن (ری آر گنائزیشن) آرڈیننس 2000 کے نفاذ کے ذریعے، کمپنی مسلسل منافع بخش رہی ہے اور اے کبھی خسارہ نہیں ہوا۔



سال 2009 تک کمپنی کے آپریشنزاور گورننس مستکم رہے۔ تاہم، 2009اور 2010 کے در میان،اس وقت کے بورڈ ممبران کے اجماعی طور پر کیے گئے کچھ فیصلوں نے تنازعہ پیدا کردیا ، خاص طور پر جائیداد کے حصول سے متعلق معاملات میں۔اس کے بعد، پاکستان کی سپر یم کورٹ نے نوٹس لیااور 2010 کا سوموٹو کیس نمبر 18 شروع کیا، جس میں کمپنی کی ایک جامح تنظیم نوکی ضرورت تھی۔ نتیجتاً، کمپنی نے ایک طویل مدت کے لیے با قاعدہ طور پر تشکیل شدہ پورڈ آف ڈائر یکٹر زکے بغیر کام کیا۔

سال 2013میں صرف چھ ماہ کی مدت کے لیے بورڈ آف ڈائر کیٹر ز کا تقر رکیا گیا تھا۔ نتیجتاً، 2011/2010 ہے 2015 تک، کمپنی نے بڑے بیانے پر بورڈ آف ڈائر کیٹر ز کے بغیر کام کیا۔اس صورت حال نے کمپنی کے کھاتوں کے آڈٹ میں رکاوٹ ڈالی، جس کے نتیج میں متعدد مسائل کا سامناکر ناپڑا۔کام کرنے والے بورڈ کی کی نے کمپنی کے ہموار آپریشنز میں مداخلت کی، خاص طور پراکاؤنٹ آڈٹینگ کے ترتیب وارعمل کو متاثر کیا۔

فروری 2015 میں ایک اور بورڈ آف ڈائر کیٹر زکا تقرر کیا گیا اور اس نے تین سال تک خدمات انجام دیں۔ اس عرصے کے دوران 2010، 2011، 2010، 2013، 2018 اور کا آڈٹ کیا گیا اور ان کی منظوری دی گئی۔ اس کے بعد، 201 کو ایک نوشیکیٹن کے ذریعے تین سال کی مدت کے لیے سے بورڈ آف ڈائر کیٹر زکا تقرر کیا گیا، جو 31 میں کا معاب رہا۔ ڈھائی سال کے وقفے کے بعد، موجودہ گیا، جو 31 میں کو دختم ہوا۔ یہ بورڈ سال 2015، 2016 اور 2017 کے بالیاتی گوشواروں کا آڈٹ اور منظوری دینے میں کا ممیاب رہا۔ ڈھائی سال کے وقفے کے بعد، موجودہ بورڈ آف ڈائر کیٹر زکا تقرر 8 اگست 2023 کو ہوا اور اس کا پہلا اجلاس 13 نومبر 2023 کو ہوا۔ اس بورڈ نے زیر التواء آڈٹ کو کھمل کرنے اور بقایا سالوں کے مالیاتی گوشواروں کو حتی مکمل کرنے اور بقایا سالوں کے مالیاتی گوشواروں کو حتی شکر ہولڈرزنے 12 مقبر 2024 کو سالانہ جزل میڈنگ میں شیئر ہولڈرز نے مال 2020 کو سالانہ جزل میڈنگ میں شیئر ہولڈرز کی منظوری کے مطوری کے سالونہ جزل میڈنگ میں شیئر ہولڈرز کی منظوری کے سالونہ جزل میڈنگ میں شیئر ہولڈرز کی منظوری کے لیے 9 دسمبر 2024 کو بیش کیا جارہ ہے۔

ا کاؤنٹس کے آڈٹ اور حتی شکل دینے کے علاوہ، کمپنی مختلف دیگر قانونی ذمہ داریوں کی تعمیل نہیں کر رہی ہے، جن میں آڈٹ کے عمل سے متعلق یاذیلی ذمہ داریاں بھی شامل ہیں۔ قانونی تقاضوں کو پوراکرنے میں دیگر کمیوں میں درج ذیل شامل ہیں، جو کہ ان تک محد ود نہیں ہیں:

- i. بورد آف ڈائر کیٹر زکافی عرصے سے غیر حاضر رہا۔
- ii. ایک اہل چیف فنانشل آفیسر (سی ایف او) کی تقرری 22 اپریل 2024 کو مکمل ہوئی۔ فنانس فنکشن سے ایک پیشہ ور،جو 12 اپریل 2023 سے قائم مقام سی ایف اوک طور پر خدمات انجام دے رہاتھا، کو مقرر کیا گیا ہے۔ اس سے پہلے، کمپنی کے پاس 15 اکتوبر 2020 سے ایک CFO تھا، جس نے 19 نومبر 2021 تک خدمات انجام دیں۔
- iii. چیف انٹر ٹل آڈیٹر کی تقرری اس وقت جاری ہے۔ کمپنی کے پاس 1 جنوری 2020 سے 31 جولائی 2022 تک ایک چیف انٹر ٹل آڈیٹر تھا، جے پھر فنانس فنکشن اور فنانشل سٹیٹمنٹس کی پیمیل میں مدو کے لیے منتقل کردیا گیا۔
  - iv. کمپلائنس آفیسر کی تقرری بھی جاری ہے۔ کمپنی کے پاس 22 اپریل 2021 ہے 7مار چ 2023 تک ایک کمپلائنس آفیسر تھا۔
  - v. کریڈٹ رٹینگ حاصل کر نازیرالتواء ہے، کیونکہ یہ صرف ایک بار مکمل ہو سکتاہے جب تمام بقایا کھاتوں کا آڈٹ، دستخطاور منظوری ہو جائے۔
    - vi. سالانه جزل میٹنگز کا کمپنی کے قانون کے تحت مقررہ وقت کے اندر نہ ہونا۔
- سال 2015 ہے 2017 کے مالیاتی حسابات کو منظور کرنے کے لیے ایک تاخیر شدہ سالانہ جزل میٹنگ 30 دسمبر 2020 کو منعقد کی گئی، جبکہ سال 2018 اور 2019 کے مالیاتی حسابات کی منظوری کے لیے 12 متبر 2024 کو ایک اور سالانہ جزل میٹنگ منعقد کی گئی۔اب 21 میں سالانہ جزل میٹنگ 9 دسمبر 2024 کو سال 2020 کے مالیاتی حسابات کی منظوری کے لیے منعقد کی جارہی ہے۔
  - vii. بروقت بیرونی آڈیٹرز کی تقرری:
- بیر دنی آڈیٹر ز، آرایس ایم اولیں حیدر لیاقت نعمان، کوسال 2017 سے 2019 کے لیے 30اگست 2019 کو مقرر کیا گیااور 12 سمبر 2024 کو منعقد ہونے والی 20 ویں سالانہ جزل میٹنگ میں سال 2020 سے 2023 تک کے لیے تقرری کی گئی۔
- viii. اکاؤنٹس کے آڈٹ، دستخط، منظور کی اور فائل کرنے میں تاخیر ہوئی ہے، بشمول اٹاثوں اور واجبات کے سہ ماہی بیانات، اور دیگر رپورٹس (جیسے ڈائر یکٹر زکی رپورٹس) اور کاؤپریٹ گورنٹس قوانین اور انشورنس آرڈینٹس 2000 کے تحت تغییل/غیر تغییل کے بیانات۔



ابتدائی طور پر مختلف پالیسیوں اور طریقہ کارکی کمی تھی لیکن اب بورڈ نے ان پر توجہ دی ہے۔ بہترین طریقوں کے ساتھ منسلک بہت می نئی پالیسیاں اور طریقہ کار قائم اور منظور کیے گئے ہیں۔ کنسلٹنٹس کے ذریعے اضافی پالیسیاں تیار کی جارہی ہیں، جن کو حتی شکل دینے اور منظور کی جلد متوقع ہے۔

سمپنی کے بور ڈآف ڈائر کیٹر زاور مینجنٹ نے اس بات کویقینی بنانے کے لیے وسیع کوششیں کی ہیں کہ سمپنی اپنی تمام قانونی ذمہ داریوں بشمول گذشتہ سالوں کے اکاؤنٹس کو جتناجلد ممکن ہو حتی شکل دینا ، کو پوراکر تی ہے۔ان کوششوں کے نتیج میں، سمپنی نے رواں سال کے اکاؤنٹس کا آڈٹ کامیابی سے مکمل کر لیاہے۔

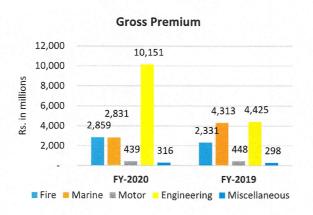
### کمپنی کی کار کردگی کا جائزہ:

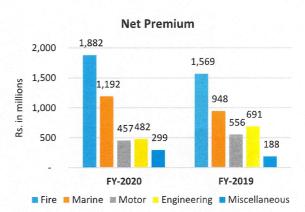
سال 2020 میں کمپنی کی کاروباری کار کروگی کی اہم تفصیلات سال 2019 کے مقابلے میں درج ذیل ہیں (تمام اعدادو ثار ملین روپے میں ہیں):

ایک چیلنجنگ ماحول کے باوجود، کمپنی نے 2020 میں اچھی کار کردگی کا مظاہرہ کرتے ہوئے مضبوط مالیاتی نتائج اور گذشتہ سال کے مقابلے پر یمیم نموییں 40.47 فیصد اضافے کے ساتھ سال کا اختتام کیا۔ ہم نے پائیدار ترقی کی حکمت عملی پر اپنی توجہ بر قرار رکھی۔

سال 2020 میں، مجموعی پر یمیم بڑھ کر 16,595.99 ملین روپے ہو گیا، جو کہ 2019 میں 11,814.41 لین روپے تھا۔ خالص انشورنس پر یمیم آمدنی 26.0 فیصد سال 4,314.60 لین روپے) متی خالص کلیمز کا تناسب 2019 میں 33.5 فیصد رہا جو کہ گذشتہ سال 4,314.60 کیسن روپے) میں 2019 میں 2018 فیصد رہا جو کہ گذشتہ سال 24.64 فیصد تھا۔ نڈر رائنگگ کے نتائج نے 2019 میں 2019 ملین روپے کے منافع کے مقابلے میں 2020میں 2025 ملین روپے کا منافع ظاہر کیا۔

سال 2020 کے لئے مختلف کار وباری شعبوں کی مجموعی تحریری پر میم ماور خالص پر میم کا گزشتہ سال 2019 کے مقابلے میں مواز نہ درج ذیل دیا گیا ہے:





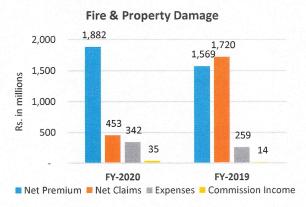
2020 میں، سرمایہ کاری پر منافع کا پورٹ فولیو 2019 میں 3،184.80 ملین روپے سے بڑھ کر 3889.62 ملین روپے ہوگیا۔ یہ منافع پاکستان انویسٹمنٹ بانڈز (PIBs) سے حاصل ہونے والی سرمایہ کاری آمدنی کی وجہ سے ہوا، جو کہ گذشتہ سال 2,973.30 ملین روپے ہے۔ کرایہ اور دیگر آمدنی 65,509 ملین روپے رہی، جو کہ گذشتہ سال 394.88 ملین روپے تھی۔ روپے تھی۔

سال2020 میں قبل از ٹیکس منافع 6,344.64 ملین روپے رہا، جو گذشتہ سال کے 4,727.05 ملین روپے کے منافع 34.22 مقابلے میں 34.22 فیصداضا فہ ظاہر کر تاہے۔ای طرح، بعداز ٹیکس منافع میں بھی 26.09 فیصداضا فہ ہوا، جو کہ 4,394.19 ملین روپے رہا جبکہ گذشتہ سال بیر منافع 3,485.08 ملین روپے تھا۔



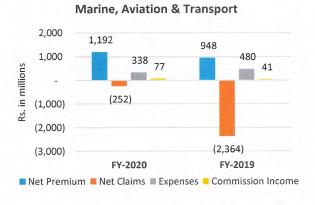
### پورٹ فولیو تجزیہ: آگ اور املاک کا نقصان:

فائراور پراپرٹی کے کاروباری شعبہ کے کل پورٹ فولیوکا 17.23 فیصد حصہ رہا۔ سال کے دوران، کمپنی کا مجموعی تحریری پر یمیم بڑھ کر 2,859.19 ملین روپے (2019 میں 2,331.26 ملین روپے) ہو گیا۔ خالص پر یمیم تناسب کے خالص کلیمز 2019 میں 109.59 فیصد کے مقابلے 2020 میں بڑھ کر 24.05 فیصد ہو گئے۔ تتیجتاً، فائر اینڈ پراپرٹی کے شعبے نے 2019 میں 205.6 ملین روپے کے خیارہ کے مقابلے میں پراپرٹی کے شعبے نے 2101 میں روپے کا نڈر روپائنگ منافع رپورٹ کیا۔



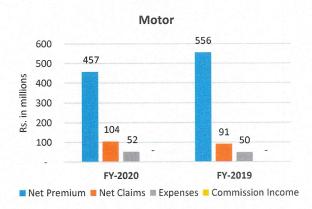
### ميرين، الوى ايش اور ثرانسپورك:

میرین، ایوی ایشن اورٹر انبیورٹ کے کاروباری شعبہ نے کل پورٹ فولیو کے 17.06 فیصد کی نمائندگی کی۔ سال بھر میں، کمپنی کا مجموعی تحریری پر بمیم بڑھ کر 831.14، 2،831 ملین روپے (2019: 4،312.57 ملین روپے) ہو گیا۔ خالص پر بمیم تناسب کے خالص کلیمز 2020میں 2019میں 249.37 فیصد تھے۔ نتیجتاً، اس شعبہ نے 2020میں 2020میں 1,182.73 ملین روپے کا انڈر رائٹنگ منافع ظاہر کیا، جو 2019میں 2030میل روپے تھا۔



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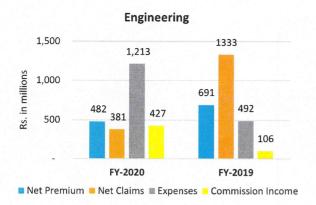
موٹر کے کاروباری شعبہ کاکل پورٹ نولیو 2.65 فیصد حصہ رہا۔ سال کے دوران، کمپنی کا مجموعی تحریری پر بمیم 447.70 ملین روپے رہا (2019: 447.70 ملین روپے)۔ خاص کلیمزے خاص پر بمیم کا تناسب 2020 میں بڑھ کر 22.83 فیصد ہو گیا، جبکہ 2020 میں یہ 56.35 فیصد ہو گیا، جبکہ بوکر 2020 میں یہ 56.35 میں دوپے ہوگیا، جو کہ 2020 میں موٹر کے شعبہ کامنا فع کم ہوکر 2020 میں میں موٹر کے شعبہ کامنا فع کم ہوکر 2020 میں میں موٹر کے شعبہ کامنا فع کم ہوکر 2020 میں میں موٹر کے شعبہ کامنا فع کم ہوکر 2020 میں میں موٹر کے شعبہ کامنا فع کم ہوگیا، جو کہ 2019 میں موٹر کے شعبہ کامنا فع کم ہوگیا، جو کہ والیم کی موٹر کے شعبہ کامنا فع کم ہوگیا، جو کہ والیم کی موٹر کے شعبہ کامنا فع کم ہوگر کی کے شعبہ کامنا فع کم ہوگر کے شعبہ کامنا فع کہ کی کھیل کے شعبہ کامنا فع کا کہ کو کہ کی کھیل کی کھیل کے کہ کو کہ کی کہ کی کھیل کی کھیل کی کھیل کے کہ کی کھیل کی کھیل کی کھیل کے کہ کی کھیل کے کہ کی کھیل کی کھیل کی کھیل کے کھیل کے کہ کی کھیل کے کہ کھیل کے کہ کی کھیل کی کھیل کے کہ کھیل کے کہ کھیل کے کہ کی کھیل کی کھیل کے کہ کھیل کے کہ کی کھیل کے کہ کھیل کے کہ کھیل کے کہ کھیل کے کہ کھیل کے کھیل کے کہ کے کہ کھیل کے کہ





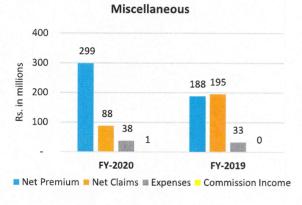
### الجينر نگ

انجینئر نگ کے کاروباری شعبہ نے کل پورٹ فولیو کے 61.16 فیصد حصہ کی نمائندگی کی ۔ سال کے دوران، مجموعی تحریر کی پر پیم بڑھ کر 10,150.74 ملین روپے ہو گیا (2019: 4,424.86 ملین روپے)۔خالص کلیمزے خالص پر پیم کا تناسب 2020 میں کم ہوکر 78.688 فیصد ہوگیا، جبکہ 2019 میں یہ 192.87 فیصد تھا۔ اس کے نتیجے میں، اس پورٹ فولیو نے 684.57 ملین روپے کا انڈر رائٹنگ خیارہ ظاہر کیا (2019: 1,028.34 ملین روپے کا خیارہ)۔



### متفرقات:

متفرق کاروباری شعبہ کے کل پورٹ فولیو کا 1.90 فیصد حصہ رہا۔ سال کے دوران، تمپنی نے 315.75 ملین روپے)۔خالص کا 315.75 ملین روپے)۔خالص کلیمزے خالص پر پمیم کا تناسب 2020 میں کم ہو کر 29.37 فیصد ہوگیا، جبکہ 2019 میں سے 103.56 فیصد تفاد اس کے نتیج میں اس پورٹ فولیونے 2020 میں 174.15 ملین روپے کا انڈر رائننگ منافع ظاہر کیا، جو کہ 2019 میں 39.58 ملین روپے کا خیارہ ہوا تھا۔



### سرمايه كارى آمدنى:

کمپنی کی سرمایه کاری آمدنی میں 22.10 فیصد کا اضافہ ہوا، جس کی بڑی وجہ پاکستان انویسٹمنٹ بانڈز (PIBs) پر منافع میں 170.03 فیصد اضافہ تھا، جبکہ ٹریژری بلز (T-Bills) پر منافع میں 60.90 فیصد کی نمایاں کی ہوئی۔

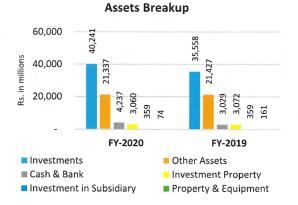
ڈیویڈنڈ آمدنی میں 66.55 فیصداضافہ ہوا، جبکہ 2020 میں ٹرم ڈیاز ٹس پر آمدنی میں بھی اضافہ ہوا۔ اس کے نتیجے میں، سرمایہ کاری سے کل آمدنی 2020 میں 3,889 ملین رویے رہی، جو 2019 میں 3,185 ملین رویے تھی۔

FY-2019	FY-2020	آمدنی
لين مسير)	(روپے	
123	189	<u> </u>
1,101	2,973	PIBsپرمنافع
1,908	746	T-Billsپرمانح
2	3	ٹرم ڈپازٹ پر منافع
51	(25	تبارت کے لیےر کھی گئی سرمایہ کاری کی فروخت پر (خسارہ) / نفخ
0	0	فروخت کے لیے دستیاب سرمایہ کاری کی فروخت پر (خسارہ) / نفع
3,185	3,889	خالص سرماميه کاري کي آمدني



### ميني كاثاث:

31 وسمبر 2020 تک سمپن کے کل اثاثہ جات 69,307 ملین روپے رہے، جو کہ 2019 میں 40,240.98 ملین روپے رہے، جو کہ 2019 میں ملین روپے تھے۔ کل سرمایہ کاری 13.17 فیصد اضافہ کے ساتھ 40,240.98 ملین روپے ہوگئ، جو کہ 2019 میں 57.55 ملین روپے تھی۔ انظامیہ کی حکمت عملی سے کہ فٹڈز کا طویل مدتی سرمایہ کاری کے لیے بہتر استعال کیا جائے تاکہ سرمایہ کاری کے منافع کو زیادہ سے زیادہ کیا جائے۔



### الهم آيريشنل اور مالياتي تفصيلات:

### (اعداد وشار ملین روپے میں)

FY-2020	FY-2019	FY-2018	FY-2017	FY-2016	FY-2015	FY-2014	تفصيلات
16,596	11,814	8,990	4,939	5,534	4,899	6,401	مجموعی تحریر <i>ی</i> یم
4,315	3,952	3,561	3,709	2,923	2,851	3,264	خالص تحريرى يريميم
774	974	768	799	498	697	119	خالص كليمز
2,095	1,825	1,593	2,271	1,705	1,415	2,398	انڈررائٹنگ منافع
3,889	3,185	1,403	1,620	3,152	2,915	2,266	سرمایه کاری کی آمدنی
6,345	4,727	4,416	2,823	4,411	3,865	4,183	قبل اذ فیکسس منافع
1,950	1,242	1,555	719	1,256	813	888	ائم فیکس کاخرچ
4,394	3,485	2,861	2,104	3,155	3,052	3,295	بعداز فيكس منافع
39,836	35,215	30,837	28,327	28,933	25,871	23,185	كل ايكويني
29,470	28,390	21,654	21,100	21,625	18,979	19,498	كل قرضه جات
500	500	410	500	500	500	500	<i>ַ</i> נַּעַגַנִינ
43,660	38,988	27,757	29,653	31,390	23,725	24,734	کل سرماییکاری

### يور ذاف دائر يكثرز:

2020 میں، درج ذیل افراد نے نمپنی کے بورڈ آف ڈائر کیٹر زمیں بطور ڈائر کیٹر خدمات انجام دیں، ان کی تقرریوں/نامز د گیوں کو SECP کے انشورنس ڈویژن نے منظور کیا۔

31 دسمبر 2020 تک، بورڈسات ڈائریکٹر زپر مشتمل تھا، جن میں سے ہرایک کے پاس کمپنی کوموثر نگرانی اوراسٹریننجک رہنمائی فراہم کرنے کے لیے ضروری علم، مہارت اور تجربہ تھا۔ بورڈ کے اراکین متنوع شعبوں اور پیثیوں سے منسلک تھے، جو وسیع پیانے پر مہارت اور مختلف کارو باری مسائل کو حل کرنے اورانظامی کار کردگی کومؤثر طریقے سے جانچنے کی صلاحیت کو یقینی بناتے ہیں۔

سال 2019 کے دوران، سیدار شد علی،ایک آزادر کن، نے کیم اپریل 2019 سے اپنی ڈائر کٹر شپ چھوڑ دی، جس سے بورڈ میں ایک غیر معمولی آسامی خالی ہو گئ۔ بعدازاں جناب طارق جمیل کو حکومت پاکستان نے بخے آزادر کن کے طور پر نامز د کیااور 29 نومبر 2019 کوانہوں نے بورڈ میں شمولیت اختیار کی۔



### 2020 کے دوران ڈائر کیٹرز کی کل تعداداور پورڈ کی تشکیل حسب ذیل تھی:

مت محيل	تاریخ تقر ر	נובָה גינ ט	γt	نمبرشار
30مئ 2021	2018&31	آزاد ڈائر یکٹر	شفقت احمد	1
30 کئ 2021	2018&31	آزاد ڈائر یکٹر	عاصم عظیم صدیقی	2
2021&30	2019 بر	آزاد ڈائر یکٹر	طارق جميل	3
2020518	2018&31	غیرا یگزیکٹوڈائر یکٹر (سابقہ ڈائر یکٹر)	سيد محمد طارق بدئ	4
2021&30	2018&31	غیرانگزیکٹوڈائر بکٹر (سابقہ ڈائر بکٹر)	ڈاکٹر راشد منظور	5
20215'30	04 فروري 2019	غیر ایگزیکٹوڈائر یکٹر (سابقہ ڈائر یکٹر)	منظور علی شیخ	6
31 کئ 2021	01ءون2020	ايكنگ چيف ايگزيكييٽو آفيسر	سيدرافع بشير شاه	7

### ڈائر یکٹرز کامعاوضہ:

ڈائر کیٹر زکے معاوضے کی منظوری بورڈ سے ہوتی ہے۔ کوئی بھی ڈائر کیٹر اپنے معاوضے کا تعین کرنے میں ملوث نہیں ہے۔ کمپنی ڈائر کیٹر ز کو بورڈ آف ڈائر کیٹر ز اور اس کی کمیٹیوں کے اجلاسوں میں شرکت کے لیے معاوضہ دیتی ہے۔

بورڈ آف ڈائر یکٹرزنے بورڈاور بورڈ کمیٹیوں کے اجلاسوں میں شرکت کے معاوضے کی منظوری دے دی ہے۔ ہرڈائریٹر 50,000 روپے ٹی اجلاس فیس وصول کرتا ہے۔ اس فیس کے علاوہ، دو سرے شہر وں سے سفر کرنے والے ڈائر یکٹروں کو ہوائی سفر کے اخراجات کی اوائیگی کی جاتی ہے اور ضرورت پڑنے پر ہوٹل میں رہائش فراہم کی جاتی ہے۔ اجلاس کے دن کے علاوہ، دو سرے شہر وں سے سفر کرنے والے ڈائر یکٹروں کو ہوائی سفر کے اخراجات کی ہدایت کے بعد بان کے لیٹر نمبر 100/98 روپے بو میہ الاؤنس بھی دیاجاتا ہے۔ وزارت تجارت اور ٹیکٹائل کی ہدایت کے بعد سے ڈائر یکٹر زکوفی اجلاس 50,000 روپے فیس اداکی گئی ہے۔ فیش کے بعد سے ڈائر یکٹر زکوفی اجلاس 50,000 روپے فیس اداکی گئی ہے۔

بور ڈآف ڈائر کیٹر زاوراس کی کمیٹیوں کے اجلاسوں میں شرکت کے لیے ڈائر کیٹر زکواوا کیے جانے والے معاوضے کا نکشاف مالیاتی گوشوار وں کے نوٹ 35 میں کیا گیا ہے۔

پورڈ کے اجلاس اور حاضری: سال 2020 کے دوران پورڈ آف ڈائر کیٹر زے کل 1 اجلاس اور 1 بنگامی اجلاس منعقد ہوا۔ ڈائر کیٹر زکی حاضری حسب ذیل تھی:

اجلاس میں حاضری	ڈائر پکٹر ز
07	ىيد محمد طارق ہد یٰ
26	اكثر راشد منظور
35	تفقت احمد
22	ىيدرافع بشير شاه
28	نظور على شيخ
6	ماصم عظيم صديقي
35	لارق جميل



### بورڈ کمیٹیاں اوراس کے ممبران

بور ڈنے درج ذیل کمیٹیاں تشکیل دی ہیں:

\*نوٹ: سال 2020 کے دوران سید طارق ہدیٰ، جو کہ بورڈ آف ڈائر کیٹرزے ممبر اور NICL کے قائم مقام می ای او تھے، کا تباد لہ ہوااور سید رافع بشیر شاہ کو 90 جون 2020 سے دور ڈائسڈ اگر کیٹرزنے اپنی 111 ویں میٹنگ میں ، جو 90 جون 2020 کو منعقد ہوئی ، فیصلہ کیا کہ جن کمیٹروں میں سید طارق ہدیٰ ممبر تھے ان میں ان کی جگہ سید رافع بشیر شاہ کو شامل کیا جائے۔

### آؤٹ کمیٹی:

(06 سمبر 2019 ہے)

פוב, גיג ט	יו	
چيئر مين	جناب شفقت احمر	
p.f.	جناب طارق جميل	
j.	جناب منظور على شيخ	
٠	ڈا کٹر راشد منظور	
سکریٹری	جزل منیجر (انٹرنلآڈٹ)	

### اخلا قیات،انسانی وسائل اور معاوضه

(06 دسمبر 2019 ہے)

(040 جون 2020 سے)

נובְהוּגנ	pt
چيئز مين	جناب طارق جميل
بر	جناب شفقت احمد
1.	ڈاکٹر راشد منظور
مجر	جناب منظور على شيخ
بر	سيدرافع بشير شاه
سیکریٹری	جزل منبجر (ہیومن ریسورس)

נובְהוּגל	ρt
چيئر مين	سيد محمد طارق ہدیٰ
ببر	جناب شفقت احمر
ļ.	ڈاکٹر راشد منظور
j.	جناب طارق جميل
ļ.	جناب منظور على شيخ
سیکریٹری	جزل منبجر (انثر ٹلآؤٹ)

### سرمایه کاری

(06 سمبر2019 ہے)

פנקהונט	יון
چيزمين	شفقت احمد
p.f.	جناب طارق جميل
r.t.	سيد محمد طارق ہدیٰ
ممبر	جناب منظور على شيخ
سیکریٹری	چیف منیجر (اکائو نٹس)



### يرو كيورمنث

### (06 دسمبر2019 ہے)

נובְיגונ	ot	
چير من	جناب شفقت احمد	
ممبر	جناب طارق جميل	
ممبر	ڈاکٹر راشد منظور	
ممبر	چيف ايگزيکڻو آفيسر	
سیریٹری	جزل منیجر (ایڈ منسٹریشن)	

# كار پورىك سوشل رسپانسىلى (CSR):

## (06 دسمبر 2019 ہے)

נובְ, אָנט	<b>C</b> t
چيز مين	جناب طارق جميل
j.	سيد محمد طارق ہدیٰ
بر	جناب شفقت احمد
سیریٹری	<sup>کمپ</sup> نی سیری <sub>ٹ</sub> ری

# حص<mark>ص داری:</mark> کمپنی سوفیصد حکومت پاکستان کی ملکیت ہے اور وزارت تجارت کے انتظامی کنڑول کے تحت کام کرتی ہے۔

كل حال شيئر	شير بولذنگ	شيتر بولدرز كي تعداد	
<u>-</u>	شیئر ہولڈ نگ 1 سے 100 شیئر زنک	-	
	شير ہولڈنگ 101 سے 500 شير زنک		
	- 1,000 شيرزز		
	شير بولڈنگ 1001 سے 5,000 شير ز		
	شيئر بولڈ نگ 10,001 <u>شيئر ز</u>		
	شيرً ہولڈنگ 10,001 ہے1,000,000 شيرَز		
	شير بولذنگ 1,000,001 سے 10,000,000 شير ز		
- شير بولڈ نگ 100,000,001 – 100,000,000 شير ز		<u>-</u>	
200,000,000	شير َ بولذ نگ 200,000,000 سے 200,000,000 شيرَ ز		
200,000,000		1	



يعد	عال شيترز	شيتر بولڈرز كى درجە بنديال	
0%	-	ڈائر یکٹر ز، چیف ایگزیکٹو آفیمر ،اوران کی شریک حیات اور نابالغ بیچ	
0%	-	وابسته كمينيال،ادارے اور متعلقه فريق	
0%	-	الگريكٹوز	
0%	-	مینک، تر قیاتی مالیاتی ادارے، غیر مینکننگ مالیاتی ادارے	
0%	-	انشورنس كمينيال ادر تكافل كمينيال	
0%	-	بدار ساور میوچل فنژ ز	
		5 فیصدیلاس سے زیادہ کے حامل شیئر ہولڈر ز	
		عام عوام:	
0%	-	_ مقامی	
0%	<u>-</u>	۔ غیر مکی	
		<i>دیگر:</i>	
0%	-	- پیک سینشر کمپنیاں اور کارپوریشنز	
100%	200,000,000	- فیڈریشن آف پاکستان (صدر پاکستان کے نام پر)	
0%	-	NIC -ايمپلا ئزايمپا ورمنت رُست (NEET)	

### زىلى تمپنى:

میسرزسوک سینٹر کمپنی (پرائیویٹ) کمیٹٹر (''فریلی کمپنی'') کمپنی کاواحد کلمل ملکیتی ماتحت ادارہ ہے۔1994 میں قائم کیا گیا، فریلی ادارے کے باس فی الحال 448.20 ملین روپے کاادا شدہ سرمایہ ہے، جے 10روپے فی شیئر کے حساب سے 44.82 ملین روپے شیئرز میں تقسیم کیا گیا ہے۔ فریلی ادارہ رینٹل مینجنٹ ادراس کی جائیدادوں ادر عمارتوں کی دیکھ بھال میں مصروف ہے۔

### حاليه دويليمنك-انضام/انضام كياسكيم:

سوک سینٹر کمپنی (پرائیویٹ) لمیٹٹر (CCCL) میں NICL کے 100 نیصد شیئر زہیں۔ ملکیت کابیہ اسٹر کچر کمپینیزا مکٹ 2017 کے سیشن (CCCL کے سیشن کی میٹرزیوں ملکیت کابیہ اسٹر کچر میں تبدیلی کا حکم دیا ہے۔ CCCL کے نقاضوں کے برعکس ہے۔ نتیجتاً، SECP نشیئر ہولڈ نگ کے اسٹر کچر میں تبدیلی کا حکم دیا ہے۔ CCCL کے نقاضوں کی تعمیل کو یقینی بناتے ہوئے CCCL کے شیئر ہولڈ ربن جائیں گے۔ جو پھر ریگولیٹری نقاضوں کی تعمیل کو یقینی بناتے ہوئے CCCL کے شیئر ہولڈ ربن جائیں گے۔

CCCL کے بورڈ آف ڈائر کیٹرز کی قرار داد کے مطابق، موجودہ شیئر زے 44,820,009 روپے کے شیئر زیئے نامز د ڈائر کیٹرز کو منتقل کرنے کے معاملے کو ضرور کی منظور کی ادر مزید کارروائی کے لیے NICL کے بورڈ آف ڈائر کیٹرز کو بھیج دیا گیا ہے۔

اس قرار داد کی پیروی میں، NICL کے بورڈ آف ڈائر کیٹر زنے 25جولائی 2024 کو ہونے والے اپنے 125 ویں اجلاس کے دوران، CCCL کا ایک حصہ نیشنل انشورنس کمپنی کے چیف ایگزیکٹو آفیسر کو منتقل کرنے کی منظوری دی۔ یہ کارروائی سیکیور ٹیزائیڈا پیچینج کمیشن کی ضروریات کو پوراکرنے کے لیے کی گئی ہے۔

### آمدنی فی شیئر:

سال کے لیے فی شیئر آمدنی 21.97روپے رہی،جو کہ 2019میں 17.43روپے تھی۔ تفصیلی صاب کے لیے، براہ کرم غیر مجموعی مالیاتی حسابت کانوٹ 34 ملاحظہ کریں۔



### انثرنل مالياتي كنرول اوران كي مناسبيت:

بور ڈنے کاروبار کے منظم اور موثر آپریشن کویقینی بنانے کے لیے پالیسیوں اور طریقہ کار کو نافذ کیا ہے۔اس میں سمپنی کی پالیسیوں کی پابندی،اٹاثوں کی حفاظت، دھو کہ دہی اور غلطیوں کو رو کنااوران کا پیتہ لگانا،اکاؤنٹنگ ریکارڈ کی درشگی اور مکمل ہونے کویقینی بنانا،اور قابل اعتاد مالیاتی انکشافات کی بروقت تیاری شامل ہے۔مکمل یقین فراہم نہ کرتے ہوئے، نظام معقول یقین دہانی چیش کرتا ہے کہ آپریشنل کاروباروں کے اندر مناسب کنڑول میکانزم موجود ہیں۔

سمپنی کے انٹر ٹل کنڑول کے نظام کواس کے سائز، دائرہ کار،اور آپریشنل پیچید گیوں ہے مماثل بنانے کے لیے مناسب طور پر پیانہ بنایا گیا ہے۔ بورڈ آف ڈائر کیٹرز کی آڈٹ سمیٹی فعال طور پر اس نظام کی مناسبیت اور تا ثیر کا جائزہ لیتن ہے اور اسے مزید مضبوط بنانے کے لیے بہتری کی سفارش کرتی ہے۔

### آوْث كميشى كى سفارش:

12 استمبر 2024 کو منعقدہ غیر معمولی جزل میٹنگ میں 31 دسمبر 2020،2021،2020 اور 2023 کو ختم ہونے والے سالوں کے لیے بیرونی آڈیٹرز کی تقرری کی گئے۔

سال2020میں بیر ونی آڈیٹر زکے لیے کوئی بھی آسامی خالی نہیں ہوئی۔ آڈٹ سمیٹی نے مندرجہ ذیل پر بھی غور کیااور/باسفارش کی:

- مالی بیانات کے آڈٹ اور جائزہ کے دوران جن مسائل کی نشاندہی کی گئے ہے ان کے بارے میں بیر وفی آڈیٹر زکے ساتھ بات چیت۔
  - انتظامیه اوربیر ونی آذیشر زکے درمیان مواصلت جو مالیاتی بیان کے آڈٹ کی پیشر فت کو متاثر کر سکتی ہے۔
    - ویگرامور جن کی موجود گی اور بیر ونی آڈیٹر زکے ساتھ بات چیت کے نتائج کی ضرورت ہوتی ہے۔

### آدیم کی رپورٹ اور وضاحت میں اظہار خیال:

31 دسمبر 2020 کوختم ہونے والے سال کے آڈیٹر زنے اس مدت کے مالیاتی گوشوار وں پر اپنی رائے فراہم کی ہے۔ ذیل میں ان کے خیالات کی وضاحت پیش کی جاتی ہے :

وضاحت	آئٹ کی رائے	نمبرشار
ای طرح کی رائے کا اظہار بیرونی آڈیٹرز نے سال 2019 کے لیے کیا۔ حقیقت میں،	سکینی ایک مقررہ اثاثہ رجسٹر کو بر قرار نہیں رکھتی ہے، اور نہ بجا اس کے پاس ایٹے مقررہ اثاثوں کے تفصیلی، آٹا کرڈریکارڈز میں۔ نتیجے کے	1
کمپنی نے سال 2020 کے دوران ایک مقررہ اثاثہ جات کار جسٹر بر قرار نہیں ر کھا۔	طورین، ہم ورج ذیل امور کے حوالے سے کافی اور مناسب آؤٹ ثبوت حاصل کرنے سے قاصر رہے:	
	- 31د مجر 2015، 31د مجر 2016، 13د مجر 2017، 13د مجر 2018، 13د مجر 2019 اور 31	
کمپنی ایک نیاسانٹ ویئر سلوشن حاصل کرنے کے عمل میں ہے جواٹاتوں کے رجسٹر کی	د تمبر 2020 تک کمپنی کے غیر مجموعی مالیاتی گوشواروں میں درج شدہ اٹاثوں کی موجود گی، مملیت، حقوق اور ذ سہ	
اعلى صلاحيتين بشمول پرو كيور ٹوپيمنٹ اور فكسڈاليٹ مينجمنٹ مسٹم پیش كرتاہے۔ اس	داریوں کے ساتھ ساتھ تشخیعی دعوہے بھی۔	
سلوشن کو NICL کے موجودہ جزل لیجر مسٹم کے ساتھ مر بوط کیا جائے گا،ایک جامع	- 31د مجر 31،2015 ومجر 31،2016 ومجر 31،2017 ومجر 31،2018 ومجر 2019 اور 31	
پروکیور ٹوپے سلوش فراہم کرے گاجو خریداری، خدمات اور مالیاتی تحکموں میں کاروباری	و سمبر 2020 تک کمپنی کے غیر مجموعی مالیاتی گوشواروں میں درج مقررہ اٹناثوں کی خرابی، اگر کوئی ہے۔	
عمل اور ٹیکنالوجی کے انفعام کو نمایاں طور پر بڑھادے گا۔ جاری نظام کے ارتقاء کے لیے		
ایک بنیاد قائم کرتے ہوئے، یہ مشن اہم سلوشن ایک نئی سطح کی کار کر دگی اور انضام کو آگے	نیتج کے طور پر ، ہم غیر منفقہ مالیاتی بیانات پر کسی ممکنہ ایڈ جسٹمنٹ کے اثرات کاانداز دلگانے سے قاصر ہیں۔	
بڑھائے گا، جو پر و کیور منٹ اور فنانس دونوں محکموں کے آپریشنز کو تبدیل کر دیے گا۔		
ہم تو قع کرتے ہیں کہ یہ رائے مستقبل کے سالوں میں تبدیل ہو جائے گی، کیونکہ آؤیٹرز		
کو فکٹ اٹانہ جات کے رجسٹر تک رسائی حاصل ہوگی اور وہ مقررہ اٹاثوں اور سربایہ کاری کی		
خصوصیات کے لیے ضروری آؤٹ تصدیقی طریقہ کار کو انجام دینے کے قابل ہو جاعمی		
-2		
یہ حدال حقیقت کی وجہ ہے کہ 31 دیمبر2020 کوختم ہونے والے سال کے لیے	ہمیں بیلنس شید کی تاری کے بعد مقرر کیا گیا تھا۔ لہذا، ہم سرمایہ کاری کی جائیداد وں اور مقررہ اٹاثوں کی مقدار اور حالت کے بارے میں	2
ييروني آڏيئر زکاتقر ر2024 مين کيا گيا تھا۔	مناسب یقین دہانی حاصل کرنے کے لیے ضروری آڈٹینگ کے طریقہ کار کوانجام دینے سے قاصر تھے جیسا کہ 31 دسمبر 2020 تک	
	مالیاتی پوزیش کے غیر مر بوط بیان میں ظاہر ہوتا ہے۔ ہم اپنی آؤٹ رپورٹ کے اجراء تک بیلنس شیٹ کی تاریخ کے بعد پیش آنے والے	
	مناسب كث آف طريقه كارك اطلاق كاجائزه لينے يادا قعات كاجائزه لينے بھى قاصر تھے، جومالياتى بيانات كومزيد متاثر كرسكتے ہيں۔	
	مناسب اور مناسب آڈٹ شواہد حاصل کرنے کے لیے دستیاب تعلی بخش متبادل آڈٹ طریقہ کار کی کی وجہ ہے، ہم ایڈ جسٹنٹ کے	
	مکنہ اثرات کا تعین کرنے سے قاصر ہیں، اگر کو ٹی ہیں، جوان طریقہ کارہے غیر متنقہ مالیاتی گوشواروں میں پیش کر دہ میکنس پر پیدا ہوا ہو	
	J8	



ہم نے نوٹ کیا کہ الیاتی گوشواروں میں 1,185.169 ملین روپے کی قابل وصول رقم شال ہے جو کا ایحث کے ٹرائل بیلنس کے ا ابتدائی بیلنس ہے آگے بڑھائی گئی ہے۔ کا بیٹ نے نے اس بیلنس کی نوعیت، شاخت، یا قابل وصول کے بارے میں مناسب آؤٹ شوابد فراہم نہیں کیے ہیں۔ تشبیتاً، ہم یہ تعین کرنے ہے قاصر ہیں کہ آیااس قابل وصول بیلنس میں کوئی ایڈ جشنٹ شروری ہے، جو مالی ہے۔ بیانات پرمادی اگر ڈال کتی ہے۔

تنصیلات کی عدم دستیابی کی صورت میں، ایک تبادل طریقہ کے طور پر، مسلم کو کیکٹن رپورش کااستعال کیاگیاتا کہ 3 بلین روپے کی اس رقم کا سراغ لگایا با سکے جو قابل وصولی اکاؤنٹ میں نظر آر ہی ہے۔اس کے نتیج میں، 31 دسمبر 2017 کو قابل وصولی میں سے 1815 بلین روپے کی رقم کا کنٹش کو مختص کی گئی۔

تاہم، قابل وصولی اکاؤنٹ میں موجود باتی 1.185 بلین روپے کی رقم کوسٹم کو کیشن رپورٹس کی بنیاد پر کسی بھی کلائٹ کو مختق نہیں کیا جاسکا۔ لنذا، مذکور ورقم نا قابل سراغ ہجی ہے۔

### سالانه عام اجلاس کے انعقاد کی ہدایت/تیاری:

کپینزا کیٹ 2017 کے سیشن (1) 147 کے تحت کمپنی کی در خواست کے جواب میں ، لیٹر نمبر 2024 CS.SEC/19th, 20th AGM/Sec. 147-CA/2024 مور خد 201 گست 2024 کے در لیع مطلع کیا کہ سر کلر نمبر 2024 کے در لیع مطلع کیا کہ سر کلر نمبر 2024 کے در لیع مطلع کیا کہ سر کلر نمبر 2024 کے در لیع مطلع کیا کہ سر کلر نمبر 2024 کے در لیع مطلع کیا کہ سر کلر نمبر 2024 کے مطابق ، کمپینزا یکٹ 2017 کے سیشن 2017 کا مقصد کمپنی کے ممبر ان یاڈائر یکٹر زکو کمیشن کی مداخلت سے کمپنی کوالتوا میں جزل میڈنگز منعقد کرنے چور کرنے کا اختیار دیتا ہے۔ تنجیتاً ، سیشن 147 کے تحت کی بھی در خواست کو کمیشن کے ذر لیع غور نہیں کیا جائے گاا گروہ خود کمپنی کی طرف سے یاس کی طرف سے دائر کل گئے ہے ، کیونکہ کمپنی اپنے خلاف ہدایت نہیں لے سکتی۔

مزید بر آن، SECP نے واضح کیا کہ اگر کمپنی کمپنیزا مکٹ 2017 کے سیکشن 147 کولا گو کیے بغیر اپنی التوامیٹنگز کرتی ہے، توان میٹنگز کو درست تصور کیا جائے گا، بشر طیکہ وہ متعلقہ قانونی دفعات کے مطابق منعقد ہوں۔

للذا، SECP کی ہدایت کے مطابق، کمپنی سال 2020 کے لیے اپنی سالانہ جزل میٹنگ 90دسمبر 2024 کومنعقد کرے گی۔

### درويدندك ليسفارش:

بور ؤآؤ کے کمیٹی نے نے مالی سال 2020 کے لیے 500 ملین روپے کے حتی ڈایویڈ نٹر سفارش کی ہے اور اسے بورڈ آف ڈائریکٹر زنے اعلان کے لیے منظور کر لیا ہے۔

### كار يوريث اورمالياتي ريور ثنگ فريم ورك كابيان:

کارپوریٹ قوانین، قواعد،اور ضوابط کمپنی کے بورڈ آف ڈائر کیٹر ز کے امور کا خاکہ پیش کرتے ہیں۔ بورڈ اپنی کارپوریٹ ذمہ داریوں کو تسلیم کرتاہے جیسا کہ کمپنیز ایک کے امور کا خاکہ پیش کرتے ہیں۔ بورڈ اپنی کارپوریٹ گورننس برائے ہیمہ کنندگان 2016 اور پبلک سیکٹر کمپنیز (کارپوریٹ گورننس) قواعد 2013 کے تحت بیان کیا گیاہے،اور درج ذیل بیانات فراہم کرتاہے:

سمپنی کی طرف سے تیار کر دہالیاتی بیانات اس کی حالت ، آپریشن کے نتائج ، نقد بہاؤ ،اور ایکویٹی میں تبدیلیوں کواچھی طرح سے پیش کرتے ہیں۔ سمپنی نے کمپینز ایک 2017 کے مطابق اکاؤنٹ کی مناسب کتابیں مرتب کی ہیں۔

کمپنی نے مالی بیانات کی تیاری میں مناسب اکاؤنٹنگ پالسیوں کی مسلسل بیروی کی ہے۔ کی گئی کسی بھی تبدیلی کاائلشاف کر دیا گیاہے،اور اکاؤنٹنگ کے تخیینے دانشمندانہ اور معقول فیصلے پر مبنی ہیں۔



مالیاتی گوشوارے پاکستان میں لا گوہونے والے بین الا قوامی مالیاتی رپورٹنگ معیارات (IFRS) کے مطابق تیار کیے گئے ہیں۔ان معیارات سے کوئی بھی انحراف،ا گرکوئی ہے،مناسب طور پر ظاہر اور وضاحت کی جاتی ہے۔

کمپنی کے بنیادی اصول مضبوط ہیں ،اور اس کی ایک جاری تشویش کے طور پر جاری رکھنے کی صلاحیت کے بارے میں کوئی شک نہیں ہے۔

### پلک سیٹر کمینیوں (کارپوریٹ گورننس) کے قواعد، 2013اوربیہ کنندگان کے لیے ضابطہ کارپوریٹ گورننس، 2016 کے ساتھ تعیل:

ا گرچہ 31 دسمبر 2020 کو ختم ہونے والے سال کے مالیاتی گوشوار وں کے ساتھ اس رپورٹ پر دستخطاور منظوری دینے والے ڈائر کیٹر زاس مدت کے دوران موجود نہیں تھے جس سے یہ مالیاتی بیانات متعلق ہیں، موجودہ ڈائر کیٹر زنے اس رپورٹ اور 31 دسمبر 2020 کو ختم ہونے والے سال کے مالیاتی گوشوار وں کا جائزہ لیااور اس کی منظوری دی ہے۔ یہ منظوری اس کے مالیاتی گوشوار وں کا جائزہ لیااور اس کی منظوری دی ہے۔ یہ منظوری اس کے منظوری سے تنایا ہے جس سے بتایا ہے۔ موجودہ ڈائر کیٹر زنے تعمیل اور عدم تعمیل کے متعلقہ بیانات کی بھی توثیت کی ہے تا کہ اس بات کو تقینی بنایا جاسکے کہ فائنگ کے تمام تقاضوں کو قانون کے ذریعہ لازمی طور پر پوراکیا گیا ہے۔ موجودہ ڈائر کیٹر زنے تعمیل اور عدم تعمیل کے متعلقہ بیانات کی بھی توثیت کی ہے تاکہ اس بات کو تقینی بنایا جاسکے کہ فائنگ کے تمام تقاضوں کو قانون کے ذریعہ لازمی طور پر پوراکیا گیا ہے۔

بورڈ کونہ کورہ بالامعاوضے کی بنیادی، پبلک سیکر کمپنیز (کارپوریٹ گور ننس)رولز 2013کے رول 22 تحت تعیل اور عدم تعیل کے بیانات، اور کوڈ آف کارپوریٹ گور ننس برائے بیہ کندگان 2016کی شقیں (lxxvii) سے (lxxvii) کو 2016کی شقیں (lxxviii) کا کندگان 2016کی شقیں (lxxviii) سے 8.R.O.277(1)/2020 مور ند البریل کندگان 2016کی شقیں (lxxviii) سے مطابق تیار کیا گیا ہے۔ لہٰذا، چونکہ موجودہ تاریخ کے مطابق بید دفعات مزید موجود نہیں ہیں، اس لیے انشور نس آرڈ بینش 2000کے سیشن 11 اور سیشن 12 کے ساتھ تعیل کا بیان پیش نہیں کیا گیا ہے۔ موجودہ بورڈ آف ڈائر کیٹر زنے اس رپورٹ کی منظوری، دستھا، جاری، اورمالیاتی بیانات سے منسلک کیا ہے، بغیر کی مالی یا تا تا تونی ذمہ داری یا کسی بھی قسم یا کسی بھی قسم کا خطرہ مول لیا ہے۔ اس کی وجہ بیہ کہ موجودہ پورڈ اس مدت کے دور ان موجود نہیں تھا جس سے ان اکاؤنٹس کا تعلق ہے اور کمپنیز آرڈ بینش 2016، اور کوڈ آف کارپوریٹ گور ننس برائے بیہ کندگان 2016کی کی ضروریات کے حوالے سے درست تعیل کی حیثیت کی تصدیق کرنے سے قاصر ہے۔

### انشورنس آرڈیننس 2000 کے سیشن (6)46 کے تحت تعمیل کابیان:

پبلک سیٹر کمپنیز (کارپوریٹ گورننس)رولز 2013کے رول 24ک تحت تعمیل اور عدم تعمیل کے بیان کی طرح، انشورنس آرڈیننس 2000کے سیشن (6) کے تحت ضروری تعمیل کا بیان درج ذیل ہے:

"انشورنس آرڈیننس 2000 کے سیشن 46 کے ذیلی سیشن (6) کی تعمیل میں، ہم، کا سام کے دور کا سیستان 46 کے ذیلی سیشن (6) کی تعمیل میں، ہم، کا سام کے بورڈ آفڈ از کی کٹر ز، ہولڈ نگ انشورنس رجسٹریشن نمبر 183 مور خد کیم جنوری 2002 کے ذریعے 31 دسمبر 2020 کو اختتام پذیر ہونے والے سال کے مالیاتی گوشوار دوں پر دسخط کرنے کے لیے بورڈ کے چیئر مین، چین ایگزیکٹو آفیسر، اور بورڈ کی طرف سے نامزد کر دہ دوڈ ائریکٹر زمندر جہ ذیل بیان جاری کرتے ہیں:

- a) ہماری رائے میں، کمپنی کے سالانہ قانونی اکاؤنٹس، جیسا کہ اس بیان کے ساتھ منسلک فارموں میں بیان کیا گیا ہے، انشور نس آرڈیننس 2000 اور اس کے تحت بنائے گئے کسی بھی قواعد کے مطابق تیار کیا گیا ہے۔
  - b بیمہ کنندہ نے ،سال 2018 کے دوران، بیمہ آرڈیننس 2000 کی درج ذیل دفعات اوراس کے تحت بنائے گئے تواعد کی تعمیل کی ہے، جن سے متعلق:
    - i. کم از کم اداشدہ شیئر کیپیٹل کی ضروریات سے متعلق آرڈیننس کی دفعات؛
      - ii. کم از کم سالوینسی کی ضرور یات ہے متعلق آر ڈیننس کی و فعات؛
      - iii. ری انشورنس کے انتظامات کے حصول سے متعلق آرڈیننس کی دفعات۔



- c) اس بیان کی تاریخ تک ، بیمہ کنندہ انشورنس آرڈیننس 2000 کی درج ذیل د فعات اوراس کے تحت بنائے گئے قواعد کی تعمیل کر تار ہتاہے ، جن سے متعلق:
  - i. کم از کم اداشده شیئر کمیپیشل کی ضروریات سے متعلق آرڈیننس کی دفعات؛
    - ii. کم سالوینسی کی ضروریات سے متعلق آر ڈیننس کی دفعات؛
  - iii. ری انشورنس کے انتظامات کے حصول سے متعلق آر ڈیننس کی دفعات۔

انشورنس آرڈیننس2000 کے سیشن (6)46 کے تحت تعمیل کامذ کورہ بالابیان، تنہائی میں نہیں پڑھاجاناچا ہے؛ بلکہ،اس پراس رپورٹ میں فراہم کردہ''ڈس کلیمراور معاوضہ''سیشن کے ساتھ ملاکر غور کیاجاناچاہیے۔

### جامع بيانات تيار كرف اور فاكل كرفى ضرورت ساستثنى!

NICL نے بلی ادارے، سوک سینٹر کمپنی کمیٹر کمپنی کمیٹر (CCCL) کے سال 2020 کے مالیاتی گوشوار وں کا آڈٹ اور منظوری نہیں دی گئی ہے۔ نتیجتاً، سال 2020 کے لیے NICL کے والیاتی گوشوارے تار نہیں کے جاسکتے۔

CCCL کے اکاؤنٹس کو حتی شکل دینے میں تاخیر کی وجہ NICL کے بورڈ آف ڈائر یکٹرز کی عدم موجود گی ہے، کیونکہ CCCL کے ڈائر یکٹرز بھی NICL کے ڈائر یکٹر ہیں۔

المذا، کمپنی کی طرف ہے کمپنیزایک 2017 کے تحت، کمپنیز (جزل پروویژنزاینڈ فارمز) ریگولیشنز 2018 کے ریگولیشن 5 کے ساتھ مورخہ 11 جولائی 2024 کو لیز نمبر 2024 کے تحت، کمپنیز (جزل پروویژنزاینڈ فارمز) ریگولیشنز 2018 کے درخواست میں سیکیور ٹیزاینڈ ایکسیجینج کمیشن آف پاکستان 2024 کو لیز نمبر 2024 کو لیز نمبر 2020 کے مالیاتی گوشواروں کی تیاری، آڈٹ اور جنح کرانے کے حوالے سے سیکشن 228 کے تقاضوں سے استثنیٰ کے لیے ہدایات ماگلی SECP سے مالی 2020 کے الیاتی گوشواروں کی تیاری، آڈٹ اور جنح کرانے کے حوالے سے سیکشن 2018 ور2020 کیلئے استثنیٰ کی میں۔ میں 2018 ور2020 کیلئے استثنیٰ کی درخواست دی تھی۔ ورخواست دی تھی۔

### دستبردارى اورمعاوضه:

جیسا کہ پہلے ذکر کیا گیا ہے، کمپنی کے موجودہ بورڈ آف ڈائر بکٹرز 8اگست 2023 کو مطلع کیا گیا تھی اوران کا پہلا اجلاس 13 نومبر 2023 کو منعقد ہوا تھا۔ اس وقت 2017 کے بعد کسی بھی سال کیلئے NICL کے اکائو نٹس کا آؤٹ نہیں کیا گیا تھا۔ گذشتہ بورڈ نے 10 اگست 2020 کو ایس ای بی کی طرف سے فراہم کردہ معاوضے کی بنیاد پر سال 2015، 2016 اگست 2020 کو ایس ای بی کی طرف سے فراہم کردہ معاوضے کی بنیاد پر سال 2015ء 2016 اگست 2017ء کے مالیاتی گوشوار دل کی منظور کی اور دستخط کے تھے۔

ای بنیاد پر،ایس ای می پی کے انشور نس ڈویژن سے کمپنی کے لیٹر نمبر 2024 کے دریعے راابطہ کیا گیا، جس میں این آئی می ایل کے بورڈ کو 2018 سے 2023 کے دریعے راابطہ کیا گیا، جس میں این آئی می ایل کے بورڈ کو 2018 سے 2023 کے 10 کے 10 کے 10 کو نشر کرد سخط کرنے اور ان کی منظوری دینے کے لیے معاوضے کی درخواست کی گئے۔ ایس ای می پی کے ایش میں کمپنی کے نے اس درخواست کا جواب اپنے لیٹر نمبر 2024/3290 کے 10/PRDD/020-RA/2024/3290 مور خیر 19 جو لائی 2024 کے ذریعے دیا۔ ایس ای می پی کے لیٹر کی روشنی میں کمپنی کے بورڈ آف ڈائر یکٹر زنے 19 ویں اور 20 ویں سالانہ عام اجلاس میں شیئر ہولڈرز کے سامنے پیش کرنے کے لیے سال 2020 کے اکاؤنٹس کی منظوری، دستخطاور سفارش کرنے کا فیصلہ کیا ہے۔ یہ اجلاس کمپنیز ایکٹ 2017 کے مطابق ایس ای می کی فاجازت سے بلائے جائیں گے۔

موجودہ پورڈ آف ڈائر کیٹرزنے 19 جولائی 2024 کوایس ای پی کی جانب ہے اپنے لیٹر نمبر 10/PRDD/020-RA/2024/3290 میں جاری کردہ معاوضے کی بنیاد پران مالیاتی و شوار دوں کی منظور کیاور دینظر کرنے کی پہل کی ہے۔ یہ فیصلہ اس لیے کیا گیا ہے کہ موجودہ پورڈ نہ تواس مدت کے دوران موجود تھا جس سے یہ مالیاتی بیانات وابستہ ہیں اور نہ ہی وہ کم پینیز ایک 2012 ، انشور نس آرڈ پینس 2000ء پیلک سیٹر کھینیز (کارپوریٹ گور ننس)رولز 2013 ، اور کوڈ آف کارپوریٹ گور ننس برائے ہیں۔
کندگان 2016 کے حوالے سے اس وقت کے طالت اور کمپنی کی تعمیل کی حیثیت سے واقف ہے۔ ای طرح، موجودہ ڈائر کیٹر زنے 31 دسمبر 2020 کو ختم ہونے والے سال کے مالیاتی گوشوار دی اور قانونی فائلنگ کے تقاضوں کو پوراکرنے کے لیے تعمیل کے متعلقہ بیانات کے ساتھ اس رپورٹ کی منظور کی اور دستخط کیے ہیں۔



### بور ڈ کو مذکورہ بالا معاوضے کی بنیادیر:

- i. تعیل اعدم تعیل کے بیانات کو موجودہ بورڈ آف ڈائر مکٹر زکے ذریعہ ان مالیاتی بیانات کی منظوری، دستخط، جاری، اور ان کے ساتھ منسلک کیا گیا ہے، بغیر کسی مالی یا قانونی ذمہ داری یا کسی بھی قسم یا کسی بھی قسم کے خطرے کے ؛ اور
- ii. مالیاتی گوشواروں اور / یااس کے ساتھ منسلک تمام بیانات اور نوٹس کی منظوری اس مدت کے دوران کی گئی لین دین کی منظوری یا تفکیل نہیں دیتی جس سے سے کھاتوں کا تعلق ہے یاس سے قبل کی مدت۔

### سىر ٹريل پريکشسز کی تغيل:

ایک سیکریٹریل کمپلائنس سر ٹیفکیٹ، جیساکہ کوڈ آف کارپوریٹ گورننس برائے بیمہ کنندگان 2016 کی شق (xxxiii) کے تحت درکارہے،ادر کمپنی سیکریٹری کے دستخط شدہ، 31 دسمبر 2020 کوختم ہونے والے سال کے سالانہ مالیاتی بیانات کے حصے کے طور پراس کے ساتھ فراہم کیاجاتاہے۔

### صحت، هاظت، اور ماحوليات:

ہم اپنے ملاز مین اور ان کمیونٹیز کی فلاح و بہبود کو یقینی بنانے کے لیے جہاں ہم کام کرتے ہیں صحت، حفاظت اور ماحولیاتی طریقوں میں اعلیٰ ترین معیارات کو بر قرار رکھنے کے لیے پرعزم ہیں۔ رئیل اسٹیٹ ڈپارٹمنٹ بہاری جائیدادوں کاانتظام کرتاہے اور صحت، حفاظت (بشمول حفظان صحت) اور عمارتوں اور ان کے مکینوں بشمول کرایہ داروں کی حفاظت سے متعلق معاملات کو سنجالتا ہے۔ تاہم، کمپنی کے کاروبار کی نوعیت کود کیھتے ہوئے، یہ مجموعی صحت، حفاظت، یا حول کے لیے کوئی خاص خطرہ نہیں لاتا ہے۔

### ملازمین کے ریٹائر منٹ کے فوائد:

31د سمبر 2020 کوختم ہونے والے سال کے مالیاتی بیانات کے نوٹ 22 میں ملاز مین کے ریٹائر منٹ فوائد سے متعلق موخر واجبات اور نقل وحرکت کے بارے میں تفصیلی معلومات فراہم کی گئی ہیں۔

### ائٹرنل آڈٹ:

انٹرنل آڈٹ ڈپارٹمنٹ کا قیام 2020 میں ایک قابل چارٹر ڈاکاؤنٹنٹ کی بطور چیف انٹرنل آڈیٹر تقرری کے ساتھ کیا گیاتھا، جو براہ راست بور ڈ آڈٹ کمیٹی کورپورٹ کرتا ہے۔ اس کے بعد، بورڈ آف ڈائر کیٹر زنے ایک انٹرنل آڈٹ بیش کرتا ہے، جے ای کے مطابق نافذ کیا گیا ہے۔ بعد، بورڈ آف ڈائر کیٹر زنے ایک انٹرنل آڈٹ ڈپارٹمنٹ کمل طور پر فعال نہیں تھا۔ اس مدت کے دوران، حکمہ نے کسی بھی ادائی گئی ہے۔ بہتے میں اندرونی آڈٹ رپورٹ بورڈ آڈٹ کمیٹی کو پیش کر دی گئی ہیں۔ سال 2020 سے قبل انٹرنل آڈٹ ڈپارٹمنٹ کمل طور پر فعال نہیں تھا۔ اس مدت کے دوران، محکمہ نے کسی بھی ادائی گئی ہے۔ بہتے تمام داؤچرزاور لین دین کاپری آڈٹ کیا۔

#### مالى بيانات

کمپنی کی انتظامیہ کی طرف سے تیار کردہ مالیاتی بیانات،اس کی مالی پوزیش ، آپریشنز کے نتائج، نقد بہائو،اورا یکویٹی میں تبدیلیوں کی درست عکاس کرتے ہیں، جس کی تصدیق بیرونی آڈیٹرز نے اپنی رپورٹ میں کی ہے۔

### کھاتوں کی کتابیں:

ممینی نے کھاتوں کی مناسب کتابیں رکھی ہیں، جیسا کہ بیر ونی آڈیٹر زنے اپنی رپورٹ میں تصدیق کی ہے۔



### أكاؤ النك باليسال:

مالیاتی گوشواروں کی تیاری میں اکاؤنٹنگ کی مستقل پالیسیوں کااطلاق کیا گیاہے،اوراکاؤنٹنگ کے تخیینے معقول اور دانشمندانہ فیصلے پر مبنی ہیں، جیسا کہ بیر ونی آڈیٹر زنے اپنی رپورٹ میں نوٹ کیاہے۔

### بين الا قوامي اكاؤنتنگ معيارات:

مالیاتی گوشواروں کی تیاری میں پاکستان میں لا گو بین الا قوامی اکاؤنٹنگ معیارات کی پیروی کی گئے ہے، جس کی تصدیق بیرونی آڈیٹر زنے اپنی رپورٹ میں کی ہے۔

### انثرنل كنزول سلم:

کمپنی کاانٹر ٹل کنڑوں سٹم مسلسل ترقی سے گزر رہا ہے۔ موجودہ بورڈ پیشہ ورانہ کنسلٹنٹس کے ساتھ مستعدی سے کام کر رہا ہے تاکہ بہترین طریقوں سے ہم آ ہنگ پالیسیوں کوڈیزائن اور لاگو کیا جاسکے۔ مزید برآں، بورڈاندرونی کنڑول کے فریم ورک کومزید بڑھانے کے لیے ایک اہل چیف انٹر ٹل آڈیٹر کی تقرری کے عمل میں ہے۔ پوری کمپنی میں اندرونی کنڑول کو مضبوط بنانے کے لیے کئی دیگر اقدامات کیے جارہے ہیں۔

### جارى تشويش:

کمپنی ایک جاری تشویش کے طور پر جاری رکھنے کی اپنی صلاحت پر پراعتاد ہے۔ لہذاء 1 3 دسمبر 2020 کو ختم ہونے والے سال کے مالیاتی گوشوارے ای بنیاد پر تیار کیے گئے ہیں۔

### شكسة اورليويز:

شكسزاورليويزے متعلق تفصيلات نوك 33 ميں 31 دسمبر 2020 كوختم ہونے والے سال كے مالياتى بيانات ميں فراہم كى گئى ہيں۔

### قانونی ادائلگیان:

1 و مبر 2020 کک، شیسز، ڈیوٹی، لیویز، اور چار جزمے متعلق کوئی بقایا قانونی ادائیگیاں نہیں ہیں، سوائے ان مالیاتی گوشواروں کے جن کا انکشاف کیا گیاہے۔

### متعلقه فریقین کے ساتھ لین دین:

متعلقہ فریقین کے ساتھ لین دین کے بارے میں تفصیلی معلومات 31 در سمبر 2020 کوختم ہونے والے سال کے مالیاتی بیانات کے نوٹ 36 میں شامل ہیں۔

#### مواصلات:

شیم ہولڈرز کے ساتھ موثر مواصلت کمپنی کے لیے ایک ترجی ہے۔ مالیاتی گوشوار وں اور سالاندر پورٹس کو ممبر ان میں تقسیم کیا جاتا ہے اور بورڈ کی منظور کی کے بعد کمپنی کی ویب سائٹ
(www.nicl.com.pk) پردستیاب کرایا جاتا ہے۔ ایک بارزیرالتواء کھاتوں کو بورڈ کی طرف سے منظور کرلیا جاتا ہے اور قصص یافتگان کی طرف سے ان کے متعلقہ سالانہ عام اجلاسوں میں اپنالیا جاتا ہے، کمپنی اس بات کو یقینی بنائے گی کہ تمام ششاہی اور سہ ماہی رپورٹس بھی کمپنی کی ویب سائٹ پر کمپنیز ایکٹ 2017 کے ذریعے متعین کردہ ٹائم لا کنز کے اندر گردش اور پوسٹ کی جائیں۔ کمپنی کی ویب سائٹ ۱۹۷۸ کی سرگرمیوں اور مالیاتی رپورٹس کے بارے میں تفصیلی معلومات فراہم کرتی ہے۔

### غير ايد جسك كرنے والے واقعات اور وعدے:

بیرونی آڈیٹر زکے مطابق، 31 دسمبر 2020 کو ختم ہونے والے سال کے لیے مالیاتی گوشواروں میں کوئی غیر ایڈ جسٹ کرنے والے مادی واقعات نہیں تھے جن کے لیے انکشاف کی ضرورت ہو۔ مزید برآں، ہنگامی حالات اور وعدوں کی تفصیلی وضاحت 31 دسمبر 2020کو ختم ہونے والے سال کے مالی بیانات کے نوٹ 23 میں دی گئی ہے۔



### ريكارو كى حفاظت:

کمپنی اپنے مالیاتی ریکارڈ کے محفوظ ذخیر داور تحویل کو ترجیح دیتی ہے۔اوریکل پر بن GIS سٹم مالیاتی معلومات کوریکارڈ کرنے کے لیے استعمال کیا جاتا ہے،اورالیکٹر انک وستاویزات تک رسائی کوایک جامع، پاس ورڈ سے محفوظ اجازت میٹر کس کے ذریعے کنڑول کیا جاتا ہے۔مزید بر آس،ریکارڈ زاور فا کلوں کوڈیجیٹل کیا گیا ہے تاکہ ان کی طبعی اورڈیجیٹل دونوں شکلوں میں وستایی کو بیتی بنایا جاسکے۔

### وسل بلور باليسى:

سمپنی نے غیر اخلاتی رویے کی رپورننگ کی حوصلہ افٹرائی کرنے اور خدشات کو فوری اور منصفانہ طریقے سے دور کرنے کو یقینی بنانے کے لیے وسل بلورپالیسی نافذ کی ہے۔

### ضابطه اخلاق:

کمپنی نے ایک ''ضابطہ اخلاق'' قائم کیا ہے جسے بورڈ آف ڈائر کیٹر زنے منظور کیا ہے۔ یہ ضابطہ انسانی حقوق اور ملاز مین کے مفادات کا احترام کرتے ہوئے ایمانداری ، دیا نتداری اور شفافیت کے ساتھ کاروباری کارروائیوں کی رہنمائی کے لیے ڈیزائن کیا گیا ہے۔ضابطہ تمام اسٹیک ہولڈرز بشمول سرکاری اداروں، ملاز مین، کلائنٹ، شیئر ہولڈرز اور دیگر کے احترام پر زور دیتا ہے۔ یہ کمپنی کی ویب سائٹ پر دستیاب ہے۔

### بنيادي خطرات اورغير يقيني صور تحال:

سمپنی کو در پیش بنیادی خطرات اور غیر تینی صور تحال کے بارے میں معلومات نوٹ 39میں 31 دسمبر 2020 کوختم ہونے والے سال کے مالیاتی بیانات میں دی گئی ہیں۔

### آڏيئرز:

31د سمبر 2020 کوختم ہونے والے سال کے آڈیٹر ز، میسر ز RSM اویس حیدر لیاقت نعمان، چارٹر ڈاکاؤنٹٹٹس نے انٹی ٹیوٹ آف چارٹر ڈاکاؤنٹٹٹس آف پاکستان (CAP) کے خت تعلی بخش ر ٹینگ حاصل کی ہے۔ انہوں نے بین الاقوای فیڈریشن آف اکاؤنٹٹٹس (IFAC) کے ضابطہ اخلاق سے متعلق رہنما خطوط پرعمل کرنے کی تصدیق کی ہے، جیسا کہ ICAP نے اپنایا ہے۔ بیرونی آؤیٹر ز کا تقرر مکمل طور پر آؤٹٹنگ خدمات کے لیے کیا گیا ہے اور وہ کمپینزا یکٹ TCAP نے اپنایا ہے۔ بیرونی آؤیٹر کا تقرر مکمل طور پر آؤٹٹنگ خدمات کے لیے کیا گیا ہے اور وہ کمپینزا یکٹ تھیل کی تصدیق کی ہے۔ کی دفعات کے مطابق کسی جماد کی اتھیل کی تصدیق کی ہے۔

بیرونی آڈیٹر زنے آڈٹ کمیٹی کے اجلاسوں میں شرکت کی جہاں کمپنی کے آڈٹ شدہ یا نظر ہی نشدہ مالیاتی گوشواروں پر تبادلہ خیال کیا گیا۔ یہ نوٹ کر ناضروری ہے کہ 31 دسمبر 2020 کو ختم ہونے والے سال کے مالیاتی گوشواروں کا نہ تو بیرونی آڈیٹر زنے آڈٹ کیااور نہ ہی متعلقہ سال 2020 کے دوران بورڈ آفڈائر کیٹرز کی طرف سے منظوری دی گئی۔ آڈیٹر زنے ایک آزادی کی تصدیق کی ہے اور بورڈ کو لکھے گئے خط میں اپنے تمام خدشات کی اطلاع دی ہے۔ آڈٹ کمپٹی اور بورڈ نے بیرونی آڈیٹرز کی تقرری اوران کی اجرت کی سفارش کی ہے تاکہ 2024 میں بورڈ کی توثیر کے لیے خور کیا جائے۔ انہیں 12 سمبر 2024 کو منعقد ہونے والی 20 وی سالانہ جزل میٹنگ میں ان سالوں کے لیے مقرر کیا گیا۔



### اظهار تشكر:

موجودہ بور ڈآف ڈائر کیٹر زسمپنی کے اندرونی کنڑول سٹم کومضبوط بنانے اور تکنیکی ترقی، ڈیجیٹائزیشن، مہارت کی ترقی، اور مسابقتی نقطہ نظر کے ذریعے اس کے مجموعی آپریشنز کو بڑھانے کے لیے وقف ہے۔

ہم انظامیہ اور ریگولیٹر ز کاان کی انمول حمایت اور تعاون کے لیے شکریہ اوا کرتے ہیں،جوان مالیاتی بیانات کو حتی شکل دینے اور مختلف اقدامات کو نافذ کرنے میں اہم تھے۔

ہم اپنے تصص یافتگان کے ہم پر کیے گئے اعتاد کی بھی تعریف کرتے ہیں اور اپنے صارفین ، ملاز مین ، اسٹریٹ کجب شر اکت داروں ، وینڈر زاور سپلا کر زکا تہد دل ہے شکریہ اوا کرتے ہیں۔

مزید برآل، ہم سال بھر سیکیورٹیزاینڈا پیچینج کمیشن آف پاکستان کی طرف ہے فراہم کر دہ مسلسل تعادن اور رہنمائی کااعتراف کرتے ہیں۔

بورڈ کی جانب ہے،

دُارُ يَكُرُ

كراچى؛

NATIONAL INSURANCE COMPANY LIMITED STATEMENT OF COMPLIANCES FOR THE YEAR ENDED DECEMBER 31, 2020

**ASSURANCE DEPARTMENT** 



#### RSM Avais Hyder Liaquat Nauman Chartered Accountants

407, Progressive plaza, Beaumont Road Karachi, 75530 – Pakistan

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Review Report to the Members on the Statement of Compliance with the Public Sector Companies (Corporate Governance) Rules, 2013 and the Code of Corporate Governance for Insurers, 2016

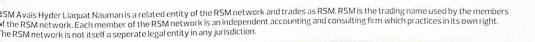
We have reviewed the enclosed Statement of Compliance with the best practices contained in the Public Sector Companies (Corporate Governance) Rules, 2013 and Code of Corporate Governance for Insurers, 2016 (referred to as 'the Codes') prepared by the Board of Directors of National Insurance Company Limited (the Company) for the year ended December 31, 2020 to comply with requirements of the Codes.

The responsibility for compliance with the Codes is that of the Board of Directors of the Company. Our responsibility is to review, to the extent where such compliance can be objectively verified, whether the Statement of Compliance reflects the status of the Company's compliance with the provisions of the Codes and report if it does not and to highlight any non-compliance with the requirements of the Codes. A review is limited primarily to inquiries of the Company's personnel and review of various documents prepared by the Company to comply with the Codes.

As a part of our audit of the financial statements we are required to obtain an understanding of the accounting and internal control systems sufficient to plan the audit and develop an effective audit approach. We are not required to consider whether the Board of Directors' statement on internal control covers all risks and controls or to form an opinion on the effectiveness of such internal controls, the Company's corporate governance procedures and risks.

The Codes require the Company to place before the Audit Committee, and upon recommendation of the Audit Committee, place before the Board of Directors for their review and approval its related party transactions distinguishing between transactions carried out on terms equivalent to those that prevail in arm's length transactions and transactions which are not executed at arm's length price and recording proper justification for using such alternate pricing mechanism. We are only required and have ensured compliance of this requirement to the extent of the approval of the related party transactions by the Board of Directors upon recommendation of the Audit Committee. We have not carried out any procedures to determine whether the related party transactions were undertaken at arm's length price or not.

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Based on our review nothing has come to our attention which causes us to believe that the Statement of Compliance does not appropriately reflect the Company's compliance, in all material respects, with the Regulations as applicable to the Company for the year ended December 31, 2020

Further, we highlight below instance(s) of non-compliance with the requirement(s) of the Regulations as reflected in the note/paragraph reference where it/these is/are stated in the Statement of Compliance

S.NO.	PUBLIC SECTOR COMPANIES (CORPORATE GOVERNANCE) RULES, 2013		DESCRIPTION
	REF. OF RULE NO.	REF. OF THE ST. OF COMPLIANCE	
1.	3(2)	Refer explanation for non–compliance section (1)	casual vacancy arose in the Board in the manner specified in sub-section (1) of section 161 of the Act wasn't filled in by the directors in accordance with sub-section (2) of section 161 of the Act.
2.	5(5)	Refer compliance statement point # 9	The Board didn't establish a system of sound internal control, which shall be effectively implemented at all levels within the Public Sector Company,
3.	5(5)(b)(iv ) &18	Refer explanation for non-compliance section (3)	Register of interests is being maintained (commencing from the year 2020) to the Extent of directors in which directors disclose their interest prior to convening of a Board / Committee meeting. However, no register of interests was being maintained for executives during the year 2020. Executives (other than CEO) are perceived to have no impact on decision making at all financial authorities have already been delegated by the Board.
4.	5(6)	Refer compliance statement point # 14	The Board hasn't developed a vision statement and corporate strategy of the company.
5.	5(7)	Refer explanation for non–compliance section (5)	The Board hasn't developed most of the significant policies for the company.



6.	5(10)	Refer explanation for non–compliance section (6)	The provision requiring the Board to define level of materiality is itself subjective in nature. However, it is all established that the committees analyze and review various day to day transactions and practices, and then make recommendations to the Board for its consideration. Moreover, the Board has already delegated various financial powers across different levels.
7.	8	Refer explanation for non–compliance section (7)	The performance evaluation of members of the Board including the chairman and the chief executive wasn't undertaken annually by the Government for which the Government shall enter into performance contract with each member of the Board at the time of his appointment.
8.	8(2)	Refer compliance statement point # 19	The Board hasn't monitored and assessed the performance of Senior management on Annual/half-yearly/quarterly basis* and held them accountable for accomplishing Objectives, goals and key performance indicators set for this purpose. *Strike whichever is not applicable.
9.	9	Refer explanation for non–compliance section (8)	During the year 2020, all related party transactions were not placed before the Audit Committee, as there were routine transactions with NICL's related party i.e. Civic Centers Company (Pvt.) Ltd.
10.	10	Refer compliance statement point # 21	Every Public Sector Company shall, within one month of the close of first, second and third quarter of its year of account, prepare a profit and loss account for, and balance-sheet as at the end of, that quarter, whether audited or otherwise, for the Board's approval. Annual report including annual financial statements shall be placed on the Public Sector Company's website. This wasn't complied during the year
11.	17,19(4) & 24	Refer explanation for non-compliance section (9)	The Board didn't submit an annual report to the shareholders.
12.	20	Refer explanation for non-compliance section (11)	NICL did have a Chief Financial Officer as at the year ended December 31, 2020. However, financial statements were endorsed by the current Chief Executive and current CFO before submission to the current Audit Committee and the Board.



13.	21(3)	Refer compliance statement point # 32	The chief financial officer, the chief internal auditor, and a representative of the external auditors didn't attend all meetings of the audit committee at which issues relating to accounts and audit are discussed.
15.	22	Refer compliance statement point # 33	The Board hasn't set an effective internal audit function, which has an audit charter, duly approved by the audit committee. The internal audit reports haven't been provided to external auditors for their review.

S.NO.	GOVERN	OF CORPORATE NANCE (CCG) FOR URERS, 2016	CLAUSE DESCRIPTION
	REF. OF SECTION NO.	REF. OF THE CCG FOR INSURERS, 2016	
1.	(Viii) & (ix)	Refer compliance statement point # 30	Any casual vacancy in the Board of Directors of an insurer wasn't filled up by the directors at the earliest but not later than ninety (90) days from the date of occurrence of the casual vacancy.
2.	(xi)(b), (c) and (d)	Refer compliance statement point # 30	The Board has [not] developed a vision mission statement, overall corporate strategy and significant policies of the insurer.
3.	(×iii)	Refer compliance statement point # 30	The Board has [not] established a system of sound internal control. Which is [and to be] effectively implemented at all levels within the insurer. The insurer has [not been able to] adopted and complied with all the necessary aspects of internal controls given in the code.
4.	(×viii)	Refer compliance statement point # 30	Significant Issues wasn't placed for Decision by Board of Directors
5.	(xxv)	Refer compliance statement point # 30	The quarterly unaudited financial statements of insurer weren't prepared and circulated along with Directors' Review Report on the affairs of the insurer for the quarter.



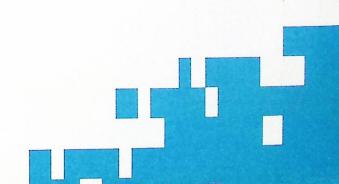
	T		
6.	(xxvi)	Refer compliance statement point # 30	The insurer didn't ensure that half-yearly financial statements are subjected to a limited scope review by the statutory auditors in such manner and according to such terms and conditions as may be determined by the Institute of Chartered Accountants of Pakistan and approved by the Securities and Exchange Commission of Pakistan.
7.	(xxvii)	Refer compliance statement point # 30	The insurer didn't ensure that the annual audited financial statements are circulated not later than four months from the close of the financial year unless an extension in terms of sub-section (1) of section 51 of the Insurance Ordinance, 2000 (Ordinance No. XXXIX of 2000) is granted by the Securities and Exchange Commission of Pakistan, in which case the insurer shall circulate the said financial statements on or before the expiry of such extension.
8.	(xxviii)	Refer compliance statement point # 30	Annual Reviews and compliance procedures
9.	(xxix) (xxx) & (xxxiii)	Refer compliance statement point # 30	Compliance Officer (Adoption of Compliance program, appointment of and assignment of duties to Compliance officer: reporting line of the Compliance officer and duties & responsibilities of Compliance Officer)
10.	(xxix) (xxx) & (xxxiii)	Refer compliance statement point # 30	Responsibilities for Financial reporting and Corporate Compliance
11.	(×liii)	Refer compliance statement point # 30	Management Committees
12.	(×liii)	Refer compliance statement point # 30	Board Committees
13.	(Iviii) & (Iix)	Refer compliance statement point # 30	Internal Audit



14.	(xxxiii) r/w (lx) to (ixviii)	Refer compliance statement point # 30	External Auditors
15.	(lxix)	Refer compliance statement point # 30	Risk Management System
16.	(lxx) & (lxxi)	Refer compliance statement point # 30	Risk Management Function Department
17.	(Ixxiii)	Refer compliance statement point # 30	Actuary
18.	(Ixxii)	Refer compliance statement point # 30	Rating by a Credit Rating agency
19.	(lxxiv) & (lxxv)	Refer compliance statement point # 30	Grievance Function (Establishment of & procedure for the Grievance Function of an insurer) & Claims Settlement Committee to oversee
20.	(Ixxvi) & (Ixxvii)	Refer compliance statement point # 30	Compliance with the code of Corporate Governance (Preparation & circulation of the reviewed statement of compliance with beat Practices of corporate Governance along with annual report)

Chartered Accountants
Engagement Partner: Syed Naveed Abbas
Karachi.

Dated: 2 9 NOV 2024



## THE CODE OF CORPORATE GOVERNANCE FOR INSURANCE, 2016

## STATEMENT OF COMPLIANCE WITH THE CODE OF CORPORATE GOVERNANCE FOR INSURER, 2016

Name of Insurer:

NATIONAL INSURANCE COMPANY LIMITED

Year Ended:

December 31, 2020

This statement is being presented in compliance with the code of Corporate Governance for insurers, 2016 for the purpose of establishing a framework of good governance, whereby an insurer is managed in compliance with the best practices of corporate governance.

The insurer has applied the principles contained in the Code in the following manner.

1. The insurer encourages representation of independent non-executive directors and directors representing minority interests on its Board included:

Category	Names	Date of Appointment
<b>Independent Directors</b>	1. Mr. Aasim Azim Siddiqui	31-05-2018 till 30-05-2021
	2. Mr. Shafqaat Ahmed	31-05-2018 till 30-05-2021
	3. Mr. Tariq Jamil	29-11-2019 till 30-05-2021
<b>Executive Directors</b>	1. Syed Rafeo Bashir Shah (Acting CEO)	01-06-2020 till 31-05-2021
Non-Executive	1. Syed Muhammad Tariq Huda	31-05-2018 till 18-05-2020
Directors	2. Mr. Manzoor Ali Shaikh	04-02-2019 till 30-05-2021
	3. Dr. Rashid Manzoor	31-05-2019 till 30-05-2021

All Independent directors meet the criteria of independence as laid down under the Code of Corporate Governance for insurance 2016 of independence as laid down under the Code of Corporate Governance for insurance 2016.

All these directors were appointed nominated by the Government of Pakistan.

- 1. The directors have confirmed that none of them is serving as a director in more than seven listed companies, including this insurer (excluding the listed subsidiaries of listed holding companies in which each one of them is a director).
- 2. All the resident directors of the insurer are registered as taxpayers and none of them has defaulted in payment of any loan to a banking company, A DFI or an NBEI or, being a member of stock exchange, has been declared as a defaulter by a stock exchange.
- 3. A casual vacancy occurring on the Board on May 31, 2018 was [not]<sup>2</sup> filled up by the directors and the casual vacancy arising from the transfer of Mr. Roshan Ali Shaikh in October, 2018 was later on filled by Mr. Manzoor Ali Shaikh in the year Feb, 2019. The casual vacancy arising from the resignation of Syed Arshad Ali in April, 2019 was later on filled by Mr. Tariq Jamil in Nov, 2019.
- 4. The insurer has prepared a code of conduct<sup>3</sup>, which has been disseminated among all the directors and employees of the insurer.
- 5. The Board has [not] developed a vision mission statement, overall corporate strategy and significant policies of the insurer. A complete record of particulars of significant policies along with the dates on which they were approved or amended has been maintained.
- 6. All power of the Board have been duly exercised and decisions on material transactions, including appointment and determination of remuneration and terms and conditions of employment of the Chief Executive Officer, other Executive Directors and the key officers, have been taken by the Board<sup>4</sup>.

- 7. The meetings of the Board were presided over the Chairman and in his/ her absence, by a director elected by the Board for this purpose and the Board met at least once in every quarter. Written notice of the Board meetings, along with agenda and working papers, were circulated at least seven (7 days before the meeting) exception the case of emergent meetings, where the notices and agenda were circulated at a shorter notice within the approval of the Chairman Board). The minutes of the meeting were appropriately recorded and circulated.
- 8. The Board has [not] established a system of sound internal control. Which is [and to be] effectively implemented at all levels within the insurer. The insurer has [not been able to] adopted and complied with all the necessary aspects of internal controls given in the code.
- 9. The Board arranged Orientation Course(s) training programs for its directors during the year to apprise them of their duties and responsibilities.
- 10. The Board has approved appointment of Company Secretary including their remuneration and terms and conditions of employment in 2016.
- 11. The Directors Report for this year has been prepared in compliance with the requirements of the Code of Corporate Governance for Insurers 2016 and fully describes the salient matters required to be disclosed.<sup>5</sup>
- 12. The Financial statements for the year 2020 of the insurer were duly endorsed by the current Chief Executive Officer and CFO before approval of the Board.
- 13. The directors, Chief Executive Officer and other executives do not hold any interest in the shares of the insurer other than disclosed in the pattern of shareholding.
- 14. The insurer has [not] complied with all the corporate and financial reporting requirements of the code of corporate governance for insurers, 2016
- 15. The board has formed the following Management Committees.

Underwriting, Reinsurance & Co-insurance Committee (From December 06, 2019)

Name of the Person with Designation /Position	Category
Mr. Shafqaat Ahmed	Chairman
Syed Muhammad Tariq Huda	Member
Muhammad Hanif Hisbani	Member
CM/General Manager (Reinsurance)	
Muhammad Altaf Madraswala	Secretary
General Manager (Operations)	

Claim Settlement committee (From December 06, 2019)

Name of the Person with Designation /Position	Category
Mr. Tariq Jamil	Chairman
Dr. Rashid Manzoor	Member
Syed M. Tariq Huda (ACEO)	Member
Mr. Muhammad Altaf Madraswala	Secretary
General Manager (Operations)	

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## Risk Management & Compliance Committee (From December 06, 2019)

Name of the Person with Designation /Position	Category
Mr. Shafqaat Ahmed	Chairman
Syed Muhammad Tariq Huda	Member
Mr. Manzoor Ali Shaikh	Member
Mr. Tariq Jamil	Member
Mr. Farrukh Majeed Qureshi	Member
(Company Secretary)	
Mr. Fahad Sultan (Chief Internal Audit)	Secretary

## 16. The Board has formed the following Board Committees.

Ethics, Human Resource & Remuneration Committee (From December 06, 2019)

Name of the Person with Designation /Position	Category
Syed Muhammad Tariq Huda	Chairman
Mr. Shafqaat Ahmed	Member
Dr. Rashid Manzoor	Member
Mr. Tariq Jamil	Member
Mr. Manzoor Ali Shaikh	Member
Mr. Tariq Aziz	Secretary
(General Manager (Human Resources)	

#### Ethics, Human Resource & Remuneration Committee (From June 04, 2020)

Name of the Person with Designation /Position	Category
Mr. Tariq Jamil	Chairman
Mr. Shafqaat Ahmed	Member
Dr. Rashid Manzoor	Member
Mr. Manzoor Ali Shaikh	Member
Syed Rafeo Bashir Shah	Member
Mr. Tariq Aziz	Secretary
(General Manager (Human Resources)	

## Procurement Committee (From December 06, 2019)

Name of the Person with Designation /Position	Category
Mr. Shafqaat Ahmed	Chairman
Mr. Tariq Jamil	Member
Dr. Rashid Manzoor	Member
Syed M. Tariq Huda (Acting CEO)	Member
Mr. Tariq Aziz	Secretary
(General Manager Administration)	

## Investment Committee (From December 06, 2019)

Name of the Person with Designation / Position	Category
Mr. Shafqaat Ahmed	Chairman
Mr. Tariq Jamil	Member
Syed Muhammad Tariq Huda	Member
Mr. Manzoor Ali Shaikh	Member
Mr. Muhammad Ali (Chief Manager Accounts)	Secretary

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#### CSR Committee (From December 06, 2019)

Name of the Person with Designation /Position	Category
Mr. Tariq Jamil	Chairman
Syed Muhammad Tariq Huda	Member
Mr. Shafqaat Ahmed	Member
Mr. Farrukh Majeed Qureshi (Company Secretary)	Secretary

#### Audit Committee (From December 06, 2019)

Name of the Person with Designation /Position	Category
Mr. Shafqaat Ahmed	Chairman
Mr. Tariq Jamil	Member
Mr. Manzoor Ali Shaikh	Member
Dr. Rashid Manzoor	Member
Mr. Fahad Sultan (General Manager Internal Audit)	Secretary

\*Note: During the year 2020 Syed Tariq Huda, BoD member and Acting CEO of NICL was transferred and Syed Rafeo Bashir Shah was appointed as acting CEO w.e.f. 04-June-2020 & BOD Member w.e.f. 01-June-2020. The Board of Directors in their 111th Meeting held on 04-06-2020 resolved to replace Syed Tariq Huda with Syed Rafeo Bashir Shah in all the committees in which Syed Tariq Huda was member.

- 18. The meetings of the Committee were [not] held at least once every quarter prior to approval of interim and final results of the insurer and as required by the Code of Corporate Governance for Insurers 2016. The terms of references of the Committee have been formed and advised to the Committees for compliance [until the end of the year 2020]
- 20. The Chief Executive Officer [Yes] Chief Financial Officer [Yes]. Compliance Officer [not applicable] and the Head of Internal Audit [Yes] possess such as qualification and experience as is required under the Code of Corporate Governance for Insurers, 2016. The Appointed Actuary of the insurer (if any) also meets the conditions as laid down in the said Code. Moreover, the persons heading the underwriting, claim, reinsurance risk management and grievance functions department posses qualification and experience of direct relevance to their respective functions as required under section 12 of the Insurance Ordinance 2000 (Ordinance No. XXXIX of 2000)

Name of the Person	Designation
Syed Muhammad Tariq Huda (08-08-2019 to 18-05-2020)	Chief Executive Officer
Syed Rafeo Bashir Shah (05-06-2020 to 28-04-2021)	
Mr. Qasim Rashid w.e.f. 15-10-2020	Chief Financial Officer
None	Compliance
The Process of Hiring of a Compliance Officer was in process.	
Mr. Furrukh Majeed Qureshi	Company Secretary
1 Mr. Sanaullah Khan. Executive Director (Opearations)	Head of Underwriting
2 Mr. Altaf Madraswala. General Manger (Operations)- Head Officer:	
3 Mr. Oavvum Shaikh, General Manager (South Zone)	
Mr. Vasir Khokhar, General Manager (Central Zone).	
5 Mr. Altaf Madrasswala General Manager (North Zone) on additional	
Charge and then became Acting Executive Director (RHQ)	

1. Mr. Sanaullah Khan. Executive Director (Opearations)	Head of Claims
2. Mr. Altaf Madraswala. General Manger (Operations)- Head Officer:	
3. Mr. Qayyum Shaikh, General Manager (South Zone)	
4. Mr, Yasir Khokhar, General Manager (Central Zone).	at the common set of
5. Mr. Altaf Madrasswala General Manager (North Zone) on additional	
Charge and then became Acting Executive Director (RHQ)	
Mr. Saifullah kaimkhani was appointed as GM (Re-insurance) and	Head of Reinsurance
resigned after 3 months than Mr. Hanif Hisbani, Chief Manager and	
remained Head of Reinsurance during 2020	
None	Head of Risk
	Management
No dedicated grievance department	Head of Grievance Dept.

NOTE: In case there is any Change in appointment of any person to act as Chief Executive Officer. Chief Financial Officer, Compliance Officer, Actuary, Company Secretary, Head of Internal Audit or during the reporting year should be adequately disclosed here with cogent reason(s) for such change.

- 22. The statutory auditors [for the year 2020] of the insurer have been appointed [in the year 2019] from the panel of Auditors approved by the Commission in terms of section 48 of the Insurance Ordinance, 2000 (Ordinance No XXXIX of 2000). The statutory auditors has confirmed that they have been given a satisfactory rating under the Quality Control Review programme of the Institute of Chartered Accountants of Pakistan, that they or any of the partners of the firm, their spouses and minor children do not hold shares of the Insurer and that the firm and all its partners are in compliance with the International Federation of Accountants (IFAC) guidelines on code of ethics as adopted by the Institute of Chartered Accountants of Pakistan.
- 23. The statutory auditors or the persons associated with them have not been appointed to provide other services, and the auditors have confirmed that they have observed IFAC guidelines in this regard.
- 24. The Board ensures that the investment policy of the insurer has been drawn up in accordance with the provisions of the Code of Corporate Governance for Insurers, 2016.
- 25. The Board [could not] ensure that the risk management system of the insurer is in place as per the requirements of the Code of Corporate Governance for the insurer 2016.
- 26. The Insurer has [not] set up a risk management function departments, which carries out its tasks as covered under the Code of Corporate Governance for Insurers, 2016.
- 28. The Board has [not] set up a [dedicated] grievance department / function, which fully complies with the requirements of the Code of Corporate Governance for Insurers 2016, [However, Head of each three zones of the insurer have been designated as a focal persons for handling policy holder's complaints].
- 29. The insurer has [tried to] obtain exemptions from the Securities and Exchange Commission of Pakistan in respect of the following requirement(s) of the Code of Corporate Governance for Insurers, 2016:

- The Company, vide its letters stated that the Board of Directors and the management of the Company is constantly striving to regularize its accounts of the previous year even when the current Board was not in place. Moreover, it was also stated that it is an established fact that unless and until all accounts till date are audited, finalized. Signed by the directors of a company and approved by the shareholders credit rating agencies do not entertain requests for assignment of rating to that company. And, due to non-availability of the Board during the last many years. The account of the company for the previous years (i.e.) from 2017 and onwards have yet to be audited. Finalized signed and approved. But, the current Board of the company is consistently trying to resolve this issue which will obviously take some time. Then it was requested to accord relaxation of the above referred clause (xxxi)of the 2016 Code including all other Clause with regard to adhering the statuary timeline relating directly or indirectly to audit, finalization, singing and or approval of the account and supplementary statements thereon in terms of clause (xxxi) of the aforementioned 2016 code. However SECP vide its letter No.ID OSM NICL 20178220 dated January 20, 2017 declined the request of the company on the basis of the reason that SECP has already issued direction followed by show cause Notice on the relevant violations stated in the said letter.
- 30. We confirm that all other material principles contained in the Code of Corporate Governance for insurers, 2016 have been complied with except for the following, towards which reasonable progress is being made by the insurer to seek compliance by the end of next accounting year:

clause	Brief Description of the Clause	Compliance Status
(Viii) & (ix)	Casual Vacancy in the board (Timeframe for filing up casual vacancy and approval by the Commission)	Dr. Nazish Afraz was nominated by the Government of Pakistan on the Board of NICL as an independent Director. She never joined the Board, as she regretted vide her letter dated 09-Jul-18, her casual vacancy could not be filled by the BoD.
		The casual vacancy arising from the transfer of Mr. Roshan Ali Shaikh in October, 2018 was later on filled by Mr. Manzoor Ali Shaikh in Feb, 2019.
		The casual vacancy arising from the resignation of Syed Arshad Ali in April, 2019 was later on filled by Mr. Tariq Jamil in Nov, 2019.
(xi)(b), (c) and (d)	Responsibilities, powers Functions of the Board of Directors. (Adoption of mission/vision statement and overall corporate strategy, formulation of significant policies, and establishment of sound internal	Mission statement of the company exists however, vision statement as well as new mission statement and the <u>Corporate Strategy</u> of the company wasn't developed in the year 2020. The current status is that BoD is reviewing the Vision and Mission Statement.
	controls)	Moreover, following significant policies were not developed by the end of the year 2016.
		<ul> <li>a. Product development – No new products were developed, as existing products met the needs of the policyholders:</li> </ul>
		<ul> <li>b. Underwriting procedures – KPMG, being the consultant of the company has developed the underwriting policy manual for the company which is in process of approval from the BoD.</li> <li>c. Claim lodging and claim settlement procedures</li> </ul>

clause	Brief Description of the Clause	Compliance Status
		<ul> <li>KPMG, being the consultant of the Company has developed the claim settlement policy manual for the company which was duly approved by the BoD in its 116th Meeting held</li> </ul>
		on 27-04-2024. d. Policy servicing – will be covered under the underwriting policy / Claim Settlement policy manuals:
		e. Reinsurance policy – KPMG, being the consultant of the company has developed the reinsurance policy manual for the company which will be submitted to the current BoD for
		its approval  f. Risk management – KPMG being the consultant of the Company, has developed the Risk Management policy for the company, which has
		already been <u>recommended</u> by the Risk Management & Compliance committee and shall be submitted to the current Board for approval.
		g. Procurement of goods and services – Board has subsequently approved the procurement policy in 103 <sup>rd</sup> Board meeting held on February 23, 2019.
		h. Marketing – not required for the company, at it has a captive clientele:
		i. Determination of terms of credit and discount to customers – Approved by the relevant
		j. Premium collection and recovery of receivable premium – shall be covered under the underwriting policy manual, which is being
		made by KPMG:  k. Write off of bad / doubtful debts, advances and receivables – Doubtful receivables are written
		off (if required) on a case-to-case basis by the relevant competent authority.
		l. Agency management – the company has no agents so far; hence, no requirement for this policy is there:
		m. Acquisition disposal of fixed assets – Already determined in the delegation of financial and administrative authorities duly approved by the Board:
		n. Donations, Charities, contributions and other alike payment - CSR policy was approved by the Board in the year 2019:
		o. Transaction or contracts with associated companies and related parties – Policy for
1) S-   1		related party Transactions was approved by the Board in its 112 <sup>th</sup> meeting held on 30 September, 2020.
		p. Health, safety and environment – Real Estate Department looks after the safety, security and

clause -	Brief Description of the Clause	Compliance Status
		overall working conditions (including sanitization and fumigation etc) across all premises of the company: however, no formal policy is policy is in place due to the fact that the company's Core business has impact on health, safety and environment.  Delegation of financial / administrative authorities and other policies determine the level of materiality / thresholds w.r.t. approval and exercise of powers by various officials / competent forums.
(xi)(f)	Responsibilities, Powers and functions of board of Directors (Comprehensive proxy voting policy for institutional investors)	The company for practical purpose does not have institutional investors.
(xiii)	Internal Control (Aspects of system of internal control to be implemented at all levels)	Given the company remained without a full-time board for quite a long period the internal controls are improving / evolving with the passage of time. By the end year 2019, the company hired a dedicated and a qualified person as Chief Internal Auditor who was heading the internal Audit Department and during October 2020 a qualified person also joined the company as the Chief Financial Officer and new policies and procedures have been developed while some are in the pipeline, which will be approved soon. Board has segregated the functions, and in response to the new legislative charges, Moreover, assets are being segregated tagged and properly recorded, with a view to safeguard the assets of the company, compliance issues are being taken up by the board through relevant committees, company's authorized signatories have been determined and approved by the Board Insurance committee have been formulated to maintain oversight over the Company's core business activities.
(xviii)	Significant Issue to be placed for Decision by Board of Directors	Once the accounts are updated budgets and annual business plan in line with the approved budget shall be considered by the Board. Moreover, quarterly operating results shall also be considered once all accounts are updated, new Chief Financial Officer has also assumed the charge of the company in 2024, who shall attend the Board meeting (expect where he is not required to attend)
		The internal audit reports shall be considered on a regular basis.
(xx) (xxi) & (xxii)	Chief Financial Officers Company Secretary and Head of Internal Audit (Appointment and approval) Qualification of Chief Financial Officer and Head of Internal Audit.	During the year 2020 the position for CFO was filled by Mr. Qasim Rashid. However, Mr. Farrukh Majeed Qureshi joined the company as Company Secretary in December 2016. Mr. Fahad Sultan joined the company in December 2019 as Chief Internal Audit of the Company.

(xxvi) (xxvii) Frequency of Financial reporting (Review of half-yearly financial statements by the statutory auditors) (xxviii) Frequency of financial reporting (Circulation of annual audited financial Statements by the statutory auditors) (xxviii) Frequency of financial reporting (Circulation of annual audited financial Statements) (xxviii) Annual Reviews and compliance procedures    Xxviii	clause	Brief Description of the Clause	Compliance Status
Frequency of Financial Reporting (preparation and circulation of quarterly unaudited financial statements and half-yearly reviewed financial statement along with Directors Report shall be prepared and circulated once all pending accounts are updated.    (xxvi)   Frequency of Financial reporting (Review of half-yearly financial statements by the statutory auditors)   Frequency of financial reporting (Circulation of annual audited financial Statements)   Pending accounts are updated.			the Company left the NICL as Chief Executive Officer of the insurer in December 2017, and in his place, Syed Rafeo Bashir Shah was given the look after charge of the office of the Chief Executive Officer remained in this position till July, 2019 and later on the Acting charge of CEO, NICL during 2019 was given to Syed Muhammad Tariq Huda w.e.f. 08-08-2019 till 18-05-2020. Mr. Khalid Hamid joined as full time CEO, NICL in May 2021 and is still in position.  The Chief Internal Auditor who joined the company in December 2019 and has now been given the responsibilities of the CFO in 2024; recently the BoD has initiated the process to hire new CIA.  The Board did select a qualified person as the CFO of the company (Mr. Qasim Rasheed) in October
(xxvii) (xxviii) Responsibilities for Compliance officer (Adoption of the Compliance officer and duties & compliance officer during this year.  (xxix) Responsibilities for Financial The enclosed Financial statements were signed by the auditors once all pending accounts are updated.  Strategies on various matters are considered by the operational preformance of the Company on an ongoing basis. No conflicts of interest w.r.t officers exit as all keys officers are whole-time employees of the company and no instance of their relationships with vendors or policy holders has so far been reported. However, the company has one director who is a serving Executive Director of the State life insurance corporation of Pakistan and whose relationships with the company appointed Mr. Bilal Ali Zafar as compliance officer in April 2021 who resigned from services in March, 2023, some progress has been on the subject assignments. The board will again advertise the posit	(xxv)	(preparation and circulation of quarterly unaudited financial statements and half-yearly reviewed financial statement along with Directors Report)	Quarterly financial statements along with Directors Report shall be prepared and circulated once all pending accounts are updated.
(xxviii) Frequency of financial reporting (Circulation of annual audited financial Statements)  Annual Reviews and compliance procedures  Strategies on various matters are considered by the Board Keeping in view the risks outcomes of the operational performance of the Company on an ongoing basis. No conflicts of interest w.r.t officers exit as all keys officers are whole-time employees of the company and no instance of their relationships with vendors or policy holders has so far been reported. However, the company has one director who is a serving Executive Director of the state life insurance corporation of Pakistan and whose relationship with the company's client (State life insurance) was disclosed to the Board and documented.  (xxix) (xxx) & (xxx) & (xxxii)  (xxix) Compliance Officer (Adoption of Compliance officer was vacant in 2020. The Company appointment of and assignment of duties to Compliance officer: reporting line of the Compliance officer and duties & responsibilities of Compliance officer and duties & responsibilities of Compliance Officer of Financial  (xxix) Responsibilities for Financial the Current CFO as well as the	(xxvi)	(Review of half-yearly financial statements by the statutory	and reviewed by the auditors once all pending
procedures  Board Keeping in view the risks outcomes of the operational performance of the Company on an ongoing basis. No conflicts of interest w.r.t officers exit as all keys officers are whole-time employees of the company and no instance of their relationships with vendors or policy holders has so far been reported. However, the company has one director who is a serving Executive Director of the state life insurance corporation of Pakistan and whose relationship with the company's client (State life insurance) was disclosed to the Board and documented.  [xxix]  Compliance Officer (Adoption of Compliance program, appointment of and assignment of duties to Compliance officer: reporting line of the Compliance officer and duties & responsibilities of Compliance officer in April 2021 who resigned from services in March, 2023, some progress has been on the subject assignments. The board will again advertise the position of compliance officer during this year.  The enclosed Financial statements were signed by the Current Chief	(xxvii)	Frequency of financial reporting (Circulation of annual audited	Pending accounts are being updated.
(xxx) & Compliance program, appointment of and assignment of duties to Compliance officer: reporting line of the Compliance officer and duties & responsibilities of Compliance Officer)  (xxx) & Compliance program, appointment of duties to Compliance officer in April 2021 who resigned from services in March, 2023, some progress has been on the subject assignments. The board will again advertise the position of compliance officer during this year.  (xxix) Responsibilities for Financial the Current CEO as well as the Current Chief	(xxviii)	procedures	Board Keeping in view the risks outcomes of the operational performance of the Company on an ongoing basis. No conflicts of interest w.r.t officers exit as all keys officers are whole-time employees of the company and no instance of their relationships with vendors or policy holders has so far been reported. However, the company has one director who is a serving Executive Director of the state life insurance corporation of Pakistan and whose relationship with the company's client (State life insurance) was disclosed to the Board and documented.
(XXIX) Responsionated the Current CEO as well as the Current Chief	(xxx) &	Compliance program, appointment of and assignment of duties to Compliance officer: reporting line of the Compliance officer and duties & responsibilities of Compliance Officer)	2020. The Company appointed Mr. Bilal Ali Zafar as compliance officer in April 2021 who resigned from services in March, 2023, some progress has been on the subject assignments. The board will again advertise the position of compliance officer during this year.
	(xxix) (xxx) &	Responsibilities for Financial reporting and Corporate	The enclosed Financial statements were signed by the Current CEO as well as the Current Chief

clause	Brief Description of the Clau	se Compliance Status
(xxxiii)	Compliance	Financial Officer before the same were placed before the audit committee and the Board. The Board shall authorize the signing of financial statements for issuance and circulation in accordance with Section 51 of the Insurance Ordinance 2000.  Secretarial Compliance certificate is enclosed herewith.
(xliii)	Management Committees	The Board has formulated the management committee: however during the year under consideration. The committees did not meet on a quarterly basis. Terms of reference have been approved by the Board for these committees. The committee endeavor to meet on a regular / basis.
(xliii)	Board Committees	The Board has formulated the board committee: however during the year under consideration, the committees did not meet on a quarterly basis. The committee endeavor to meet on a regular / need basis. Composition attendance at the meeting and terms of reference of the investment Committee and the Audit Committee are now in accordance with the code.
(lviii) & (lix)	Internal Audit	A qualified individual was appointed as Chief Internal Auditor who joined the Company in December 2019 and is recently assigned the responsibility CFO of the company in 2024. Internal audit reports are being prepared during his tenure as CIA and shall be considered by the audit committee on a regular basis.  The BoD has decided to fill the vacant position for the CIA.
(xxxiii) r/w (lx) to (ixviii)	External Auditors	External Auditors for the year to which these financial statements related were appointed subsequent to that rotation of external auditors and other provisions relating to external auditors have been observed.
(lxix)	Risk Management System	Underwriting / insurance risk are accounted for through effective underwriting as well as proper reinsurance arrangements. The Company has remained highly solvent and has a good portfolio of investments spread across various categories.  Blueprint of the Risk Management Development has been recommended by the Risk Management & Compliance Committee for approval, which is being / shall be approved by the Board.  The BoD has decided to fill the vacant position for the Head of Risk Management.
(lxx) & (lxxi)	Risk Management Fun Department	the Risk Management Development and Risk Management policy in its 103rd meeting dated 23-02-2019 and has also been recommended by the Risk Management & Compliance Committee for approval, which is being / shall be approved by the

clause	Brief Description of the Clause	Compliance Status		
		Board. The BoD has decided to fill the vacant position for the CIA.		
(lxxii)	Rating by a Credit Rating agency	Once the accounts are updated Credit rating shall be obtained.		
(lxxiii)	Actuary	The position Actuary during 2020 remained vacant in NICL.		
(lxxiv) & (lxxv)	Grievance Function (Establishment of & procedure for the Grievance Function of an insurer) &Claims Settlement Committee to oversee	Currently, the Company has three zones across Pakistan and each Zonal Head has been designated as focal person to look into the complaints of the policyholders. Complaints received from the policyholders of any are / shall be reported to the claim settlement committee.		
(lxxvi) & (lxxvii)	Compliance with the code of Corporate Governance (Preparation & circulation of the reviewed statement of compliance with beat Practices of corporate Governance along with annual report)	The instant statement is being prepared and circulated after review by the external auditors.		

By Order of the Board

Khalid Hamid Chief Executive Officer

Dated: 22/nov/2024

<sup>&</sup>lt;sup>1</sup> Capt. M. Jamil Akhtar Khan left the company on December 13, 2017 and his place, Syed Rafeo Bashir Shah was given the look after change of the office of the Chief Executive Officer on December 27, 2017 till July 2019. Syed Tariq Huda became CEO NICL w.e.f. 08-08-2019 and remained in position till 18-05-2020. Subsequently Syed Rafeo Bashir Shah again was given the Acting CEO charge for NICL w.e.f. 05-06-2020 till 28-04-2021 but he remained in position as BoD member till 30-05-2021 as an Ex-Officio member. Mr. Khalid Hamid joined as full time CEO, NICL in May 2021 and is still in position.

<sup>&</sup>lt;sup>2</sup> Dr. Nazish Afraz was nominated by the Government of Pakistan on the Board of NICL as an independent Director. She never joined the Board, as she regretted vide her letter dated 09-Jul-18 her casual vacancy could not be filled by the BoD.

<sup>&</sup>lt;sup>3</sup> Code of Conduct including conflict of interest policy was prepared and circulated among the Board members which was approved by the Board of NICL in its 93th meeting held on March 04, 2017 Previously, Code of conduct was in place as one of the chapters of NICL Human Resource Manual.

<sup>&</sup>lt;sup>4</sup>Whole-time Chief Financial Officer, Mr. Qasim Rashid joined NICL 15-10-2020 (as per requirement of the Code). The whole-time company secretary joined in December 2016. A qualified and experienced chartered accountant has been hired as the Chief Internal Auditor of company in year Dec, 2019 and was recently later on assigned the responsibilities of CFO. Mr. Qasim Rashid resigned from services in the year

Nov, 2021; however, the present Board has finally decided to initiate the process of hiring a Chief Internal Auditor of the Company.

- <sup>5</sup> During the year 2020, Mr. Qasim Rashid was appointed as the Chief financial Officer of the Company, and Capt. M. Jamil Akhtar Khan joined as Chief Executive Officer of the insurer in April 2016 and left the Company in December 2017, and the whole-time Company Secretary joined the insurer in December 2016. Fahad Sultan joined the Company in 2019 as Chief Internal Auditor.
- <sup>6</sup> The Board further resolved, in its 94<sup>th</sup> meeting held on May 06, 2017, that there shall be no Nomination committee, and the role of the said Committee shall be discharged by the Board itself. Furthermore, the Board also resolved that the Ethics, Human Resource & Remuneration Committee shall also look into the matter relating to IT.



Statement of Compliance with the Public Sector Companies (Corporate Governance) Rules, 2013

Name of company Name of the line Ministry: For the year ended:

NATIONAL INSURANCE COMPANY LIMITED

Ministry of Commerce & Textile

December 31, 2020

- I. This statement is being presented to comply with the Public Sector Companies (Corporate Governance) Rules, 2013 (hereinafter called "the Rules") issued for the purpose of establishing a framework of good governance, whereby a public sector company is managed in compliance with the best practices of public sector governance
- II. The company has complied with the provisions of the Rules in the following manner:

S. No	Provision of the Rules			Rule no.	Y	N
i	The independent directors meet the criteria of independence, as defined under the Rules.			2 (d)	<b>√</b>	
2		least one-third of its total mem e. as at December 31, 2020] the Board		3(2)		
	Category         Names         Date of Appointment           1. Mr. Aasim Azim Siddiqui         31-05-2018 till 30-05-2021           2. Mr. Shafqaat Ahmed         31-05-2018 till 30-05-2021           3. Mr. Tariq Jamil         29-11-2019 till 30-05-2021           Executive Directors         1. Syed Rafeo Bashir Shah (Acting CEO)         01-06-2020 till 31-05-2021           Non-Executive         1. Syed Muhammad Tariq Huda         31-05-2018 till 18-05-2020           Directors         2. Mr. Manzoor Ali Shaikh         04-02-2019 till 30-05-2021           3. Dr. Rashid Manzoor         31-05-2019 till 30-05-2021   *Syed Tariq Huda became CEO NICL w.e.f. 08-08-2019 and remained in position till 28-04-2021 but he remained in position as BoD member till 30-05-2021 as an Ex-Officio member.					
3	The directors have confirmed that none of them is serving as a director on more than five Public Sector Companies and listed Companies simultaneously, except their subsidiaries.			3(5)	<b>√</b>	
4				3(7)	<b>√</b>	
5	The chairman of the Board is working separately from the Chief Executive Officer of the company.		4(1)	✓		
6	The chairman has been elected by the Board of Directors except where Chairman of the Board has been appointed by the Government of Pakistan.		4(4)	<b>✓</b>		
1	The Board has evaluated the candidates for the position of the Chief Executive on the basis of the fit and proper criteria as well as the guidelines specified by the Commission.  (Not applicable where the Chief Executive has been nominated by the Government)		5(2)	N/A		



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8	(a) The Company has prepared a "Code of Conduct" to ensure that professional standards and corporate values are in place.	5(4)	√2	
	(b) The Board has ensured that appropriate steps have been taken to disseminate it throughout the company along with its supporting policies and procedures, including posting the same on the company's on the website.  [https://nicl.com.pk/wp-content/uploads/2022/03/APPROVED-CODE-OF-CONDUCT_0.pdf]		√3	
	(c)The Board has set in place adequate systems and controls for the identification and redressed of grievances arising from unethical practices.		<b>V</b>	
9	The Board has established a system of sound internal control, to ensure compliance with the fundamental principles of probity and propriety; objectives, integrity and honesty; and relationship with the stakeholders, in the manner prescribed in the Rules.	5(5)		1
10	The Board has developed and enforced an appropriate conflict of interest policy to lay down circumstances or considerations when a person may be deemed to have actual or potential conflict of interests, and the procedure for disclosing such interest.	5(5) (b)(ii)	<b>√</b> 4	
11	The Board has developed and implemented a policy on anti-corruption to minimize the actual and perceived corruption in the Company.	5(5) (b)(vi)	√5	
12	The Board has ensured equality of opportunity by establishing open and fair procedures for making appointments and for determining terms and conditions of service.	5(5) (c)(ii)	√6	
, 13	The Board has ensured compliance with the law as well as the company's internal rules and procedures relating to public procurement, tender regulations, and purchasing, and technical standards, when dealing with suppliers of goods and services.	5(5) (c)(iii)	√7	
.4	The Board has developed a vision or mission statement and corporate strategy of the company.	5(6)		√8
*.5	The Board has developed significant policies for the company. A complete record of significant policies along with the dates, on which they were approved or amended, has been maintained.	5(7)		√9
16	The Board has quantified the outlay of any action in respect of any service delivered goods sold by the Company as public service obligation, and has submitted its request for appropriate compensation to the Government for consideration.	5(8)	N/.	Ä
17	The Board has ensured compliance with policy directions requirements received from the Government.	5(11)		1
18	(a) The Board has met at least four times during the year.	6(1)	1	
	(b)Written notices of the Board meetings, along with agenda and working papers were circulated at least seven days before the meetings.	6(2)	√10 ✓	
	(c) The minutes of the meetings were appropriately recorded and circulated.	6(3)	<b>V</b>	
19	The Board has monitored and assessed the performance of Senior management on Annual/half-yearly/quarterly basis* and held them accountable for accomplishing Objectives, goals and key performance indicators set for this purpose.	8(2)		<b>√</b> 11
20	*Strike whichever is not applicable.  The Board has reviewed and approved the related party transactions placed before it after recommendations of the audit committee. A party wise record of transactions entered into with the related parties during the year has been maintained.	9	<b>√</b>	

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21	<ul><li>(a) The Board has approved the the end of the first, second and</li></ul>	ne profit and los third quarter of th	s account for, and balance sheet as at a year as well as the financial year end.	10		<b>√</b> 12
		oard has prepare	ed half yearly accounts and undertaken		N/A	
	(c) The Board has placed the an	nual financial sta	tements on the company's website.			1
22	All the Board members underwe apprise them of the material dev	nt an orientation elopments and in	n course arranged by the company to nformation, as specified in the Rules.	11	√13	
23	a) The Board has formed the req	uisite committee:	s, as specified in the Rules.	12	1	
	duties, authority and compositio	n	ten term of reference defining their		<b>*</b>	
	members.	s of the commit	itees were circulated to all the board		/	
	(d) The committees were chaired	d by the following	g non-executive directors:		/	
	Committee	Number of Members	Name of Chair			
	Audit Committee	04	Mr. Shafqaat Ahmed			
	Risk Management Committee	05	Mr. Shafqaat Ahmed			
	Human Resources Committee <sup>14</sup>	05 & 05 w.e.f. 04-06-2020	Syed Tariq Huda & w.e.f. 04-06- 2020 Mr. Tariq Jamil			
	Procurement Committee	04	Mr. Shafqaat Ahmed			
	Nomination Committee 15	Nil	None— The Board is performing the role of Nomination Committee			
24			nancial Officer, Company Secretary and with their remuneration and terms and	13	√16	
5	i. Chief Financial Officer ar	1				
	i. Giller Fillancial Officer at	10		14	√ <sub>17</sub>	
	ii. Company Secretary			14	√17 √17	
	ii. Company Secretary have requisite qualification pres	cribed in the Rul			√ <sub>17</sub>	
6	ii. Company Secretary have requisite qualification pres The company has adopted inter Commission in terms of sub-sect	cribed in the Rul national Financi ion (1) of section	al reporting Standards notified by the 225 of the Act.	16		
7	ii. Company Secretary have requisite qualification press. The company has adopted intercommission in terms of sub-sect. The directors' report for this requirements of the Act and the be disclosed.	cribed in the Rul national Financi ion (1) of section s year has beer Rules and fully d	al reporting Standards notified by the 225 of the Act.  n prepared in compliance with the escribes the salient matters required to		√ <sub>17</sub>	
	ii. Company Secretary have requisite qualification pres The company has adopted inter Commission in terms of sub-sect The directors' report for this requirements of the Act and the be disclosed. The directors, CEO and executi concerned or interested in any of the company except those disc	cribed in the Rul mational Financi ion (1) of section s year has been Rules and fully de ives, or their rel contract or arra	al reporting Standards notified by the 225 of the Act. In prepared in compliance with the escribes the salient matters required to atives, are not, directly or indirectly, ngement entered into by or on behalf pany.	16	√ <sub>17</sub>	
7	ii. Company Secretary have requisite qualification pres The company has adopted inter Commission in terms of sub-sect The directors' report for this requirements of the Act and the be disclosed. The directors, CEO and execut concerned or interested in any of the company except those disc	cribed in the Rul mational Financi ion (1) of section s year has been Rules and fully de ives, or their rel contract or arra closed to the com	al reporting Standards notified by the 225 of the Act. In prepared in compliance with the escribes the salient matters required to atives, are not, directly or indirectly, ngement entered into by or on behalf	16 17	√ <sub>17</sub> √  √  18	
8	ii. Company Secretary have requisite qualification pres The company has adopted inter Commission in terms of sub-sect The directors' report for this requirements of the Act and the be disclosed. The directors, CEO and executi concerned or interested in any of the company except those disc  (a) A formal and transparent individual directors has been his own remuneration.  (b) The annual report of the com-	cribed in the Rul national Financi ion (1) of section s year has been Rules and fully delives, or their relicontract or arractosed to the comprocedure for fen set in place at apany contains cri	al reporting Standards notified by the 225 of the Act. In prepared in compliance with the escribes the salient matters required to atives, are not, directly or indirectly, ngement entered into by or on behalf pany.  Tixing the remuneration packages of and no director is involved in deciding the teria and details of remuneration of each	16 17 18	√17 √18 √19	
8	ii. Company Secretary have requisite qualification pres The company has adopted inter Commission in terms of sub-sect The directors' report for this requirements of the Act and the be disclosed. The directors, CEO and executi concerned or interested in any of the company except those disc  (a) A formal and transparent individual directors has been his own remuneration.  (b) The annual report of the com director The financial statements of Executive and Chief Financia	cribed in the Rul rnational Financi ion (1) of section s year has been Rules and fully de ives, or their rel contract or arra closed to the com procedure for fen set in place as apany contains cri the Company l Officer before	al reporting Standards notified by the 225 of the Act. In prepared in compliance with the escribes the salient matters required to atives, are not, directly or indirectly, ngement entered into by or on behalf pany.  Tixing the remuneration packages of and no director is involved in deciding	16 17 18	√17 √18 √19	
8	ii. Company Secretary have requisite qualification pres The company has adopted inter Commission in terms of sub-sect The directors' report for this requirements of the Act and the be disclosed. The directors, CEO and execution concerned or interested in any of the company except those disc (a) A formal and transparent individual directors has been his own remuneration.  (b) The annual report of the com director The financial statements of Executive and Chief Financia	cribed in the Rul rnational Financi ion (1) of section s year has beer Rules and fully de ives, or their rel contract or arra closed to the com procedure for it en set in place at the Company I Officer before d. dit Committee	al reporting Standards notified by the 225 of the Act. In prepared in compliance with the escribes the salient matters required to atives, are not, directly or indirectly, ngement entered into by or on behalf pany. Tixing the remuneration packages of and no director is involved in deciding teria and details of remuneration of each were duly endorsed by the Chief consideration and approval of the with defined and written terms of	16 17 18	√17  ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓	



Name of Director	Category	Professional Background			
Mr. Shafqaat Ahmed	Independent Director	Banker, Ex CEO of Al Baraka Bank			
Mr. Tariq Jameel	Independent Director	Professional Banker			
Dr. Rashid Manzoor	Non-Executive Director	Civil Servant, Government Service	21(2)	/	
Mr. Manzoor Ali Shaikh	Non-Executive Director	Civil Servant, Government Service	21(2)		
The Chief Executive as Committee.	nd Chairman Boa	rd are not members of the Audit			
external auditors		ternal Auditor and a representative of age of Audit committee at which issues discussed.	21(3)		1
	ence of Chief Finan	rnal auditors, at least once in a year, cial Officer, the Chief Internal Auditor		<b>√</b>	
the internal audit		nternal Auditor and other members of once a year, without the presence of uditor.			1
	t an effective inter- oved by the audit o	nal audit function, which has an audit committee	22		√20
(b) The Chief Intern prescribed in the		quisite qualification and experience		✓	
(c) The internal aud their review.	it reports have be	en provided to external auditors for			/
partners are in complian	nce with Internatio	re confirmed that the firm and all its mal Federation of Accountants (IFAC)	23(4)	1	
guidelines of Ethics as ap	plicable in Pakistai	ve observed the applicable guidelines			

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- <sup>1</sup> No appointment for the post of Chief Executive Officer was made during the year 2020. Capt. M Jamil Akher khan was the last full time CEO of the Company Resigned as Chief Executive Officer of the insurer in December 2017 in his place, Syed Rafeo Bashir Shah was given the look after charge of the office of the Chief Executive Officer who remained in this position till July, 2019 and later on the Acting charge of CEO, NICL during 2019 was given to Syed Muhammad Tariq Huda w.e.f. 08-08-2019 till 18-05-2020. Later on Syed Rafeo Bashir Shah was again appointed as Acting CEO w.e.f. 05-06-2020 till 28-04-2021. Mr. Khalid Hamid joined as full time CEO, NICL in May 2021 and is still in position.
- <sup>2</sup> Code of Conduct (including Conflict of Interest Policy) was prepared and circulated among the Board members which was approved by the board of NICL in its 93<sup>rd</sup> meeting held on March 04, 2017. The Code was disseminated across the board among the employees, and is also placed on the website of the Company. Previously, Code of Conduct was in place as one of the chapters of NICL's Human Resource Manual.
- <sup>3</sup> Similar to the Code of Conduct, NICL's whistleblower policy was prepared and circulated among the Board members. This was approved by the Board of NICL its 93rd held on March 04, 2017. Moreover, every transaction in the company has been carried out after pre-audit of the respective payment voucher is done. More, Auditor General of Pakistan does carry out Government audits of each year, and any instance of concerns is reported by them at other constitutional forums like the Public Accounts Committee / Departmental Accounts Committee.
- <sup>4</sup> Conflict of interest policies have been covered under NICL's Code of Conduct.
- <sup>5</sup> NICL's Anti-Corruption / Anti-Fraud Policy was prepared and circulated among the Board members which was approved by the Board of NICL in its 93<sup>rd</sup> meeting held on March 04, 2017.
- <sup>6</sup> HR Manual lays down the procedure for making appointments, which involves publication of the advertisement in the newspapers. However, Chief Financial Officer was appointed during the year 2020 on 15-10-2020.
- <sup>7</sup> Boards procurement Committee as well as Management's Central Procurement Committee (CPC) ensures that PPRA Rules are complied with.
- <sup>8</sup> The Company already had a mission statement during 2020; however, the current Board of Directors is reviewing the management's proposed new Vision and Mission Statement of the company.
- <sup>9</sup> Policies have been prepared and approved except in so far as mentioned in the statement of Non-Compliance (Schedule II).
- <sup>10</sup> Written notices of the Board meetings along with agenda were circulated at least 07days before the meeting; however, 01 emergent Board meeting was held during the year 2020, in which the notices and agenda were sent less than 07 days before the meetings as allowed by the Public Sector Companies (Corporate Governance) Rules, 2013.
- <sup>11</sup> The performance evaluation of CEO and senior management was not conducted during the year 2020. Mr. Tariq Huda was allowed the look after charge for the Acting CEO of NICL during the year 2019 w.e.f. 08-08-2019 till 18-05-2020 in compliance of Notification No. 2(60)/2019-Ins and later on Mr. Rafeo Bashir Shah was again given the look after charge during 2020 w.e.f. 05-06-2020 till 28-04-2021 hence, their performances were not assessed by the Board during the Year 2020, keeping view that they were not a full time CEO. Senior management's performance is assessed through the Chief Executive Officer and / or the HR Committee.
- The Annual/ Quarterly/ Monthly Financial Statements for the year 2020 were not prepared during the 2020. Furthermore during the tenure of the previous Board the Accounts / financial statements for the year 2015, 2016 & 2017 have been audited, signed and approved by them, which have been placed on the website of NICL, after constitution of new BoD w.e.f. 08-08-2023 the Accounts / financial statements for the year 2018 & 2019 have been audited, signed and approved by them, which have also been placed on the website of NICL. Furthermore the Accounts / financial Statements for the years 2020 have now been audited and approved, which will be placed on the website once relevant AGM is held. Accounts / Financial statements for the remaining years 2021, 2022 & 2023 will soon be audited and finalized by Audit / RoD



<sup>13</sup> An in house orientations session / presentations / reading materials were arranged for the newly constituted Board of Directors in their first meeting, the same was confirmed by directors during 99<sup>th</sup> meeting held on August 13, 2018.

<sup>14</sup> Human Resources Committee is called as the Ethics, Human Resource, Remuneration & IT Committee constituted in compliance with the Code of Corporate Governance for the insurer 2016 { S.R.O. 1045(1)/2016 dated November 05, 2016}.

 $^{15}$ The Code of Corporate Governance for insurers, 2016 {S.R.O. 1045(1)/2016 dated November 05, 2016} allows an insurer that if its board does not want to constitute a nominations committee, the Board shall discharge the responsibilities of a nominations committee. Accordingly the board of NICL in its  $94^{th}$  meeting held on May 06, 2017 resolved that that the Board shall discharge the responsibilities of nominations Committee.

All committees have been formed except the nominations Committee as in the light of the code of corporate Governance for insurers 2016 {S.R.O. 1045(1)/2016 dated November 09, 2016} the board has the option not to constitute nomination committee and in case of it is not constituted, the Board shall perform the role of the said Committee According, the Board of NICL is discharging the role of the Nomination Committee.

During the year 2020 Syed Tariq Huda (BoD) member and Acting CEO of NICL was transferred and Syed Rafeo Bashir Shah was appointed as acting CEO w.e.f. 04-June-2020. Syed Bashir Shah replaced the Syed Tariq Huda in all BoD committees as resolved by the Board of Directors in 111th Meeting of the BoD held on 04-06-2020.

<sup>16</sup> **Mr. Farrukh Majeed Qureshi** joined the company as Company Secretary in December 2016 with approval of the Board of Directors his remuneration was also fixed by the then BoD. He remained in position during the year in review i.e. 2020 and resigned from the services in the year 2023 and additional charge was then allowed to the Mr. Bilal kully in Aug, 2023 to till date. The Board has also initiated the process to appoint a full time Company Secretary of NICL.

**Mr. Fahad Sultan** joined the company in December 2019 as Chief Internal Auditor with approval of the Board of Directors his remuneration was also fixed by the then BoD. Recently he has been assigned the responsibilities of the CFO during 2024 by the Board of Directors and the Board has initiated the process to fill the vacant position of CIA.

Mr. Qasim Rashid joined the company on 15-010-2020 as Chief Financial Officer with approval of the Board of Directors his remuneration was also fixed by the then BoD. He remained in services during the year 2020 and resigned from this position in Nov, 2021

<sup>17</sup> The Company Secretary was appointed during the year 2016 and Chief Financial Officer was appointed during 2020 both officer possesses the requisite qualification prescribed.

18 Director's Report has been attached to the balance sheet as at year ended December 31, 2020.

<sup>19</sup> Only one Board member is a nominee of State Life Insurance Corporation of Pakistan, which is a client of NICL. However, that Board member is not personally interested in any contract or agreement of NICL with State Life. This is well disclosed and documented.

<sup>20</sup> The Internal Audit Function was duly established by the Board, Internal Audit Charter was not approved during the year 2020 but Later on the Company has an approved internal Audit Manual etc which includes Audit Charter.

Khalid Hamid

Chief Executive Officer

Ali Syed Chairman of the Board



Statement of Compliance with the Public Sector Companies (Corporate Governance) Rules, 2013 FOR THE YEAR ENDED DECEMBER 31, 2020

Explanation for Non-Compliance with the Public Sector Companies (Corporate Governance) Rules, 2013

Name of Company Name of the line ministry: For the year ended:

National Insurance Company Limited Ministry of Commerce & Textile December 31, 2020

We confirm that other material requirements envisaged in the Rules have been complied with except for the following toward which reasonable progress is being made by the company to seek compliance expectedly by the end of next accounting year.

	Rule/	Reason for Non-Compliance	Future Course of Action
S. No.	Sub- Rule No.		
1	3(4)	A casual vacancy arose on the Board of Directors of the Company on July 08, 2018, which was not filled up by the Board within 90 days thereof.  The Casual Vacancies arising from the transfer of Mr. Roshan Ali Shaikh and Syed Arshad Ali were filled accordingly.	Dr. Nazish Afraz was nominated by the Government of Pakistan on the Board of NICL as an independent Director. She never joined the Board, as she regretted vide her letter dated 09-Jul-18, her casual vacancy could not be filled by the BoD.
			The casual vacancy arising from the transfer of Mr. Roshan Ali Shaikh in October, 2018 was later on filled by Mr. Manzoor Ali Shaikh in Feb, 2019.
			The casual vacancy arising from the resignation of Syed Arshad Ali in April, 2019 was later on filled by Mr. Tariq Jamil in Nov, 2019.
2	5(5)	System of internal controls has already been strengthened by the Board and management of NICL; however, still a lot needs to be done to curb the expenses. Whistle blower Policy has been put in place. Chief Internal Auditor was also hired at the end of the year 2019.	Similar to the Code of Conduct, NICL's Whistleblower Policy was prepared and circulated among the Board member which was approved by the Board of NICL in its 93rd meeting held on March 04, 2017. Previously, there was no such mechanism in place. However, every transaction in the Company has been carried out after preaudit of the respective payment voucher is done. Moreover, Auditor General of Pakistan does carry out Government audits of each year and any instance of concern is reported by them at other constitutional forums like the Public Accounts Committee.
			The System of internal controls is improving day by day. The Board and the Audit Committee intends to further strengthen the



			internal Audit Department, in this regard a well qualified professional was hired during 2019 to strengthen the Internal Audit function of the Company.
	(5)(b)(i v) &18	Register of interests is being maintained (commencing from the year 2020) to the Extent of directors in which directors disclose their interest prior to convening of a Board / Committee meeting. However, no register of interests was being maintained for executives during the year 2020. Executives (other than CEO) are perceived to have no impact on decision making at all financial authorities have already been delegated by the Board.	Board of NICL is committed to make improvements in the internal control system, and in doing so, Code of Conduct and Policy on Related Party Transactions have been put in place which cover conflict of Interest policy. Register of interests for executives / the management committees is now being maintained.
4	5(6)	The company has a mission statement which can be seen in the Annual Report for the year ended December 31, 2020.  However, the company has not developed a vision statement and corporate strategy for the company.	The Company already had a mission statement during 2020; however, the current Board of Directors is reviewing the management's proposed new Vision and Mission Statement of the company
5	5(7)	Although the Board and its predecessors have formulated, approved and implemented various policies, but still, the following policies as are required to be formulated:  a. The formal approval and adoption of the annual report of the Company including the financial statements - Law has already laid down a formal procedure for approval and adoption of financial statements. Considering that the financial statements for the year 2021, 2022 & 2023 have yet to be prepared, audited, approved, signed and adopted, this policy shall be prepared.  b. Effective communication policy has	Board is considering and approving the annual accounts for the year 2020.  Effective communication policy shall be made in
		yet to be formally laid down; however, Office Orders have been issued which ensure that all communication is routed through the office of the CEO.  c. Practice is there for the	future, if need is felt.  Internal Audit Department has been strengthened; a new Chief Internal Auditor
		identification, monitoring and management of the principal insurance risks and opportunities; however, other enterprise risks have yet to be managed, which shall be looked after with the strengthening of the Internal Audit Department.	was hired who joined NICL in 2019 during his tenure has worked a lot on strengthening the internal controls under the guidance and supervision of BoD audit Committees. Post Audits of different departments were conducted by the CIA with his team.



d. Procurement policy did not existed previously, as the management relied purely on the provisions of the PPRA laws for procurement etc. Procurement policy has already been approved by the Board in its 103<sup>rd</sup> meeting held on 23-02-2019

e. Marketing of goods to be sold or services to be rendered by the Company. The Company has a captive business, hence, marketing of its products is not required;

So far not required

 f. Determination of terms of credit and discount to customers - The clients are public sector entities, which pay the premiums as per the past practice;

Not required due to the fact that NICL has a renewal business and no new clients are attracted as such. However, cases are decided by the competent authorities on a case-by-case basis.

g. Write-off of bad or doubtful debts. The Board decided on a case-by-case aid Vance- arc receivables usually not basis, if so required done. The Board decides on a case-by-case. If required

Acquisition or disposal of fixed assets and investments - Proper delegation of financial and administrative authorities in place along with the provisions of the Companies & Insurance law, Administration Real Estate Committee Procurement Committee used to look into matters relating to disposal or acquisition of fixed assets. The Investment' Policy is in place and the Board's Investment Committee looks into the matters concerning investments. Accordingly, need for a formal policy was not felt;

This is being effectively managed as of the date of filling of the statement.

 i. Corporate social responsibility initiatives including donations, charities, contributions and other payments of a similar nature. The management of NICL has taken CSR initiatives as part of NICL's image building, and a CSR Committee has also been constituted by the Board in its 06<sup>th</sup> Emergent meeting held on April 13, 2019. Moreover CSR Policy has been approved in the 109<sup>th</sup> BoD meeting held on 06-12-2019.

During the year 2020 Rs. 5 million was donated to Prime Minister's COVID-19 Pandemic Relief Fund with the approval of the BoD as CSR initiative.

j. Health, safety and environment-The nature of business of the Company is that it offers intangible service/ product; hence this is not applicable. Not Applicable. However, the company has a dedicated department to look after the safety, security and overall (including sanitization and fumigation etc) across the premises of the company.



6	5(10)	The provision requiring the Board to define level of materiality is itself subjective in nature. However, it is all established that the committees analyze and review various day to day transactions and practices, and then make recommendations to the Board for its consideration. Moreover, the Board has already delegated various financial powers across different levels.	The management shall review if there is any room for further defining the level of materiality. However, at present, the company has a threshold based delegation of financial and administrative authorities.
7	8	The performance evaluation of CEO and senior management was not conducted during the year 2020. Mr. Tariq Huda was allowed the look after charge for the Acting CEO of NICL during the year 2019 w.e.f. 08-08-2019 till 18-05-2020 in compliance of Notification No. 2(60)/2019-Ins and later on Mr. Rafeo Bashir Shah was again given the look after charge during 2020 w.e.f. 05-06-2020 till 28-04-2021 hence, their performances were not assessed by the Board during the Year 2020, keeping view that they were not a full time CEO. Senior management's performance is assessed through the Chief Executive Officer and / or the HR Committee.	The Board evaluates the performance of senior management through the CEO and/or HR Committee.
8	9	During the year 2020, all related party transactions were not placed before the Audit Committee, as there were routine transactions with NICL's related party Ltd. However, it may he noted that the Government Auditors are currently carrying audit of all transactions / expenses / claims /payments.	Policy on Related Party Transactions is approved by the Board in its 112 <sup>th</sup> Board meeting held on 30-09-2019, on the recommendation of the Audit Committee.
9	10,17,19 (4) & 24	The Annual/ Quarterly/ Monthly Financial Statements for the year 2020 were not prepared during the year 2020. The financial statements / Annual Report of the Company for the years 2021, 2022 & 2023 have not been prepared, audited, approved, signed and adopted which were required to be prepared and audited as per the timeline given in the Companies Act, 2017. Also, the Directors' Report was also not prepared and filed by the said timeline, which is essentially required to be annexed to every balance sheet.	At present, the Board has considered and approved the financial statements for the year ended December 31, 2020 along with all applicable deliverables.
10	13,14 &15	<b>Mr. Qasim Rashid</b> joined the company on 15-010-2020 as Chief Financial Officer with approval of the Board of Directors.	All three statutory positions were filled during year 2020.
11	20	NICL did have a Chief Financial Officer as at the year ended December 31, 2020. However, financial statements were endorsed by the current Chief Executive and current CFO before submission to the current Audit Committee and the Board.	The company now has qualified professional serving as the Chief Financial Officer of the company. Subsequent financial statements were signed by the current Chief Executive Officer and Chief Financial Officer before placing the same before the Audit Committee and the Board.



12   22(3	Tradit Charter was not approv	d The Internal Audit Manual is being approved by the Audit Committee and the Board in its 116 <sup>th</sup> Board meeting 27-04-2021.  Audit Committee is rigorously taking up
		internal audit matters on top priority.

Rw

Ali Syed Chairman NATIONAL INSURANCE COMPANY LIMITED UNCONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2020

**ASSURANCE DEPARTMENT** 



#### RSM Avais Hyder Liaquat Nauman Chartered Accountants

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#### INDEPENDENT AUDITOR'S REPORT

To the members of National Insurance Company Limited

Report on the Audit of the Unconsolidated Financial Statements

#### **Qualified Opinion**

We have audited the annexed financial statements of National Insurance Company Limited (the Company), which comprise the unconsolidated statement of financial position as at December 31, 2020 and the unconsolidated profit and loss account, the unconsolidated statement of comprehensive income, the unconsolidated statement of changes in equity and the unconsolidated statement of cash flows for the year then ended, and notes to the unconsolidated financial statements, including a summary of significant accounting policies and other explanatory information and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of the audit.

In our opinion and to the best of our information and according to the explanations given to us, the unconsolidated statement of financial position, the unconsolidated profit and loss account, the unconsolidated statement of comprehensive income, the unconsolidated statement of changes in equity and the unconsolidated statement of cash flows together with the notes forming part thereof, conform with the accounting and reporting standards as applicable in Pakistan and give the information required by the Insurance Ordinance, 2000 and the Companies Act, 2017 (XIX of 2017), in the manner so required however except for the effects of the matter described in the Basis for Qualified Opinion section of our report, these financial statements give a true and fair view of the state of Company's affairs as at December 31, 2020 and of the profit, total comprehensive income, the changes in equity and its cash flows for the year then ended.

#### **Basis for Qualified Opinion**

- 1. The Company does not neither maintain a fixed asset register nor have an item-wise detail of fixed assets available with it (refer note 5 of the unconsolidated financial statements). Due to non-availability of this information, we were unable to obtain sufficient appropriate audit evidence in relation to following:
  - the existence, completeness, rights & obligations and valuation assertions of fixed assets recorded in the unconsolidated financial statements of the Company as at December 31, 2015, December 31, 2016, December 31, 2017, December 31, 2018, December 31, 2019 and December 31, 2020.
  - the impairment, if any, of any fixed assets recorded in the unconsolidated financial statements of the Company as at December 31, 2015, December 31, 2016, December 31, 2017, December 31, 2018, December 31, 2019 and December 31, 2020.

Consequently, we are unable to quantify the impact of the adjustments, if any, on the unconsolidated financial statements;

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- 2. We were appointed subsequent to the balance sheet date; consequently, we were unable to carry out auditing procedures necessary to obtain adequate assurance regarding the quantities and condition of investment properties and fixed assets appearing in the unconsolidated statement of financial position as at December 31, 2020 and application of appropriate cut off procedures. We were also unable to review the events subsequent to the balance sheet date till the date of our audit report, which may affect the financial statements. Further, there being no satisfactory alternative audit procedures that we could adopt to obtain sufficient and appropriate audit evidence regarding the objectives of these procedures. Consequently, we are unable to assess due impact of the adjustments, if any, that may have been identified as a result of such audit procedures on the balances as appearing in the unconsolidated financial statements:
- 3. As stated in note 13 of the unconsolidated financial statements, insurance/reinsurance receivables amounting to Rs. 5.218 billion includes a balance of Rs. 1.185 billion for which we were not provided sufficient and appropriate audit evidence concerning the nature, identification, and recoverability of the amount. Due to this lack of evidence, we were unable to determine whether any adjustment to the receivable balance is necessary, which may have a material effect on the financial statements.

We conducted our audit in accordance with International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' *Code of Ethics for Professional Accountants* as adopted by the Institute of Chartered Accountants of Pakistan (the Code) and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

#### Information Other than the Financial Statements and Auditor's Report Thereon

Management is responsible for the Other Information. The other Information comprises the information included in the Company's Annual Report but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the Other Information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the Other Information and in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### Responsibilities of Management and Board of Directors for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting and reporting standards as applicable in Pakistan and the requirements of Insurance Ordinance, 2000 and, Companies Act, 2017 (XIX of 2017), and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.



In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so. Board of directors are responsible for overseeing the Company's financial reporting process.

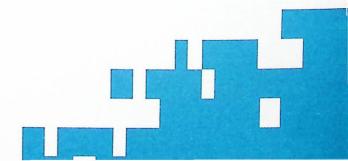
#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs as applicable in Pakistan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs as applicable in Pakistan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether
  due to fraud or error, design and perform audit procedures responsive to those risks, and
  obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
  The risk of not detecting a material misstatement resulting from fraud is higher than for one
  resulting from error, as fraud may involve collusion, forgery, intentional omissions,
  misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of
  expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of
  accounting and, based on the audit evidence obtained, whether a material uncertainty
  exists related to events or conditions that may cast significant doubt on the Company's
  ability to continue as a going concern. If we conclude that a material uncertainty exists, we
  are required to draw attention in our auditor's report to the related disclosures in the
  financial statements or, if such disclosures are inadequate, to modify our opinion. Our
  conclusions are based on the audit evidence obtained up to the date of our auditor's report.
  However, future events or conditions may cause the Company to cease to continue as a
  going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the board of directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.





#### Report on Other Legal and Regulatory Requirements

Based on our audit, we further report that in our opinion:

- a) except for the matters described in the Basis for Qualified Opinion section of our report, proper books of account have been kept by the Company as required by the Insurance Ordinance, 2000 and the Companies Act, 2017 (XIX of 2017);
- b) except for the matters described in the Basis for Qualified Opinion section of our report, the unconsolidated statement of financial position, the unconsolidated statement of comprehensive income, the unconsolidated statement of changes in equity and the 'unconsolidated statement of cash flows together with the notes thereon have been drawn up in conformity with the Insurance Ordinance, 2000, the Companies Act, 2017 (XXI of 2017), and are in agreement with the books of account;
- c) except for the matters described in the Basis for Qualified Opinion section of our report, investments made, expenditure incurred and guarantees extended during the year were for the purpose of the company's business; and;
- d) no zakat was deductible at source under the Zakat and Ushr Ordinance, 1980 (XVIII of 1980).

The engagement partner on the audit resulting in this independent auditor's report is Syed Naveed Abbas.

Chartered Accountants

Karachi

Dated: 2 7 NOV 2024

#### NATIONAL INSURANCE COMPANY LIMITED UNCONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2020

73777 222111 21, 2020	Note	2020	2019
	Note	Rupees in '00	00
Assets			
Property and equipment	5	73,508	160,696
Intangible assets	6	0	252
Investment property	7	3,060,149	3,071,949
Investments in subsidiary and associate	8	358,560	358,560
Investments			
Equity securities	9	5,691,293	5,403,380
Debt securities	10	34,549,685	28,989,529
Term deposits	11	_	1,165,000
Loans and other receivables	12	2,824,948	2,460,546
Insurance / Reinsurance receivables	13	5,218,122	5,064,543
Reinsurance recoveries against outstanding claims	25	7,760,561	7,206,827
Salvage Recoveries Accrued		248,750	240,443
Deferred taxation	14	<u>-</u>	-
Taxation – payment less provisions	15	2,093,868	2,488,536
Prepayments	16	3,190,564	3,965,444
Cash & Bank	17	4,237,195	3,029,286
Total Assets	-	69,307,206	63,604,992
Equity and Liabilities			
Capital and reserves attributable to Company's equity holders			
Ordinary share capital	18	2,000,000	2,000,000
Reserves	19	12,600,000	12,600,000
Fair Value Reserves		1,326,109	1,174,004
Unappropriated profit		23,910,217	19,440,513
Total Equity		39,836,327	35,214,517
Liabilities			
Underwriting Provisions			
Outstanding claims including IBNR	25	12,775,660	11,689,910
Unearned premium reserves	24	4,951,279	5,677,485
Unearned Reinsurance Commission	26	144,353	122,328
Retirement benefit obligations	22	5,977,378	6,303,831
Premium received in advance		677,873	310,905
Insurance / Reinsurance Payables	20	3,434,352	3,189,745
Other Creditors and Accruals	21	1,509,983	1,096,271
Total Liabilities		29,470,879	28,390,475
Total Equity and Liabilities		69,307,206	63,604,992
, ,			6x
Contingencies and commitments	23		*

The annexed notes 1 to 46 form an integral part of these financial statements

Class Tues outling Officer

Director

Director

Chairman

### NATIONAL INSURANCE COMPANY LIMITED UNCONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED DECEMBER 31, 2020

, 2020	Note	2020 Rupees in	2019 1.000
Net insurance premium	24	4,312,418	3,952,220
Net Insurance claims Net Commission and other acquisition costs Insurance claims and acquisition expenses	25 26	(773,639) 539,204 (234,434)	(973,963) 160,647 (813,315)
Management Expenses Underwriting results	27 _	(1,982,726) 2,095,258	(1,314,108) 1,824,797
Investment income Rental income Other income Other expenses (Charge)/Reversal of impairment of investment property Results of operating activities	28 29 30 31 0	3,888,624 151,567 258,025 (99,089) 50,250 4,249,377	3,184,587 174,277 220,604 (707,361) 30,150 2,902,258
Finance costs Profit before tax Income tax expense Profit after tax	32	- 6,344,636 (1,950,445) 4,394,191	4,727,055 (1,241,972) 3,485,083
Earnings (after tax) per share – basic and diluted	34	21.97	17.43

The annexed notes 1 to 46 form an integral part of these financial scatements

Chief Executive Officer

Director

# NATIONAL INSURANCE COMPANY LIMITED UNCONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED DECEMBER 31, 2020

Note	e 2020 Rupees In	2019 '000
Profit after tax	4,394,191	3,485,083
Other comprehensive income:		
ltems that may be subsequently reclassifled to profit and loss account	152,106	1,174,004
Jnrealized gain / (loss) on 'available-for-sale' nvestments	214,233	1,653,526
Current tax	(62,128)	(479,523)
tems that will not be subsequently reclassified to profit and loss account		
ctuarial gain/(loss) on defined benefits plans ax credit related to remeasurement loss on defined benefits plans	810,582	181,096
Current tax	(235,069)	(52,518)
	575,513	128,578
otal comprehensive income for the year	5,121,810	4,787,664
he annexed notes 1 to 46 form an integral part of these financial statements		*

NATIONAL INSURANCE COMPANY LIMITED UNCONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED DECEMBER 31, 2020

Balance as at December 31, 2018

Other comprehensive income

Others (if any, please specify) Dividend relating to 2018

Other comprehensive income

Others (if any, please specify) Dividend relating to 2019

Balance as at December 31, 2020

Balance as at December 31, 2019

Profit for the year

Profit for the year

Total Comprehensive Income for the year:

	reserves	Revenue	l reserves	Capita	Share capital
Total	Unappropriated Profit	General reserves	Unrealised appreciation / (diminution) on revaluation of available-for-sale investments - net of tax	Reserve for Exceptional Losses	lssued, Subscribed and pald–up share capital
		Rupees in '000			
30,836,853	16,236,853	6,500,000		6,100,000	2,000,000
3,485,083 1,302,582 4,787,664 (410,000)	3,485,083 128,578 3,613,661 (410,000)	-	1,174,004 1,174,004	-	
35,214,517	19,440,513	6,500,000	1,174,004	6,100,000	2,000,000
	1511101515	6,300,000	1,174,004	0,100,000	2,000,000
4,394,191 727,619	4,394,191 575,513		152,106		
			152,106 152,106	-	-

The annexed notes 1 to 46 form an integral part of these financial statements

Chief Executive Officer

Director

Director

Chairman

# NATIONAL INSURANCE COMPANY LIMITED UNCONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED DECEMBER 31, 2020

	Rupees i	n '000
Operating Cash flows		
Underwriting activities		
Insurance premium received	17,370,571	10,186,708
Reinsurance premium paid	(11,603,055)	(6,760,175)
Claims paid	(6,043,352)	(3,923,285)
Reinsurance and other recoveries received	5,793,423	3,848,003
Commission received	485,419	227,386
Management expenses paid	(2,065,172)	(3,020,895)
Net cash flow from underwriting activities	3,937,835	557,742
Other operating activities		
Income tax paid	(1,852,973)	(1,214,625)
Other operating receipts	210,838	759,831
Loans advanced	(9,479)	(16,688)
Loan repayments received	36,231	(26,533)
Net cash flow from other operating activities	(1,615,383)	(498,016)
Total cash flow from all operating activities	2,322,451	59,727
Investment activities		
Profit/ return received	481,403	354,754
Dividend received	188,845	122,629
Rental received	161,736	135,965
Payment for investments / investment properties	(4,883,555)	(9,713,128)
Proceeds from investments / investment properties	3,443,858	2,555,088
Fixed capital expenditure	(8,854)	(14,900)
Proceeds from sale of property, plant and equipment	2,026	(18)
Total cash flow from investing activities	(614,541)	(6,559,611)
Financing activities		
Dividends paid	(500,000)	(410,000)
Total cash flow from financing activities	(500,000)	(410,000)
Net cash flow from all activities	1,207,910	(6,909,885)
Cash and cash equivalents at beginning of year	3,029,285	9,939,170
Cash and cash equivalents at end of year	4,237,195	3,029,285
Reconciliation to Profit and Loss Account		
Operating cash flows	2,322,451	59,727
Depreciation expense	(86,891)	(105,337)
Financial charges expense	-	-
Loss on disposal of property, plant and equipment	2,026	8
Rental income	151,567	174,277
Dividend income	188,845	122,629
Other Investment income	3,699,779	3,061,958
Increase / (Decrease) in assets other than cash	4,494,304	1,212,019
(Increase)/decrease in liabilities other than borrowings	(6,538,852)	(553,450)
Other Income	260,051	220,612
Other expenses	(99,089)	(707,361)
Profit after taxation	4,394,191	3,485,082
The annexed notes 1 to 46 form an integral part of these financial statem	ents	52
The annexed hotes 110 40 form affilted a part of these manda states		
		1

Chief Executive Officer

ctor

irector

Chairman

2019

2020

# STATUS AND NATURE OF BUSINESS

National Insurance Company Limited (the Company) was incorporated in Pakistan on March 31, 2000 as an unquoted public limited company under the Companies Act, 2017. The Company's registered office is situated in NIC Building, Abbasi Shaheed Road, Karachi, Sindh. The Company is principally engaged in non-life insurance business of public property, comprising fire, marine, aviation and transportation, engineering, etc.

With effect from January 01, 2001, the Company took over all the assets and liabilities of former National Insurance Corporation (NIC) at book values under the National Insurance Corporation (Re-organization) Ordinance, 2000. Accordingly, with effect from January 01, 2001, NIC has been dissolved and ceases to exist and the operations and undertakings of NIC are being carried out by the Company.

National Insurance Company Limited has a wholly-owned subsidiary Civic Centres Company (Private) Limited, which is incorporated in Pakistan.

# 2. BASIS OF PREPARATION AND STATEMENT OF COMPLIANCE

These unconsolidated financial statements have been prepared in accordance with approved accounting standards as applicable in Pakistan. Approved accounting standards comprise of such International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board (IASB) as are notified under the Companies Act, 2017, provisions of and directives issued under the Companies Act, 2017, the Insurance Ordinance, 2000 and Insurance Rules, 2017 and the Insurance accounting Regulations, 2017. In case requirements differ, the provisions or directives of the Companies Act, 2017, Insurance Ordinance, 2000 the Insurance Rules, 2017 and the Insurance accounting Regulations, 2017 shall prevail.

## 2.1 BASIS OF MEASUREMENT

These unconsolidated financial statements have been prepared under the historical cost convention except for 'held for trading' investments and 'available for sale' investments that are stated at fair value, 'held to maturity' investments that are stated at amortized cost and 'staff retirement benefits' that are carried at present value. The provision of IBNR and premium deficiency reserve is made on the basis of actuarial valuation.

## 2.2 FUNCTIONAL AND PRESENTATION CURRENCY

Items included in the unconsolidated financial statements are measured using the currency of the primary economic environment in which the Company operates. The financial statements are presented in Pakistani Rupees, which is the Company's functional and presentational currency.

# 2.3 STANDARDS, INTERPRETATIONS AND AMENDMENTS TO THE PUBLISHED APPROVED ACCOUNTING STANDARDS

# 2.3.1 Standards, interpretations and amendments effective during the current year

There are certain new and amended standards, interpretations and amendments that are mandatory for the Company's accounting periods beginning on or after 01 January 2020 but are considered not to be relevant or do not have any Significant effect on the Company's operations and therefore not detailed in these unconsolidated financial statements.

During the year, certain new standards and amendments to existing standards became effective. However, they did not have material effect on these unconsolidated financial statements.

# 2.3.2 Benazir employees' stock option scheme

On August 14, 2009, the Government of Pakistan (GOP) launched Benazir Employees' Stock Option Scheme ("the Scheme") for employees of certain State–Owned Enterprises (SOEs) and non–State Owned Enterprises where GOP holds significant investments (non–SOEs). The scheme is applicable to permanent and contractual employees who were in the employment of these entities on the date of launch of the scheme, subject to completion of five years vesting period by all contractual employees and by permanent employees in certain instances.

The Scheme provides for a cash payment to employees on retirement or termination based on the price of shares of respective entities. To administer this scheme, GOP shall transfer 12% of its investment in such SOEs and non–SOEs to a Trust Fund to be created for the purpose by each of such entities. The eligible employees would be allocated units by each Trust Fund in proportion to their respective length of service and on retirement or termination such employees would be entitled to receive such amount from Trust Funds in exchange of the surrendered units as would be determined based on market price for listed entities or breakup values for non–listed entities. The shares relating to the surrendered units would be transferred back to GOP.

The scheme also provides that 50% of the dividend related to shares transferred to the respective Trust Fund would be distributed amongst the unit-holder employees. The balance 50% dividend would be transferred by the respective Trust Fund to the central revolving fund managed by the Privatization Commission of Pakistan for payment to employees against surrendered units. The deficit, if any, in Trust Funds to meet re-purchase commitment would be met by GOP.

The Scheme, developed in compliance with the stated GOP policy of empowerment of employees of State-Owned Enterprises need to be accounted for by the covered entities, including the Company, under the provisions of amended International Financial Reporting Standard 2 – Share-based Payment (IFRS 2). However, keeping in view the difficulties that may be faced by the entities covered under the Scheme, the Securities & Exchange Commission of Pakistan in June 2011 vide SRO 587(I)/2011; on receiving representations from some of entities covered under the Scheme and after having consulted the Institute of Chartered Accountants of Pakistan has granted exemption to such entities from the application of IFRS 2 to the Scheme.

The payment of dividend has been withheld since GOP is considering to revamp Benazir Employees' Stock Option Scheme (BESOS) as communicated to the Company by Privatization Commission of Pakistan (PCP). Further, the PCP vide Letter No. 9 (15)/Admn/PC/09 dated January 09, 2013 has informed the Company that all activities regarding BESOS shall be withheld till decision is made by the Government of Pakistan.

On 9 April 2019 on summary sent by the Ministry of Finance, the Cabinet has given go ahead to wind-up BESOS by reverting the shares kept in trust to the President of Pakistan, with the condition that in case any order by the apex court to the contrary in the pending litigation, the Finance Division shall recoup the funds under the relevant head. The main reason for winding-up decision was that the scheme is creating extra burden on national exchequer and not sustainable.

The said petitions were dismissed by the Islamabad High Court vide order dated 08<sup>th</sup> May 2024 on the ground of non-prosecution.

# 2.3.3 Standards, interpretations and amendments to approved accounting standards that are not yet effective

The following standards, amendments and interpretations with respect to the approved accounting standards as applicable in Pakistan would be effective from the dates mentioned below against the respective standard or interpretation:

	Standard or Interpretation	Effective date (annual periods beginning)
IFRS 16	- Leases- (Amendments)	01 June 2020
IFRS 4	<ul> <li>'Insurance Contracts' – applying IFRS 9 'Financial Instruments' with IFRS 4 and forthcoming IFRS 17 'Insurance Contracts'.</li> </ul>	01 January 2021
IFRS 3	- 'Business Combinations' – (Amendments)	01 January 2021
IAS1	- 'Preparation of Financial Statements' — (Amendments)	01 January 2021
IAS 8	<ul> <li>'Accounting Policies, Changes in Accounting Estimates and Errors – (Amendments)</li> </ul>	01 January 2021
IFRS 17	- 'Insurance Contract'	01 January 2023
IFRS 9	- 'Financial Instruments'	01 January 2023

# 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies adopted in the preparation of these unconsolidated financial statements are set out below. These policies have been consistently applied to all the years presented unless stated otherwise.

## 3.1 PROPERTY AND EQUIPMENT

These are stated at cost less accumulated depreciation and accumulated impairment losses, if any. Depreciation is charged using the straight-line method in accordance with the rates specified in note 5 to these financial statements and after taking into account residual values, if significant.

Depreciation on additions is charged from the month the assets are available for use, while no depreciation is charged in the month of disposal.

Subsequent costs are included in the assets carrying amount or recognized as a separate asset, as appropriate, only when it is probable that the future economic benefits associated with the items will flow to the Company and the cost of the item can be measured reliably. Normal repairs and maintenance are charged to the profit and loss account as and when incurred.

An item of property and equipment is derecognized upon disposal or when no future economic benefits are expected from its use. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the profit and loss account in the year the asset is derecognized. Depreciation methods, useful lives and residual values are reviewed, and adjusted if appropriate, at each reporting date.

# 3.2 INTANGIBLE ASSETS

An intangible asset is recognized as an asset if it is probable that future economic benefits attributable to the asset will flow to the entity and the cost of such asset can be measured reliably.

Costs directly associated with identifiable software that will have probable economic benefits exceeding costs beyond one year, are recognized as an intangible asset.

These are stated at cost less accumulated amortization and accumulated impairment losses, if any. Intangible assets are amortized on a straight-line basis over its estimated useful life as specified in note 6 to these financial statements after taking into account residual values, if significant. Amortization on additions is charged from the month in which the asset is put to use, whereas no amortization is charged in the month the asset is disposed of. The useful lives and amortization method are reviewed and adjusted, if appropriate, at each reporting date.

Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the profit or loss account when the asset is derecognized.

#### 3.3 INVESTMENT PROPERTY

Investment properties are accounted for under the cost model in accordance with the requirements of International Accounting Standard (IAS) 40, "Investment Property".

- Leasehold land is stated at cost.
- Buildings on leasehold land are depreciated to their estimated salvage value on a straight-line basis over their useful lives.
- Lifts, HVAC and other installations forming part of buildings on leasehold land but having separate useful lives are depreciated under the straight-line method.

Depreciation charge, subsequent capital expenditure on existing properties, normal repair & maintenance and gains or losses on disposals are accounted for in similar manner as those applicable to property and equipment (note 3.1).

# 3.4 INSURANCE CONTRACTS

Insurance contracts are those contracts under which the Company as insurer has accepted insurance risk from the insurance contract holder (insured) by agreeing to compensate the insured if a specified uncertain future event (the insured event) adversely affects the insured. Once a contract has been classified as an insurance contract, it remains an insurance contract for the remainder of its tenure, even if the insurance risk changes significantly during this period, unless all rights and obligations are extinguished or expired. Insurance contracts are classified into the following main categories, depending on the nature and duration of risk and whether or not the terms and conditions are fixed:

# Fire and property

Fire and property insurance contracts mainly compensate the Company's customers for damage suffered to their properties or for the value of property lost. Customers who undertake commercial activities on their premises could also receive compensation for the loss of earnings caused by the inability to use the insured properties in their business activities. These contracts are generally one year contracts.

# Marine cargo

Marine cargo insurance protects all goods while in transit depending upon the needs of a client.

# Marine hull

Marine hull insurance provides cover for ship of all kinds, barges, tugs, dredgers, fishing trawlers, yacht, pleasure boats, speed boats etc.

#### Marine aviation

Marine aviation covers the aircraft itself for accidental damage or loss from whatsoever cause operating anywhere in the world subject to certain terms and conditions, and damage to/loss of spare parts of the aircraft/engines against all risks.

#### Motor

Motor insurance provides protection against losses incurred as a result of theft, traffic accidents and against third party liability that could be incurred in an accident. These contracts are generally one year contracts.

## Engineering

Engineering insurance offers comprehensive and adequate protection against loss or damage in respect of the contract works, construction plant and equipment and/or construction machinery, as well as against third party claims in respect of property damage and/or bodily injury arising in connection with the execution of construction project. These contracts are normally one year insurance contracts except some engineering insurance contracts that are of more than one year period.

#### Miscellaneous

All other types of insurance contracts are classified in miscellaneous category which includes mainly terrorism, personal accident, worker compensation, Cash-in–Safe, Cash-in–Transit insurance etc. These contracts are normally one year insurance contracts.

The Company enters into outward reinsurance arrangements only in the normal course of business in order to limit the potential for losses arising from certain exposures and does not engage in inward reinsurance arrangements.

The Company neither issues investment contracts nor does it issue insurance contracts with discretionary participation features (DPF).

# 3.5 UNEARNED PREMIUM RESERVE

Provision for unearned premium is calculated by applying 365 days method, except marine cargo insurance for which unearned premium is calculated by applying twenty fourths' method.

# 3.6 PREMIUM DEFICIENCY RESERVE

The Company is required under Insurance Rules, 2017 to maintain a provision in respect of premium deficiency for the individual class of business where the unearned premium liability is not adequate to meet the expected future liability, after reinsurance, from claims and other supplementary expenses expected to be incurred after the Statement of Financial position date in respect of the unexpired policies in that class of business at the Statement of Financial position date. The movement in the premium deficiency reserve (PDR) is recognized in the profit and loss account for the year.

The requirement for additional provision for unexpired risks is determined on the basis of an actuarial valuation. The latest valuation was carried out as of December 31, 2020. Premium deficiency reserve analysis, a rough estimate of management expenses is used. The management expenses for each line of business are obtained by splitting this amount on the basis of gross premium. Gross premium of each line of business is divided by the total gross premium and this ratio is multiplied with the total management expenses to obtained estimated value of management expenses for each line of business.

## 3.7 REINSURANCE CONTRACTS HELD

These are contracts entered into by the Company with reinsurers for compensation of losses suffered on insurance contracts issued. These reinsurance contracts include both facultative and treaty arrangement contracts and are classified in same categories of insurance contracts for the purpose of these financial statements. The Company recognizes the entitled benefits under the contracts as various reinsurance assets and liabilities. Reinsurance assets and liabilities are derecognized when contractual rights are extinguished or expired.

The deferred portion of reinsurance premium is recognized as a prepayment. The deferred portion of reinsurance premium ceded is calculated by using twenty fourths' method.

## 3.8 RECEIVABLES AND PAYABLES RELATED TO INSURANCE CONTRACTS

#### 3.8.1 Due to/from insurance contract holders

These are initially recognized at cost which is the fair value of consideration received. Provision for impairment on premium receivable is established when there is objective evidence that the Company will not be able to collect all amounts due according to original terms of receivables. Receivables are also analyzed as per their aging and accordingly provision is maintained on a systematic basis.

# 3.8.2 Due to / from reinsurer

Amounts due to / from re-insurer are carried at cost less provision for impairment. Cost represents the fair value of the consideration to be received / paid in the future for services rendered / received. Provision for impairment on amount due from reinsurer is established when there is objective evidence that the Company will not be able to collect all amounts due according to original terms.

The Company has reinsurance arrangements with Pakistan Reinsurance Company Limited (PRCL) only.

# 3.9 SEGMENT REPORTING

An operating segment is a component of the Company that engages in business activities from which it may earn revenues and incur expenses including revenues and expenses that relate to transactions with any of the Company's other components. All operating segments' results are reviewed regularly by the Company to make decisions about resources to be allocated to the segment and assess its performance, and for which discrete financial information is available.

The Company presents segments reporting of operating results using the classes of business as specified under the Insurance Accounting Regulations, 2017. The reported operating segments are also consistent with the internal reporting process of the Company for allocating resources and assessing performance of the operating segments. The performance of segments is evaluated on the basis of underwriting results of each segment.

Based on its classification of insurance contracts issued, the Company has five primary business segments for reporting purposes namely fire and property, marine aviation and transport, motor, engineering and miscellaneous. The nature and business activities of these segments are disclosed in note 3.4.

Assets and liabilities are allocated to particular segments on actual basis . Those assets and liabilities which cannot be allocated to a particular segment on a reasonable basis are reported as unallocated corporate assets and liabilities. Further, the management expenses were allocated to each segment on the basis disclosed in note 3.24.

#### 3.10 CASH AND CASH EQUIVALENTS

Cash and cash equivalent comprises of cash in hand, policy stamps, cheques in hand, bank balances and other deposits which are readily convertible to cash and which are used in the cash management function on a day-to-day basis.

# 3.11 REVENUE RECOGNITION

# 3.11.1 Premium

For all the insurance contracts, premiums are recognized as written from the date of issuance of policy (i.e. attachment of the risk to the policy). Where premiums for a policy are payable in instalments, full premium for the duration of the policy is recognized as written at the inception of the policy and related assets set up for premiums receivable at a later date. Premiums are stated exclusive of taxes and duties levied on premiums.

Revenue from premium is determined after taking into account the unearned portion of premium. The unearned portion of premium income is recognized as a liability.

Reinsurance premium is recognized as an expense after taking into account the proportion of deferred premium expense which is calculated using twenty fourths' method. The deferred portion of premium expense is recognized as a prepayment.

# 3.11.2 Commission Income

Commission and other forms of revenue (apart from recoveries) from reinsurers are deferred and recognized as liability and recognized in the profit and loss account as revenue in accordance with the pattern of recognition of the reinsurance premiums.

# 3.11.3 Investment Income

- Unrealized appreciation or diminution on revaluation of investments classified as available for–sale is included in the statement of comprehensive income in the period to which it relates
- Gain or loss on remeasurement of investments held-for-trading is recognized in profit and loss account.
- Profit on held-to-maturity instruments is recognized on a time proportion basis taking into account the effective yield on the investments.
- Gain or loss on sale of investments is recognized in the profit and loss account at the time
  of sale.
- Dividend income is recognized when the right to receive the same is established.
- Return on bank and other saving deposits is recognized on time proportion basis.

# 3.11.4 Income from investment properties

Rental income on investment properties is recognized on time proportion basis.

# 3.12 INVESTMENTS

All investments are initially recognized at cost, being the fair value of the consideration given and include transaction costs except for those classified as held for trading. Subsequently, these are recognized and classified as follows:

- At fair value through profit or loss
- Held to maturity
- Available-for-sale

The classification depends on the purpose for which the financial assets were acquired

#### 3.12.1 Held for trading

Quoted investments which are acquired principally for the purpose of generating profit from short–term fluctuations in price or are comprised in a portfolio of which there is a recent actual pattern of short–term profit taking are classified as held for trading.

Subsequent to initial recognition these are re-measured at fair value by reference to quoted market prices with the resulting gain or loss being included in profit or loss for the period in which it arises.

## 3.12.2 Held to maturity

Investments with fixed maturity, where management has both the intent and ability to hold to maturity, are classified as held to maturity.

Subsequently, these are measured at amortized cost. Any premium paid or discount availed on acquisition of held to maturity investment is deferred and amortized over the term of the investment using the effective yield method.

These are reviewed for impairment at year end and any losses arising from impairment in value are charged to the profit and loss account.

# 3.12.3 Available for sale

Investments which are intended to be held for undefined period of time but may be sold in response to the need for liquidity, changes in interest rates, equity prices or exchange rates are classified as available for sale.

## Quoted

Subsequent to initial recognition, these investments are remeasured at fair value. Gains or losses on remeasurement of these investments are recognized in the statement of comprehensive income.

## Unquoted

Unquoted investments are recognized at fair value of the consideration paid less accumulated impairment losses, if any.

# 3.12.4 Investment in subsidiary company

Investment in subsidiary company is stated at cost.

#### 3.12.5 Fair value measurements

The fair value of investments held for trading is their quoted bid price at the Statement of Financial position date.

# 3.12.6 Recognition/derecognition of Investments

Investments held for trading and available for sale investment are recognized / derecognized by the Company on the day it commits to purchase / sell the investment. Investments held-to-maturity are recognized / derecognized on the day they are transferred to / sold by the Company.

Regular way purchases and sales of investments that require delivery within the time frame established by regulations or market convention are recognized at the trade date. Trade date is the date on which the Company commits to purchase or sell the investment.

# 3.13 OFFSETTING OF FINANCIAL ASSETS AND LIABILITIES

Financial assets and liabilities are off set and the net amount is reported in these unconsolidated financial statements only when there is a legally enforceable right to set-off the recognized amount and the Company intends either to settle on a net basis, or to realize the assets and to settle the liabilities simultaneously.

# 3.14 UNDERWRITING PROVISIONS

Underwriting provision consist of provision for outstanding claims including claims payable and provision for losses incurred but Not Reported (IBNR) and provision for deferment of premium (unearned premium) and commission income (unearned commission income). These provisions are determined and recorded based on the percentages suggested by the actuarial valuation report. The actuarial valuation is carried out annually. The methods used for determination of these reserves are stated in note 39 "valuation of insurance reserves".

# 3.14.1 Provision for outstanding claims (including IBNR)

Provisions for outstanding claims include amounts in relation to unpaid reported claims, claims incurred but not reported (IBNR) and expected claims settlement costs.

# **Outstanding Claims**

This represents the amount of claims that have been reported and are yet unpaid or partially unpaid at the end of reporting year for a given accident year.

A liability for outstanding claims (claim incurred) is recognized for all claims incurred which represents the estimates of the claims intimated or assessed before the end of the reporting period and measured at the undiscounted value of expected future payments. Provision for liability in respect of unpaid reported claims is made on the basis of individual case estimates while taking into consideration the past claims settlement experience including handling costs and the Company's reserving policy. Where applicable, deductions are made for salvage and their recoveries.

Reinsurance recoveries against outstanding claims and salvage recoveries are recognized as an asset and measured at the amount expected to be received.

Liability for outstanding claims has adjusted for the effects of subsequent development in the provision for outstanding claims in subsequent year. As per IAS 37 and IAS 10, it is required that 'subsequent payment / settlement of claims before any date when the unconsolidated financial statements are authorized for issue' is an 'adjusting event' and the claim expense and reinsurance recovery shall be accounted for at 'actual / settlement amount' in the year in which the loss event occurred.

# Incurred But Not Reported (IBNR Claims)

This represents losses that have incurred or are in the occurrence period at the end of the reporting year and have not been intimated to the Company by the end of the reporting year.

The Company is required, as per the SECP circular no. 9 of 2016 dated March 9, 2016 "Guidelines for Estimation of Incurred but Not Reported (IBNR) Claims Reserve, 2016" to estimate and maintain the provision for claims incurred but not reported for each class of business by using the prescribed method which is "Chain Ladder Method" or any other alternate method as allowed under the provisions of the Guidelines.

The actuarial valuation as at December 31, 2020 has been carried out by an independent firm of actuaries for determination of IBNR for each class of business.

## 3.15 TAXATION

# 3.15.1 Current taxation

Provision for the current taxation is based on taxable income at current rates of taxation after taking into account tax credits and rebates available, if any. The charge for the current taxation also includes adjustments were considered necessary, relating to prior years which arise from assessments framed / finalized during the year or required by any other reason.

# 3.15.2 Deferred taxation

Deferred taxation is recognized using the Statement of Financial position liability method for all temporary differences between the amounts attributed to assets and liabilities for financial reporting purposes and the amount used for taxation purposes. The amount of deferred tax is recognized based on the expected manner of realization on settlement of the carrying amount of assets and liabilities using tax rates enacted at the Statement of Financial position date.

A deferred tax asset is recognized only to the extent that it is probable that future taxable profits will be available against which the asset can be utilized. Deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be realized.

# 3.16 STAFF RETIREMENT BENEFITS

# 3.16.1 Defined contribution plan – Provident fund

The Company operates a non-contributory provident fund scheme for those eligible employees who have opted the scheme. Contribution to the fund is made by the employees @ 10% of their basic pay. However, the Company does not contribute to the fund.

# 3.16.2 Defined benefit plans

The Company operates the following defined benefit plans / scheme for its employees:

- Fund pension scheme.
- Unfunded gratuity scheme (for employees under Monetized Salary Package Scheme).
- Unfunded post-retirement medical benefit scheme.
- Unfunded compensated absences.

The employees who have joined the Company on or after January 01, 2001 under Monetized Salary Package Scheme (MSP) are eligible for unfunded gratuity scheme.

The Company accounts for all accumulated compensated absences when the employees render service that increases their entitlement to future compensated absences based on actuarial valuation. The actuarial valuation has been carried out using the projected unit credit method. Actuarial valuation is carried out annually as on December 31.

The Company's obligation under the above schemes is determined by estimating the amount of future benefits that the employees have earned in return of their services in the current and prior years, that benefit is discounted to determine the present value and the fair value of plan assets, if any, is deducted. The calculation is performed by an independent actuary.

All actuarial gains and losses are immediately recognized in the period in which they occur through the statement of comprehensive income.

Assumptions and other findings of post-employment benefits have been briefly disclosed in note 22.

## 3.17 IMPAIRMENT OF ASSETS

# 3.17.1 Financial assets

A financial asset is assessed at each reporting date to determine whether there is any objective evidence that it is impaired. A financial asset is considered to be impaired if objective evidence

indicates that one or more events have had a negative effect on the estimated future cash flows of that asset. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined if no impairment loss had been recognized.

# 3.17.2 Non-financial assets

The carrying amounts of non-financial assets are assessed at each reporting date to ascertain whether there is any indication of impairment. If any such indication exists then the asset's recoverable amount is estimated. An impairment loss is recognized, as an expense in the profit and loss account, for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less cost to sell and value in use. Value in use is ascertained through discounting of the estimated future cash flows using a discount rate that reflects current market assessments of the time value of money and the risk specific to the assets. For the purpose of assessing impairment, assets are grouped at the lowest levels at which they are generating separately identifiable cash flows (cash generating units).

# 3.18 LOANS AND OTHER RECEIVABLES

Loans and other receivables are stated initially at fair value and subsequently measured at amortised cost using the effective interest rate method. Other receivables comprise of rent, balance due from pension fund and interest receivable from PIBs. A provision for impairment of loans, advances and other receivables is established where there is objective evidence that the Company will not be able to collect all amounts due according to the original terms of the receivables. The amount of provision is charged to the profit and loss account. Loans, advances and other receivables are written off when considered irrecoverable.

#### 3.19 PREMIUM RECEIVED IN ADVANCE

Premium received in advance is carried at cost which is the fair value of consideration received against services to be provided in the future.

#### 3.20 CREDITORS AND ACCRUALS

#### 3.20.1 Accrued expenses

Accrued expenses are carried at cost which is the fair value of the consideration to be paid in the future for the goods and / or services received, whether or not billed to the Company.

## 3.20.2 Other liabilities

Other liabilities are carried at cost which is the fair value of the consideration to be paid / received in the future for the goods and / or services received / provided, whether or not billed to / by the Company. Except for liability for government levies including Excise Duty, Sales Tax on Services, Federal Insurance Fee and Stamp Duty, as applicable on underwriting activities have been recognized after receipt of such amount from respective clients.

# 3.21 FOREIGN CURRENCY TRANSACTIONS

Foreign currency transactions are translated into Pakistani Rupees at exchange rates prevailing on the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated into Pakistani Rupees at the rates of exchange prevailing at the Statement of Financial position date. Exchange differences, if any, are taken to profit and loss account.

# 3.22 FINANCIAL INSTRUMENTS

All the financial assets and liabilities are recognized at the time when the Company becomes a party to the contractual provisions of instrument. Any gains or losses on de-recognition of financial assets and liabilities are taken to profit and loss account currently.

# 3.23 DIVIDEND AND APPROPRIATION TO RESERVES

Dividend and appropriation to reserves are recognized as liability in the Company's unconsolidated financial statements in the year in which these are approved.

# 3.24 ALLOCATION OF EXPENSES TO UNDERWRITING BUSINESS

Expenses of management allocated to the underwriting business represent directly attributable expenses and indirect expenses allocated on the basis of gross premium income under individual business.

#### 3.25 EARNINGS PER SHARE

The Company presents basic and diluted earnings per share (EPS) for its shareholders.

#### 3.25.1 Basic EPS

Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the year.

#### 3.25.2 Diluted EPS

Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares, if any.

#### 3.26 PROVISIONS, CONTINGENT ASSETS AND CONTINGENT LIABILITIES

Provisions are recognized in the Statement of Financial position when the Company has a legal or constructive obligation, as a result of past events, and it is probable that an outflow of resources will be required to settle the obligation, and a reliable estimate can be made of the amount of obligation.

Provisions for product warranties, legal disputes, onerous contracts or other claims are recognized when the Company has a present legal or constructive obligation as a result of a past event, it is probable that an outflow of economic resources will be required from the Company and amounts can be estimated reliably. Timing or amount of the outflow may still be uncertain.

Provisions are measured at the estimated expenditure required to settle the present obligation, based on the most reliable evidence available at the reporting date, including the risks and uncertainties associated with the present obligation. Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. Provisions are discounted to their present values, where the time value of money is material.

Any reimbursement that the Company can be virtually certain to collect from a third party with respect to the obligation is recognized as a separate asset. However, this asset may not exceed the amount of the related provision.

No liability is recognized if an outflow of economic resources as a result of present obligations is not probable. Such situations are disclosed as contingent liabilities unless the outflow of resources is remote

# 3.27 RESERVE FOR EXCEPTIONAL LOSSES

The reserve for exceptional losses was set aside prior to 1979 and was charged to income with the provision of Income Tax Act of 1922 (repealed). The Company has ceased to set aside such reserves.

# 4. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

The preparation of these unconsolidated financial statements in conformity with approved accounting standards as applicable in Pakistan requires management to make judgments, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the result of which form the basis of making the judgments about carrying values of assets and liabilities that are not readily apparent from other sources.

Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

Significant areas where assumptions and estimates were exercised in application of accounting policies relate to the following:

		<u>Notes</u>
•	Property and equipment	3.1
•	Investment Property	3.3
•	Premium deficiency reserve (liability adequacy test)	3.6
•	Receivables related to insurance contracts	3.8
•	Provision for outstanding claims (including IBNR)	3.14
•	Taxation	3.15
•	Employee Retirement Benefits	3.16
•	Impairment of Assets	3.17
•	Provisions, Contingencies and Commitments	3.26

# 4.1 CHANGE IN ACCOUNTING ESTIMATES

# 4.1.1 CHANGE IN DEPRECIATION METHOD

During the year, the company reviewed its depreciation policy and decided to change the depreciation method for its property, plant, and equipment from the diminishing balance method to the straight-line method effective from January 01, 2020, which were approved in 125<sup>th</sup> BoD meeting held on July 25, 2024. This change has been made to better reflect the pattern in which the future economic benefits of these assets are expected to be consumed by the entity.

This change in accounting estimate has been applied prospectively in accordance with IAS 16 and IAS 8. The carrying amounts of the assets affected by this change have been depreciated using the straight-line method over their remaining useful lives.

# Impact on Financial Statements:

The change in depreciation method resulted in an increase in depreciation expense by Rs. 11,151,744/– for the current year. Below are the Class of Assets wise details of increase / decrease of depreciation expense for the year 2020:

	Depreciation for	the Year 2020	
Class of Assets	Straight Line Method	Written Down Value Method	Increase / (Decrease)
Building	73,177,207	61,319,648	11,857,559
Furniture and fixtures	50,827	4,567,844	(4,517,017)
Office equipment	2,755,937	3,200,711	(444,774)
Computer equipment	7,511,224	3,419,162	4,092,062
Vehicles	3,248,083	3,081,710	166,373
Library books	-	2,459	(2,459)
Total	86,743,278	75,591,534	11,151,744

# 4.1.2 ESTIMATION OF REMAINING USEFUL LIFE:

The company has also updated its estimates regarding the useful life of certain assets. Given the absence of detailed historical records for some of the assets, the following approach was adopted:

- In cases where detail was not available, the remaining useful life was estimated based on the standard useful life minus the years in service.
- In case where detail of years in service also were not available, the remaining useful life is considered as zero.

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# 5 PROPERTY AND EQUIPMENT

5.1 Operating assets

						2020					
		Co	st			Depreciation/ Impairment					Depreciation rate %
	As at 1 January 2020	Additions	(disposals) /Adjustments	As at 31December 2020	As at 1 January 2020	Charge For the year	(disposals) /Adjustments	Impairment (5.1.2)	As at 31 December 2020	at 31 December 2020	
_and - leasehold					R	upees in '000				10,583	0
zano - leasenoio	10,583	-	-	10,583	-	-	-	-	-		
Building on leasehold land	215,313	-	-	215,313	167,834	11,127	-	_	178,961	36,352	2.5 to 6.7
Furniture and fixtures	124,580	110	-	124,689	78,901	51	-	45,251	124,204	486	10
Office equipment	82,155	1,488	-	83,643	50,642	2,799	-	23,902	77,342	6,301	33.3
Computer equipment	52,238	7,257		59,495	42,229	7,360	_	2,147	51,735	7,760	33.3
/ehicles	61,980	_	1,497	60,483	46,571	3,248	1,363		48,456	12,027	25
lbrary books	378	_	-	378	353	-		25	378	0	10
	547,227	8,854	1,497	554,584	386,531	24,585	1,363	71,324	481,077	73,508	
						2019					
		Co			Depreciation					Written down value as	D
	As at 1 January 2019	Additions	(disposals) /Adjustments	As at 31 December 2019	As at 1 January 2019	Charge For the year	(disposals) /Adjustments	Impairment (5.1.2)	As at 31 December 2019	at 31 December 2019	Depreciation rate?
and - leasehold					R	upees In '000					_
	10,583	-	-	10,583	-	•	-	-	-	10,583	0
ullding on leasehold land	215,313	•	-	215,313	156,413	11,421	-	-	167,834	47,479	5 to 20
urniture and fixtures	124,385	195	-	124,580	73,836	5,066	-	-	78,901	45,678	10
Office equipment	80,132	2,024	-	82,155	47,234	3,408	-	-	50,642	31,513	10
omputer equipment	50,610	1,868	240	52,238	38,573	3,841	185		42,229	10,010	30
ehicles	55,889	10,814	4,723	61,980	47,046	2,511	2,986		46,571	15,409	20
lbrary books	378			378	351	3	-	-	353	25	10
	537,290	14,900	4,963	547,227	363,452	26,250	3,171	-	386,531	160,696	

## 5.1.1 Disposal of property and equipment

· · · · · · ·

			2020				Gain/Loss on
Particulars	Part	culars of Buyer	Relationship with the company	Cost	Net book value	Sale Proceeds	Disposal
Vehicles .					Rs in '(	000	
Suzuki Cultus 2010 (LEJ-1149) Suzuki Cultus 2007 (Apl-318) 2020 2019	Mr. Muha	naines of employee immad Hanif Hisbani Nadeem Fazal Shaikh	Employee Employee	850 647 1,497 4,723	94 40 134 1,737	94 40 134 1,737	
mpairment of Property and equipment				As at 1 January 2020	Impairment for the year	Disposal/Revers	As at 31 December 2020
					Rupe	es in '000	
.and – leasehold				-		-	-
Guilding on leasehold land				_		-	-
Furniture and fixtures				-	45,251	-	45,25
Office equipment				_	23,902	-	23,902
Computer equipment				_	2,147	-	2,147
√ehicles .				_	-	-	-
Library books				-	25	-	25
					71,324		71,324

<sup>5.1.3</sup> As the itemized details of fixed assets acquired on or before December 31, 2017, are not available, therefore, the provision of impairment has been booked against the remaining carrying value of these fixed assets amounting Rs. 71,324,500. The Company has started an activity of making a comprehensive fixed asset register to ensure detailed records of all fixed assets.

#### 6 INTANGIBLE ASSETS

	Cost					Amortization				
	As at 1 January	Additions	(Disposals)/ Adjustments	As at 31 December Rs in '00	As at 1 January	Charge For the year	(Disposals)/ Adjustments	As at 31 December	value as at 31 December	Amortization Rate
Computer software-2020	3,325	_	_	3,325	3,073	252	_	3,325	(0)	30%
Computer software-2019	3,325			3,325	2,965	108	_	3,073	252	30%

Disclose the classification of intangible as either finite or infinite life and basis of amortization for each intangible asset.

Disclose description, the carrying amount and remaining amortization period of any individual intangible asset that is material to the financial statements as a whole; the existence and carrying amounts of intangible assets whose title is restricted and the carrying amounts of intangible assets pledged as security for liabilities; a description of any fully amortized intangible asset that is still in use; and a brief description of significant intangible assets controlled by the enterprise but not recognized as assets because they did not meet the recognition criteria.

- 7.1.3 Valuation of land and building is required to be carried out on an annual basis under the Insurance Rules, 2017. Following is the result of such valuation (together with the name of the valuers) and attribution of land and building into investment property and fixed asset:

property and fixed asset:			_				2020	2019
	2020	2019	2020	2019	2020	2019	Rupee:	in '000
			Rupees	s In '000	Rupee	s in '000	Market value attribu	table to fixed asset
			Total market value	as per the valuer	Market value attribu	erty	,,,,,	
Land							481,380	374,407
NIC Building Karachi	M.J.Surveyors (Pvt) Limited	M.J.Surveyors (Pvt) Limited	1,804,950	1,403,850	1,323,570	1,029,443	790,733	674,960
NIC Building Islamabad	M.J.Surveyors (Pvt) Limited	MJ.Surveyors (Pvt) Limited	5,529,600	4,720,000	4,738,867	4,045,040	46,673	43,339
NIC House DHA Karachi	M.J.Surveyors (Pvt) Limited	MJ.Surveyors (Pvt) Limited	175,000	162,500	128,328	119,161	-	-
128 Upper Mall Lahore	FKS Building Services	FKS Building Services	200,700	188,682	200,700	188,682	- 1	-
Dehi Karachi	M.J.Surveyors (Pvt) Limited	M.J.Surveyors (Pvt) Limited	750,000	750,000	750,000	750,000	-	-
Airport Road Lahore	FKS Building Services	FKS Building Services	1,005,000	954,750	1,005,000	954,750	_	
Shah dien Building Lahore	FKS Building Services	FKS Building Services	889,000	838,200	889,000	838,200	1,318,785	1,092,706
			10,354,250	9,017,982	9,035,465	7,925,276	1,5 1.	
Building							173,232	223,200
NIC Building Karachi	M.J.Surveyors (Pvt) Limited	M.J.Surveyors (Pvt) Limited	616,484	794,308	443,252	571,107	79,658	82,940
NIC Building Islamabad	M.J.Surveyors (Pvt) Limited	MJ.Surveyors (Pvt) Limited	557,048	580,000	477,390	497,060	75,050	-
NIC House DHA Karachi	M.J.Surveyors (Pvt) Limited	M.J.Surveyors (Pvt) Limited	10,541	9,361	10,541	9,361	_	-
Shah dien Building Lahore	FKS Building Services	FKS Building Services	16,969	14,545	16,969	14,545	_	-
Liberty Tower Dubai	M.J.Surveyors (Pvt) Limited	MJ.Surveyors (Pvt) Limited	1,970,763	1,909,811	1,970,763	1,909,811	252,890	306,140
Tatal			3,171,805	3,308,025	2,918,915	3,001,885	1,571,675	1,398,846
Total market value			13,526,055	12,326,007	11,954,379	10,927,161	1,571,075	
								0 5m

7.1.4 Fair value of building situated at liberty towers Dubai amounts to AED: 45.1492 million (2019: AED: 45.1492 million ) in terms of foreign currency.



- 7.2 Status of properties under litigation
- 7.2.1 10 Acre Plot situated at Korangi Deh Phihal, Karachi (FIR No. 21/2010 dated November 22, 2010)

NICL purchased 10 Acre land situated at Korangi Deh Phihai, Karachi as per the approval of the then Board of Directors from Mr. Khalid Anwer at a cost of Rs. 900 million excluding government levies. Sale agreement in this respect was duly executed on August 19, 2009, possession was handed over to NICL, title was duly transferred in the name of NICL vide conveyance deed August 21, 2009 and mutation was done on November 20, 2009. Prior to purchase of the sald land, a Pakistan Bank's Association (PBA) approved valuer namely Consultancy Support Services Limited was commissioned by NICL for carrying out the land pre-purchase valuation which valued this land at Rs. 92.5 million per acre (Rs. 925 million) on June 11, 2009. Further, in response to a letter No. NICL/LD/HO/85 dated June 9, 2009 the Executive District Officer (Revenue), City District Government Karachi in its letter No. EDO/REV/1473/2009 dated June 25, 2009 mentioned that the cost of per acre of this land as informed by the District Officer (Revenue), City District Government Karachi vide its letter No. DO/REV/K/R.B/3478/2008 dated July 30, 2008 is Rs. 90.50 million per acre (Rs. 905 million).

Prior to the registration of FIR, the complainant namely the Ministry of Commerce, Government of Pakistan, got an Independent valuation done on the orders of the National Assembly Standing Committee on Commerce by a State Bank of Pakistan approved valuer namely M/s. Eastern Surveyor, who valued the land at Rs. 975 million on April 3, 2010.

After registration of FIR, Federal Investigation Agency (FIA) and NICL got a valuation of the land in question done by another State Bank of Pakistan approved valuer namely M/s. Ahmed Associates who valued the land at Rs. 925 million on December 6, 2010. Later, FIA/NICL got yet another valuation done of the same land by the same valuer at Rs. 700 million as at August 2009 on January 5, 2011. Finally, on March 03, 2011 FIA and the company got another valuation of the land done by National Engineering Services Pakistan (Private) Limited (NESPAK) which valued the land at Rs. 412.61 million as on July 2009.

Mr. Khalid Anwer, without any admission of guilt or wrong doing or irregularity on his part or on the part of any other person, volunteered to conditionally deposit the differential amount of Rs. 490 million under the believe and impression that the case regarding purchase of aforesaid land is sub judice before the learned Special Judge (Central) — II, Karachi and the matter would be decided qua allegations upon conclusion of a trial wherein Mr. Khalid Anwer has all the opportunity to defend the transaction under reference and challenge the veracity of the valuation done by NESPAK or by another valuer(s). The differential amount was tendered with the sole purpose of saving the applicant's good repute and to avoid any inconvenience and discomfort and is conditionally deposited. The entire amount of Rs. 490 million, recovery based on NESPAK valuation, has already been received from the sellers and credited to NiCL bank accounts. No amount is outstanding in this case.

After several letters from the seller, through his legal council showing his reservation on NESPAK valuation, in the final reply dated September 22, 2011 NESPAK concluded the matter writing "The land in question at the time of purchase could justifiably be evaluated on the basis of its commercial value, which could range between Rs. 65 million to Rs. 67 million per acre for this 10 acre piece of land".

All accused persons have been released on bail on the ground of statutory delay in decision of the case and on the basis of important development in the case that the alleged embezzled amount worth Rs. 490 million have fully been realized and paid in the account of NICL.

 $As at \, December \, 31, 2020, the \, value \, of \, the \, property \, assessed \, by \, M.J. Surveyors \, (Pvt) \, Limited \, is \, Rs. \, 750 \, million \, (2019:Rs. \, 750 \, million).$ 

The case was decided / disposed of on 08-12-2018, whereby Ayyaz Khan Niazi and other accused persons were convicted/sentenced for imprisonment of seven years each. The accused persons have filed appeals against order/judgment dated 08-12-2018, before the High Court of Sindh at Karachi, which is pending.

The above case was disposed of on 08–12–2018 by Accountability Court No. III at Karachi, whereby the accused persons were sentenced. Appeals filed by accused persons were accepted vide judgment dated 08–10–2019 passed by the Sindh High Court and all accused persons were acquitted. Appeals were filed by NAB against the orders/judgment of Sindh High Court before the Supreme Court of Pakistan, but the same was dismissed on 10–12–2019. Accordingly, this instant matter is no more in field and finally all accused persons have been acquitted.

Following Is a summary of amounts recoverable out of the property:

Purchase price
Less: Value as determined by NESPAK
Add: Other charges
Difference recoverable
Less: Recovered in prior years
Balance recoverable

Rupees in '000 900,000 (412,610) 2,610 490,000 (490,000)

# 7.2.2 20 Kanal 2 Marala (FIR No. 29/2010 dated November 13, 2010)

NICL purchased 20 Kanal 2 Marala plot of land in July 2009 as per the approval of the then Board of Directors from Mr. Mohsin Habib Warraich situated at Airport Road, Lahore. NICL paid Rs. 1,067,755,000 to the Seller (Mohsin Habib Warraich) as price of land. Sale deeds were executed in July 2009 in favour of NICL and the land was duly mutated / transferred.

NICL arranged valuation of this land from M/s. Tristar International who valued it at Rs. 1,326,000,000 on June 29, 2009. Another valuation arranged by NICL from M/s. Medallion Services resulted in valuation of this land at Rs. 61,500,000 per Kanal (Rs. 1,236,150,000) on June 16, 2009.

On a valuation arranged for and conducted on the instructions of Ministry of Commerce, Islamabad in March 2010 the valuer M/s. S. A Associates determined the value of the land at Rs. 1,266,300,000.

Ministry of commerce through M/s. National Evaluation Company arranged valuation of this land who also valued it at Rs. 1,206,000,000 on March 31, 2010.

During the course of investigation after FIR, FIA arranged valuation of the property through M/s. Ahmed Associates in December 2010, who valued the property at Rs. 984,900,000 as at July 2009 on December 20, 2010. Mr. Mohsin Habib Warraich, without admission of any guilt or wrong doing or irregularity. conditionally deposited the differential amount of Rs. 80,400,000.

Subsequently, FIA arranged another valuation of the property through NESPAK, who assessed the value at Rs. 562,500,000 as at July 2009 in January 2011 with differential recoverable amount of Rs. 505,255,000. By the efforts of FIA, Mr. Mohsin Habib Warraich made a conditional offer to pay back this differential amount.

On March 30, 2011 Mr. Mohsin Habib Waralch through his authorized attorney, In good falth and without admission / confession of any wrong doing / guilt / offence and without prejudice to the trial and defence therein made conditional / without prejudice offer of paying the differential amount of Rs. 505,255,000 subject to the decision of the case upon conclusion of the trial and in case of acquittal and discharge the offer shall deemed to be withdrawn and of no legal effect and NICL will be obligated to refund the alleged differential received under protest along with the cost of funds and such offer is made without prejudicing / affecting right to defend instant transaction in trial court and /or to challenge the valuation done by NESPAK before the court of competent jurisdiction.

 $The \ differential\ amount\ of\ Rs.\ 505,255,000\ has\ been\ conditionally\ tendered\ in\ the\ following\ manner:$ 

- a The amount of Rs. 80,400,000 shall be adjusted towards payment of differential amount of Rs. 505,255,000 leaving the balance of Rs. 424,855,000.
- b The balance of Rs. 424,855,000 along with interest @ SBP discount rate will be paid in five years through ten bi-annual instalments of Rs. 42,000,000 each except the last instalment of Rs. 44,400,000. The payment of the last instalment shall become due on November 01, 2016. Refer note 1.2 for details of the cheques along with the dates of their dishonour and FIRs.

NICL has also filed application for auction of property of accused person for recovery of valuable amount of the company, which is pending for arguments.

As at December 31, 2020, the value of the property assessed by FKS Building Services is Rs. 1,005 million (2019: by FKS Building Services, Rs. 954 million).

In compliance of Supreme Court Order dated 22.11.2013, passed in Suo moto case NO. 18/2010, this case was transferred on 02.01.2014 from the court of Special Judge (Anti-Corruption, Lahore to NAB court No.2 Lahore.

The above noted matter was fixed before Accountability Court NO. II at Lahore on 06.06.2017. The Court adjourned the case for further arguments on 02.05.2019.

The above case was disposed of on 02-01-2020 by Accountability Court No. IV at Karachi, whereby the all accused persons were acquitted. Accordingly, this instant matter is no more in field. As per information NAB is in process to file appeals before Lahore High Court against judgment dated 02-01-2020 passed by the Accountability Court. However, NICL's ten Execution Applications for recovery/realization of 422 million are still pending before Civil Court, Lahore. The opinion of Asiam Law Associates related to recovery of Rs.422 million is that Habib Mohsin Warralch is no more under legal obligation to pay this amount to NICL unless judgment of acquittal is challenged and reversed in appeal.

Following is a summary of amounts recoverable out of the above mentioned property:

Purchase price	1,067,755
Less: Value as determined by NESPAK	(562,500)
Difference recoverable	505,255
Less: Recovered up to the balance sheet date	(80,400)
Balance recoverable	424,855
Unrealized cheques (April 2012 – 2016)	
10 Bounced cheques of dates April 2012– November 2016	
Balance recoverable	424,855

Runees in '000

# 7.2.3 Office space in Liberty Towers, DIFC Area, Dubai (FIR No. 14/2010 dated November 22, 2010)

In July 2009, NICL purchased 6 units / offices measuring 27,429 sq. fts in Liberty Towers, Dubai International Financial Centre (DIFC) Area, Dubai at a cost of Rs. 1,649,646.764 (US \$ 19,990,000 equivalent o AED 73,463,250) excluding levies of Rs. 49,291,429 in July 2009 as per the approval of the then Board of Directors. NICL arranged a valuation of this property through M/s. JAJ Consultants, Dubai who valued the property at AED 74,075,000 (Rs. 1,741,332,480 equivalent to US \$ 20,909,372) on June 30, 2009.

On the direction of Supreme Court of Pakistan, the FIA initiated enquiry azd got the property valued from M/s. Hayptons International, Dubal who valued the property as at December 31, 2010 at AED 76,800,000 (Rs. 1,692,609,180).

In the context of judicial proceeding against the procurement of 6 office units in Liberty House, DIFC Area, Dubai, M/s. Hayptons International, Dubai valuation report is considered more reliable. Accordingly, no recovery has been initiated by the FIA.

FIR No. 14 of 2010 was registered under section 409, 420, 109, PPC read with Section 5(2) of PCA-II, 1947, at Police Station FIA Corporate Crime Circle Karachi on November 22, 2010 on written communication sent by secretary Commerce to Director General FIA. It was requested to probe into matter regarding office Space in Dubai measuring 27000 sq. ft. had been purchased in July 2009 at the rate of UAE Dirham 2700 per sq. ft. It was alleged that this was an exorbitant amount and it had caused loss the national exchequers.

The Investigation Officer, concerned Deputy Director and Assistant Director (Legal) have suggested that due to lack of evidence the case is not made out. The Director General FIA has approved the recommendation made by Director FIA Sindh and directed to sent the case to the Ministry of Interior for withdrawal of under section 494 Cr.P.C. matter is pending in Court for final adjudication.

The matter was fixed on December 22, 2014 for arguments on application under section 265-K of Criminal procedure code. The advocates for the accused persons have contented that NICL sustained no loss in this transaction; therefore, no case is made out against the accused persons. After arguments at length on said application from both of the sides, the say was allowed and all accused persons have been acquitted. Accordingly the case was disposed of on December 22, 2014. NAB has filed appeal in the high court of Sindh against the said order vide CR.ACC.AQC.Appeal No.01 of 2015 dated January 08, 2015.

As at December 31, 2020, the value of the property assessed by M.J.Surveyors (Pvt) Limited 1,970 million (2019:Rs. 1,909 million).

The title to the properties representing 6 units / offices in Liberty tower, Dubal International Financial Center (DIFC) Area, Dubal is not held in the name of the Company.

Reference No. 1/2014 (FiR No. 14/2010), It is submitted that that the case is pending before Accountability Court No. III at Karachi. The case was fixed before the said Court on 07–01–2020 for submission of report. However, the sale was adjourned until 29–01–2020 without any progress.

8 INVESTMENTS IN SUBSIDIARY AND ASSOCIATE

Cost

2020 2019 -----Rupees In '000------358,560 358,560

Note

8.1 The company's interests in its subsidiaries were as follows:

Name	Country of Incorporation	Assets	Liabilities	Revenues	Profit/(loss)	% Interest held
Civic Centers Company (Pvt) Ltd Total at the end of 2020	Pakistan	423,888 423,888	82,505 82,505	8,682 8,682	(3,778) (3,778)	100%
Civic Centres Company (Pvt) Ltd Total at the end of 2019	Pakistan	423,344 423,344	78,782 73,782	8.038 8.038	(6.635) (6.635)	100%

The post of Chief Executive of Civic Centre Company (Private) Limited was vacant. The par value per share is Rs.10 each. The break up value of Civic Centre Company (Private) Limited as per unaudited financial statements as at December 31. 2020 is Rs. 7.50 (2019: Rs. 7.59). The break up value per share shall increase over its cost in the event of disposal of hotel building which is under consideration of relevant government authorities.

During the financial year ended December 31, 2005, the Company received a memo reference U.O. No. 4 (33) / DS (I-II) / 05, dated October 4, 2005 from Prime Minister Secretariat through Ministry of Commerce (MoC) letter reference No. 7 (5) 98 – Admn.III dated October 11, 2005 regarding sale of Services International Hotel. Lahore a property of Civic Centres Company (Private) Limited (CCCL). The MoC letter required us to furnish detailed / updated brief along with comments after thorough examination of proposal of the Governor of Punjab received by MoC and Prime Minister Secretariat.

Punjab Cooperative Board for Liquidation (PCBL) has claimed that it is entitled to get 25% share in the value of the Services International Hotel Building. The CCCL is of the view that PCBL can only claim 6% of the value of hotel building, as the amount payable to PCBL of Rs. 11.9 million represents 6% of the sale proceeds of Rs. 190 million. CCCL has declined the claim of PCBL, which in turn has filed a suit against the Company and CCCL. This matter was discussed with the Governor of Punjab, who suggested the following:

a) both parties withdraw court cases filed against each other; and

b) building would be transferred to Privatization Commission, the Company and PCBL would ensure that the vacant possession is handed over to the Privatization Commission, and they would dispose off the building through public auction, and the sales proceeds may be apportioned in the ratio of 75:25 between the Company and PCBL respectively.

The Company has responded to MoC through its letter dated October 11, 2005 and clarified its position and suggested that the Privatization Commission should dispose off the CCCL with all its assets and liabilities and not only the hotel building and the sale proceeds be distributed between the Company and the PCBL in the ratio of 94.6 respectively. However, if, Prime Minister Secretariat desires to implement the Governor of Punjab's proposal i.e. distribution of sale proceeds in 75:25 ratio, a directive from the Prime Minister Secretariat will have to be issued as the board of the Company is not likely to agree to the proposed ratio of the sharing of the sale proceeds.

An order has been issued form the Prime Minister Secretariat for the privatization of the Service International Hotel Lahore and sharing of proceeds in the ratio of 75:25 as proposed by the Governor of Punjab.

If the distribution of the sale proceeds of the hotel building is made at 75:25 between the Company and PCBL, the Company would be able to recover the carrying value of the investment (Rs. 358,560,000) as the fair value of the hotel building is significantly higher than the cost of the building appearing in the CCCL's financial statements for the year ended December 31, 2016.

Due to above mentioned details the break up value per share shall increase over its cost in the event of disposal of hotel building and therefore, no impairment has been charged.

9	INVESTMENTS IN EQUITY SECURITIES					Note	2020	2019
	Available for Sale					9.1	Rupees in '0 3,675,130	3,408.840
	Held for Trading					9.1	2,016,163	1.994.540
	Held for trading					9.2	5,691,293	5.403.380
							5,031,233	5,403,380
				2020			2019	
		Note	Cost	Accumulated Impairment / Provision	Carrying value	Cost	Accumulated Impairment / Provision	Carrying value
					Rupees	In'000		-
9.1	AVAILABLE FOR SALE-QUOTED							
	Others Listed Shares	9.1.1	97,125	(70,056)	27.069	97.125	(70.056)	27.069
	Mutual Funds	9.1.4	1,780,301	(70,030)	3.433.828	1,728.245	(10.030)	1,728.245
	Unrealized gain	9.1.4	1,100,301		214,233	4, 20, 2, 15		1.653.526
	Official Edit Edit	3	1,877,426	(70,056)	3,675,130	1.825,370	(70,056)	3.408.840
9.1.1	Available for Sale-Listed Shares							
	2020	2019	Name	of the Company	2020	2019	2020	2019
	(Number of Shares)	2015			Market Value		Cost	20.5
	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				Rupees in	.000	Rupees In '000	
			Food Producers					
	100,000	100,000	Mirza Sugar		502	502	1,000	1.000
			Modarba					
	2,275,232	2,275,232	First Prudential Modara	ba	2,730	2.730	10,000	10,000
	795,980	795,980	KASB Modaraba		852	852	4,124	4.124
	735,100		Household Goods					
	526,000	526.000	Towellers Limited		38,882	38.882	9,994	9,994
	526,000	320,000						
			Financial Services First Dawood Investme	at Bank Limited	13,321	13,321	72,007	72.007
	7,200,657	7.200.657	First Dawood investme					
				Total	56,287	56.287	97,125	97.125

NOTES	NAL INSURANCE COMPANY LIMITED 1 TO THE UNCONSOLIDATED FINANCIAL ST 11E YEAR ENDED DECEMBER 31, 2020	TATEMENTS						
9.1.2	Listed Shares					Note	2020 Rupees In '0	2019 00
	Cost Provision For Impairment					9.1.3	97,125 (70,056) 27,069	97.125 (70.056) 27.069
9.1.3	Provision for impairment Provision at the beginning of the year (Reversal) / Charge for the year						70,056	69.216 840
	Provision at the end of the year						70,056	70.056
9.1.4	Available for Sale-Mutual Funds							
	2020 (Number of Units)	2019	Nar	me of the fund	2020	2019	2020	2019
	(Noniber of Offics)				Market V		Cost Rupees in '0	00
	3,755,547	3,647,591	Op Unit Trust of Pakistar	pen-end fund	633,899	578.946	266,996	251,731
	14,123,294	13,508,438	Meezan Islamic Fund		835,382	778,426	218,416	182.823
	1,481,217	1.332.230	Pakistan Income Fund		83,214	76,448	62,357	61.159
	17,840,542 4,324,703		National Investment I NLT Equity Market Or		1,238,669 856,897	1,132.874 815.077	960,000 272,532	960.000 272,532
				Total	3,648,061	3.381.771	1,780,301	1,728.245
9.2	HELD FOR TRADING - QUOTED							
	Others HELD FOR TRADING					Note	2020	2019
	Investments in ordinary shares of liste	ed companies				9.2.1	Rupees In '0 2,009,104	1.992.284
	Investments in preference shares of li					9.2.2	7.060	2.257
							2,016,164	1,994,541
9.2.1	Investment in ordinary shares -face valu	e of Rs.10 each						
	Name of the investee entity			2020			2019	
				Unrealized Gain or (Loss) for			Unrealized Gain or (Loss) for	C
			Cost	the year	Carrying Value	Cost	the year	Carrying Value
	Fertilizer			Rupees In '000			Rupees In '000	
	Fauji Fertilizer Company Limited		112,737	7,811	120,548	103,160	9,577	112.737
	Fauji Fertilizer Bin Qasim Limited		34,540	27,393	61,933	65.948	(31,408)	34.540 86.696
	Arif Habib Corporation Limited Chemical		86,696	16,982	103,678	83.020	3,676	80,08
	Lotte Pakistan Limited		79,702	5,913	85,615	96.018	(16,316)	79,702
	Banks National Bank of Pakistan Limited		21,714	(170)	21,544	21,077	637	21.714
	Power Generation & Distribution							
	Hub Power Company Limited		855,158	(168,149)	687,009	709.502	98,922	808,424
	Kot Addu Power Company Limited Nishat Power Limited		37,267 104,272	(5,118) (13,929)	32,149 90,343	58.565 103,698	(21,298) 574	37,267 104 272
	Textile Composite		10 11212					
	Azgard Nine Limited		57,381	73,527	130,908	52.978	4,403	57.381
	Technology & Communication Pakistan Telecommunication Company Lim	nited	24,500	(680)	23,820	25,155	(655)	24,500
	Oll & Gas Marketing Companies		40.4.05-	43.044	116,879	101,982	2.053	104,035
	Pakistan State Oil Company Limited		104,035 21,306	12,844 13,422	34,728	28.141	(6,835)	21.306
	Attock Refinery Limited Sui Northern Gas Company Limited		21,697	(9.044)	12,653	21.953	(256)	21.697
	Sui Southern Gas Company Limited		16,043	(5,218)	10,825	17,221	(1,178)	16,043
	Oll & Gas Exploration Companies		123,658	(42,208)	81,450	112,456	11,202	123,658
	Pakistan Petroleum Limited Pakistan Oilfields Limited		192,983	(22,166)	170,817	183.522	9.461	192,983
	Cement						(	
	DG Khan Cement Limited	-	145,329 2,039,018	78,877 (29,914)	224,206 2,009,104	156,834 1,941.232	(11,505) 51,052	145,329 1,992,284
9.2.2	Investment in Preference shares of listed	d companies – face	value of Rs. 10 each		2020 (Number of S	2019 hares)	2020 Market Value Rupees In '000	
	Industrial Metal and Mining				235,338	235.338	7,060	2.257
	Alsha Steel Mills Limited				235,338	235.338	7,060	2,257
				Grand Total	37,818,345	36.642.909	2,016,164	1,994,541

Ben

				2020			2019	
		Note	Cost	Impairment / Provision for the year	Carrying value	Cost	Impairment / Provision for the year	Carrying value
	Government securities				Rupce	s in 000		
	Held to maturity							
	Pakistan Investment Bonds	10.1	20 620 222					40 444 70
	Treasury bills	10.2	28,629,237	-	29,402,085	19,257,469	•	19.444,79
			5,054,317 33,683,554		5,147,600	9,286,241	-	9,544,73
	_		33,003,334	_	34,549,685	28.543,710		28.989.52
0.1	Government securities-Held to Matur	ity						
0.1.1	Pakistan Investment Bonds							
	Face value	Profit Rate			202	20	2019	
	Rupces in '000	· · · · · · · · · · · · · · · · · · ·	Tenure	Maturity Date	Cost	Carrying value	Cost	Carrying value
	1,000,000	13.00%				Rup	ces in '000	
	1,000,000	13.00%	10 year	July 19, 2022	959,800	990,129	959,800	984.692
	1,000,000	13.00%	10 year	July 19, 2022	957,400	989,526	957.400	983,759
	1,000,000	13.00%	10 year	July 19, 2022	956,000	989,174	956,000	983,214
	3,300,000		10 year	July 19, 2022	955,000	988,921	955,000	982,824
		13.00%	10 year	September 19, 2029	3,008,947	3,030,706	3.008,947	2,972,910
	116,000	13.00%	10 year	March 26, 2025	108,707	111,971	108,707	109.844
	7,000,000	11.00%.	5 year	July 12, 2023			5,819,273	6.017.803
	7,000,000	11.00%	5 year		5,819,273	6,312,460		
	3,020,000	9.50%	5 year	September 19, 2024	6,492,342	6,597,377	6,492,342	6.409.746
	500,000	8.75%	10 year	September 19, 2024	3,025,194	3,028,324	-	
	4,000,000	8.00%	5 year	July 12, 2028	437,736	447,648	-	
	2,000,000	7.00%	3 year	July 12, 2023	3,973,232	3,975,351	-	-
	30,936,000		3 year	August 20, 2023	1,935,606	1,940,498		
.2	Treasury Bills			Total	28,629,237	29,402,085	19,257,469	19,444.791
	Face value	D			202	0	2019	
	Rupees in '000	Profit Rate	Tenure	Maturity Date	Cost	Carrying value	Cost	Carrying value
	5,200,000	13.15%	12 months			Кирс		
	5,000,000	13.17%	12 months	September 10, 2020	-	-	4,744,875.00	4,882,412.00
	3,500,000,000	7.27%		September 24, 2020	-	-	4,541,366.00	4,662,326.00
	500,000,000	7.19%	12 Months	September 9, 2021	3,263,253	3,336,099	-	-
	500,000,000	7.28%	06 Months	April 8, 2021	482,706	490,688	-	-
	312,500,000	7.18%	12 Months	October 7, 2021	466,177	473,982	_	-
	312,500,000		03 Months	February 25, 2021	307,453	309,135	-	-
	250,000,000	7.30%	06 Months	June 3, 2021	301,692	303,354	-	-
	250,000,000	7.13%	12 Months	December 2, 2021	233,038	234,342	-	
							-	-
				Total	5,054,317	5,147,600	9,286,241.00	9,544,738.00
11	NVESTMENTS IN TERM DEPOSITS						2020	2019
11	MACS IMPIALS IN LEWIN DELOSITS						Rupees in '0	00
	Held to maturity							
	Deposits maturing within 12 months							1165 000
	Deposits maturing after 12 months							1,165,000
							_	1.165.000
						_		
1.1	These include Term Deposits to National I	Bank of Pakistan and	Habib Bank Limited with	the interest rate of 12 30%				*

12	LOANS AND OTHER RECEIVABLES	Note	2020	2019
			Rupees In	'000
	Rent receivable		94,032	104,171
	Actual investment income		1,132,188	851,156
	Advance against purchase of land and stamp duty	12.1	3,373	3,373
	Advance to employees		15,114	14,503
	Other advances		181,503	132,485
	Loans to employees	12.2	19,843	23,150
	Less: provision for impairment of loans and receivables	12.3	(11,795)	(11,795)
	Receivable from the pension fund	12.4	_	_
	Other receivable		230,807	291,778
	Security deposit		55,761	55,258
	Advance against Central Excise duty		_	-
	Sindh sales	12.5	1,104,123	571,614
	Land Recovery – Receivable	7.2.2	-	424,855
			2,824,948	2,460,546

In March 2010 as per the approval of the then Board of Directors, NICL purchased 803 kanals of land from M/s. Privilege Farms (Private) Limited situated at Mauna Toor Waraich, Tehsil Cantt., District Lahore to launch a housing scheme for its employees. The pre-requisite for bidding was that only that owner of land could participate in bidding who is owner of hundred percent of required land and certain areas were specified where land was required. Five different companies, including Privilege Farms (Private) Limited, participated in the said bidding. The rates and location offered bm the rest of the four companies were apparently favourable for NICL but despite that all the said four companies were technically knocked out and were disqualified and bid of Privilege Farms (Private) Limited was accepted. This is despite the fact that the said Privilege Farms (Private) Limited was not owner of 803 kanals of this land which was a pre-requisite to participate in the said bidding. The land measuring 699 kanals was owned by the family members of accused Mr. Habibullah Wariach whereas 104 kanals of land was purchased from one Mr. Khinar Hamat's family through accused Mr. Akram Warralch being the general attorney. The said land was sold to NICL at Rs. 2,100,000 per Kanal and the said company had purchased 104 kanals of land which was adjoining to the said 699 kanals of land of Mr. Habibullah Wariach family at a very low rate of Rs. 200,000 per Kanal in the same year that is the year 2010. The entire amount of Rs. 1,686,300,000 was paid to Privilege Farms (Private) Limited without registering the sale deed, mutation and possession in favor of NICL.

The legal counsel of the petitioner Mr. Habibullah Waraich contended that the petitioner has no concern whatsoever with the affairs of Privilege Farms (Private) Limited, he has been implicated in this case for the reason that his real son, co-accused Mr. Mohsin Waraich, was managing director of the Privilege Farms (Private) Limited and that no portion of the sale proceed of the land sold to NICL was credited into the account of the petitioner. However, an amount of Rs. 447,854,462 was transferred into joint account of the petitioner and Mr. Mohsin Waraich, wherefrom, the petitioner withdrew an amount of Rs. 197,262,500. However, both the learned standing council, under instruction from the investigating officer, stated that except this transaction, there is no other evidence against the petitioner. It has been confirmed by the learned officer that the entire sale proceed received by Privilege Farms (Private) Limited from NICL has been reimbursed / credited into the account of NICL.

Privilege Farms (Private) Limited offered to return entire amount of sale proceeds to NICL after cancellation of the deal, which was accepted by NICL. Initially, an amount of Rs. 13,300,000 was received during the last year. As on December 31, 2010 remaining amount Rs. 1,673,000,000 plus stamp duty of Rs. 33,726,000 (recoverable from Punjab Revenue Board) aggregating Rs. 1,706,726,000. The recoverable amount from Privilege Farms (Private) Limited amounting to Rs. 1,673,000,000 has been received by NICL upto balance sheet date. Resultantly, entire amount of Rs. 1,686,300,000 paid to Privilege Farms (Private) Limited is recovered in total upto balance sheet date.

Integrity Pact was signed before purchasing the above property under PPRA rules. Its application however is subject to decision of the trial court.

This represents the stamp duty of Rs. 33,726,000 which was recoverable from Punjab Revenue Board in relation to the purchased 803 kanals of land from M/s. Privilege Farms (Private) Limited situated at Mauna Toor Waralch, Tehsil Cantt., District Lahore to launch a housing society for its employees. an amount of Rs 30,353,400 (90%) has been recovered from Punjab revenue board in the year 2015.

12.2 This amount includes current portion of loan to employees amounting to Rs. 10,417,051 (2018: Rs. 16,630,000). And represent mark-up free loan to employees for house rent and automobile loans, and are secured against retirement benefits of respective employees including, where applicable, charge over the assets for which the loans have been given. These loans are recoverable in 36 to 180 equal monthly instalments.

12.3 Provision for impairment of loans and receivables:

receivables:	2020	2019
Describing at the Land	Rupees i	n '000
Provision at the beginning of the year Charge for the year	11,797	11,797
Provision at the end of the year	44.707	11.797
This represents amount receivable (	11,797	11,797

- 12.4 This represents amount receivable from pension fund in respect of pension paid by the North and Central zones of the Company on behalf of the pension fund.
- 12.5 The Sindh Revenue Board (SRB) has forcibly recovered an amount of Rs. 1,014,150,868/– from the bank account of National Insurance Company Limited (NICL) maintained with Habib Bank Limited on June 04, 2018.

This recovery pertains to Sindh Sales Tax on Services, as assessed and adjusted by the Assistant Commissioner, Unit 10, under Order-in-Original No. 583 of 2018 dated June 2, 2018. The SRB exercised its authority under Section 66(1)(b) and (c) of the Sindh Sales Tax on Services Act, 2011, in executing this recovery.

The recovery has been made on the basis of discrepancy of Rs. 4.1 billion has been assessed by the Assistant Commissioner between services provided by NICL and the services received by various entities, including M/s PNSC, M/s OGDCL, M/s CAAP, M/s PTV, and M/s FWBL for the tax periods from 2011 to 2018. The recovered amount includes principal tax, a penalty, and a default surcharge.

	Rupees in '000
Principal Tax	648,197
Penalty	32,410
Default Surcharge	333,544
Total	1,014,151

On June 20, 2018, NICL has filed the appeal under section 57 of the Sindh Sales Tax on Services Act, 2011 through Tax Consultant (i.e., Grant Thortan Anjum Rehman) against the Order-in-Original No. 583 of 2018 dated June 2, 2018 before the Commissioner Sindh Revenue Board Karachl to Setaside, cancel or annul the impugned order being illegal, ultra vires and contrary to the law. The grounds of appeal are as follows. The learned Assistant Commissioner:

- · failed to understand that as per article 165 of The Constitution of the Islamic Republic of Pakistan, indirect tax cannot be levied on the Federal Government or Provincial Government owned entities;
- erred to Issue the show cause notice related to tax periods prior to April 30, 2013 as it is time barred under section 23 of the Sindh sales Tax on Services Act 2011;
- erred to mutually invoke section 23(1) and 23(1A) of the Act, despite the fact that appellant had already file its Sindh sales tax return for all the tax periods as mentioned in the show cause notice;
- · erred to pass order in haste without providing sufficient and proper opportunity of being heard and submission of reconciliation where required as reconciliation pertained to five different companies and includes 84 tax periods;
- $\cdot \, \text{erred to not to consider company's reply submitted vide letter reference T-1432/2018 \, dated \, \text{June 01, 2018;} \\$
- · erred to levy Sindh sales tax without appreciating the fact that the company is also providing insurance services from the provinces other than Sindh to aforesaid companies hence, applicability/chargeability of Sindh sales tax does not arise as it is outside jurisdiction of province of Sindh;
- erred to levy Sindh sales tax on amount that department contends that appellant has received from FWBL. However, the appellant has not provided any insurance services to FWBL:
- · erred to without appreciating the fact that the company has deposited the correct and complete amount of Sindh sales tax on services provided to PNSC in the government treasury;
- erred to not to restrict levy of tax only on insurance premium in accordance with Rule 31 of the Sindh Sales Tax on Services Rules, 2011; and
- erred to levy penalty without appreciating absence of 'men's rea' on the part of the appellant and without appreciating the fact that appellant has claimed only allowable input tax.

In addition to the appeal under section 57 of the Sindh Sales Tax on Services Act, 2011 before the Commissioner Sindh Revenue Board Karachi, NICL also filled a Constitutional Petition bearing CP No. D-4454 of 2018 against SRB before the High Court of Sindh at Karachi, which was clubbed with other similar petitions against SRB and decided vide order dated January 31, 2020, with direction to appear before the relevant forum to seek remedy.

The appeal against Order-in-Original No. 583 of 2018 is outstanding before the Commissioner (Appeals), SRB, Karachi, which has been transferred to the Appellate Tribunal, Sindh Revenue Board for adjudication in accordance with the provision of section 59 (7) of the Sindh Sales Tax on Services Act, 2011. The urgent hearing application has been made to the Appellate Tribunal, SRB.

The matter involves the factual reconciliation of the balances as per NICL and its customers primarily including OGDCL and PNSC. The reconciliation exercise has been carried out from time to time before various Commissioner Appeals, SRB and bulk of the data under instruction of the then Commissioner Appeals had already been submitted to the SRB through various letters. Since the Company has the underlying policy wise record duly matched with the amount reflected in its sales tax returns, the Tax Consultant believe that the company has the strong case and ultimate outcome is expected in the Company's favour.

13	INSURANCE / REINSURANCE RECEIVABLES	2020	2019
		Rupees In	000
	Unsecured and considered good		5 070 E01
	Due from insurance contract holders	5,224,170	5,070,591
	Less: Provision for impairment of receivables from	(6,048)	(6,048)
	Insurance contract holders Due from reinsurers		_
	Less: Provision for impairment of due from other insurers		
	/ reinsurers		-
	, remissions	5,218,122	5,064,543
14	DEFERRED TAXATION		
14			
	Deferred tax debits arising in respect of:	(4.75.4)	(4.75.4)
	Insurance / Reinsurance receivables	(1,754)	(1,754) (63,320)
	Investment	(20,681)	(03,320)
	Fixed Assets and Intangible Retirement Benefit Obligation	(1,733,440)	(1,734,757)
	Retirement benefit obligation	(1,755,874)	(1,799,832)
	Deferred tax credits arising in respect of:	(1/35/5/4)	-
i	belefied tax a casts at sing in espect of	(1,755,874)	(1,799,832)
15	asset in the current year on prudence basis.  TAXATION – PAYMENT LESS PROVISIONS		
,,,		2 400 526	3.047,923
	Income tax – advance at beginning of the year	2,488,536	598,197
	Quarterly Instalments Government Securities	524,861	362,783
	Bank Profit	69,257	50,911
	Rental Income	38,021	59,219
	Utility Bills	3,223	3,331
	Banking transactions	4,549	70,317
	Miscellaneous	26,364	69,867
	Income tax paid during the year	1,852,973	1,214,625
	Provision for taxation recognized in profit and loss account	(1,950,445)	(1,241,972)
	Provision for taxation recognized in statement of	(0.00.00)	(
	comprehensive income	(297,196)	(532.040)
	Income tax – advance at end of the period	2,093,868	2,488,536
16	PREPAYMENTS		
	Prepald reinsurance premium ceded	3,186,659	3,961,593
	Prepald miscellaneous expenses	3,905	3,852
		3,190,564	3,965,444
17	CASH & BANK		
	Cash at bank	400.764	454.545
	– Current account	192,764	151,216
	– Savings account	4,044,432 4,237,195	2,878,070
		4,237,195	3,029,286

17.1 These include an amount of Rs. 1.20 million (2019: Rs. 1.20 million) in respect of guarantee against any damage to Sul Sothern Gas Company's pipeline. This amount has been deposited with Habib Bank Limited – FTC Branch, Karachi and can not be utilized by the Company, as it must be kept as minimum balance in the respective bank account.

17.2 This includes foreign currency accounts having balance of Rs. 2,812.388 million (2019: Rs. 2,375.77 million).

17.3 This includes profit rates for savings accounts 11% to 12%.

Rem

18 SHARE CAPITAL

18.1 Authorized Capital

	2020 Number of S	2019 Shares	Note	2020 Rupees Ir	2019 n '000
	600,000,000	600,000,000		6,000,000	6,000,000
18.2	Issued, subscribed and paid	-up share capital			
	2020 Number of S	2019 Shares		2020 Rupees Ir	2019 n '000
	10,000,000	10,000,000		100,000	100,000
	190,000,000	190,000,000	18.3	1,900,000	1,900,000
	200,000,000	200,000,000	18.4	2,000,000	2,000.000

- 18.3 These were issued against net assets at the time of conversion of corporation to limited liability company.
- 18.4 176,000,000 (2018: 176,000,000) shares are held by the President of Pakistan and the remaining 24,000,000 (2018: 24,000,000) shares have been transferred to the NICL Employees Empowerment Trust (NEET) Benazir Employees Stock Option Scheme (BESOS) Fund on behalf of the employees of the Company. On 8 April 2019 Ministry of finance has proposed winding up of BESOS scheme as it is creating extra burden on national exchequer, but the final decision regarding the matter is still pending in the supreme court of Pakistan and reverting the shares kept in trust to the President of Pakistan. On 9 April 2019 on summary sent by the Ministry of Finance, the Cabinet has given go a ahead to wind-up BESOS by reverting the shares kept in trust to the President of Pakistan, with the condition that in case any order by the apex court to the contrary in the pending litigation, the Finance Division shall recoup the funds under the relevant head. The main reason for winding-up decision was that the scheme is creating extra burden on national exchequer and not sustainable.

19	RESERVES	Note	2020 Rupees in	2019
15	Capital reserves		Kapces III	000
	Reserve for exceptional loss		6,100,000	6,100,000
	Revenue reserves			
	General reserve		6,500,000	6,500,000
			12,600,000	12,600,000
20	INSURANCE / REINSURANCE PAYABLES			
	Due to other insurers / reinsurers		3,434,352	3,189.745
			3,434,352	3,189,745
21	OTHER CREDITORS AND ACCRUALS			
	Accrued expenses		148,297	88,264
	Salarles Payable		106,160	90,420
	Bonus Payable		280,485	155,187
	Unearned rental income		2,228	2,197
	Security deposits payable		7,804	7,409
	Federal insurance fee payable		161,084	182,675
	Retention money		7,591	7,780
	Stamp duty payable		17,002	17,002
	Provision for contract employees medical benefit		_	54,008
	Provision for legal contingencies	21.1	15,162	15,162
	Dividend payable	21.2	120,000	120,000
	Others		644,171	356,168
			1,509,983	1.096.271
21	.1 Bifurcation of Security Deposit:			
	Utilizable Security Deposit		7,804	7.409
	Non-utilizable Security Deposit		7,804	7,409

21.1.1 During the year, the Company utilized Rs. 7.409 Million for the purpose of the business from the security deposit in accordance with requirements of written agreements. in terms of section 217 of the Companies Act, 2017

# 21.1 Status of provision for legal contingencies

#### 21.1.1 Sult No. 203 of 1990

NICL has executed a performance bond guarantee for Rs. 13.559 million in favour of WAPDA on behalf of M/S. National Construction Company (Pakistan) Limited (NCC) for the construction of "Remodeling of Distributary System of Lower Swat Canal- Mardan Scrap". NCC has defaulted in the performance of its obligations under the contract and accordingly WAPDA has filed suit against NICL for recovery of the said amount of Rs.13.599 million. The case is still pending before the High Court of Sindh, Karachi.

#### 21.1.2 HCA No. 203 of 2002

Insurance claim of KESC was repudiated by NICL. Suit for recovery of Rs.1.60 million filed by KESC was decreed against NICL. NICL has filed appeal before Division Bench, which is pending for Regular Hearing.

21.2 This represents dividend payable to NICL Employees' Empowerment Trust (NEET) related to 2012, 2013 and 2014. The payment of dividend has been withheld since the Government of Pakistan (the GOP) is considering to revamp Benazir Employees' Stock Option Scheme (BESOS) as communicated to the Company by the Privatization Commission of Pakistan (the PCP). Further, the PCP vide Letter No. 9 (15)/Admn/PC/09 dated January 09, 2013 has informed the Company that all activities regarding BESOS shall be withheld till decision is made by the GoP. On 8 April 2019 Ministry of finance has proposed winding up of BESOS scheme as it is creating extra burden on national exchequer, but the final decision regarding the matter is still pending in the supreme court of Pakistan. On 9 April 2019 on summary sent by the Ministry of Finance, the Cabinet has given go a ahead to wind-up BESOS by reverting the shares kept in trust to the President of Pakistan, with the condition that in case any order by the apex court to the contrary in the pending litigation, the Finance Division shall recoup the funds under the relevant head. The main reason for winding-up decision was that the scheme is creating extra burden on national exchequer and not sustainable."

22	RETIREMENT BENEFIT OBLIGATIONS	2020	2019
22.1	Defined benefit plans	Rupees In	.000
	-Pension fund	3,588,861	3,516,195
	-Post Retirement Medical benefits	1,908,200	2,431,548
	-Gratuity Scheme	427,676	320,673
	-Compensated absences	52,641	35,415
		5,977,378	6,303,831

#### 22.1.1 General description of Defined benefit plans

The benefits under the defined benefit plans are payable to the employees as follows:

#### Pension scheme

- In case of retirement at the age of 60, pension is payable to employees who have completed a minimum of 10 years of qualifying service with the NICL. However, gratulty may be granted in the case of an employee who has not completed service of 10 years. The rate of pension is 2% of gross pension of each year extra service beyond 30 years of service subject to maximum of 10%.
- In case of death in service, widow is entitled to 75% of the gross pension. In addition, a lump sum amount of Pension in lieu of 75% of
  gross pension is paid. This family pension entitlement is subject to a minimum service requirement of 10 years. In case of death or
  remarriage of the widow, the pension amount shall be paid to the family members until they attain the age of 21 years in case of
  males and till marriage in case of females.
- In case of death of a pensioner, 75% of the net or gross amount of pension, which the deceased pensioner was in receipt of, shall be admissible to the family of deceased pensioner.

# b Post retirement medical benefits

- Post-retirement medical facility to an employee shall be allowed in the following events:
  - Retirement
  - Death/ disability during or after services
  - Early retirement from service
- There is a requirement that the pensioner has to render 25 years of service to be entitled to the facility. However, this is not applied in practice.
- The eligible retiree and their spouse are entitled to the medical facility upto the life of the retiree.
- The eligible retirees and their spouse are entitled to reimbursement of all medical expense, including inpatient and outpatient, from hospitals, clinics, doctors etc. on NICL's panel.

#### c Gratulty

- Gratuity is payable under the scheme to employees on cessation of employment on the grounds of death, retirement and resignation. Normal retirement age is 60 years.
- No benefits under Gratuity Scheme are available to any employee who is dismissed / terminated from the service of NICL for misconduct, disobedience or violation of any existing rules and regulations of NICL.
- No benefits under Gratuity Scheme are available to any employee who is dismissed / terminated from the service of NICL for misconduct, disobedience or violation of any existing rules and regulations of NICL.
- One month Gross salary for each completed year of service will be awarded if length of service is greater or equal to 1 year.

#### d Compensated absences

 An employee will be entitled to encash the accumulated earned leave subject to a maximum of 180 days or take Leave Preparatory to Retirement (LPR) subject to a maximum of 360 days at the time of leaving Company service.

All the Regular Employees of National Insurance Company Limited are entitled to take the following types of leaves every year:

- Leave on average pay;
- Leave on half average pay;
- Extraordinary leave;
- Examination and study leave;
- Maternity leave;
- Casual leave.
- These leaves (except casual leave) can be accumulated.

FOR THE	YEAR ENDED DECEMBER 31, 2020										
		Pension Fun		Post-Retirement N		Gratuity Sc	:heme 2019	Compensated A 2020		Totai	
		2020	2019	2020	2019	2020 Rupees In '0	100		2019	2020	2019
22.2	Balance Sheet Reconcillation					,					
	Present value of defined benefit obligations	3,897,275	3.733.770	1,908,200	2,431,548	427,676	320,673	52,641	35,415	6,285,792	6,521,407
	Fair value of plan assets	(308,414) 3,588,861	3,516,195	1,908,200	2,431,548	427,676	320,673	52,641	35,415	(308,414)	(217,575) 6,303,833
	Unrecognised net actuarial loss / (gain)				-				-		
	Recognised liability	3,588,861	3,516,195	1,908,200	2.431,548	427,676	320,673	52,641	35,415	5,977,378	6.303.833
22.3	Movement in the defined benefit obligations										
	Obligation as at January 1 Service cost	3,733,770 23,317	3.481,063 20,804	2,431,548 95,782	2,243,178 112,318	320,673 34,232	275,084 32,948	35,415 994	22,265	6,521,405	6.021,589
	Past Service Cost	23,317	20,804	-	112,310	34,232	32.546	994	425 18,666	154,325	166,494 18,666
	Interest cost	423,737	444,145	283,449	312,006	37,636	38,370	3,206	2,690	748,028	797,211
	Settlement and Curtallment Actuarial Losses / (gains)	(28,563)	45.005	(05.445)	(205.025)	-	(22.744)	-	-		-
	Benefits paid	(254,986)	45,805 (258,047)	(864,146) (38,433)	(206,835) (29,119)	35,870 (735)	(23.711) (2 018)	29,279 (16,253)	(4,701) (3.930)	(827,560) (310,407)	(189,442)
	Obligation as at December 31	3,897,275	3.733.770	1,908,200	2.431,548	427,676	320,673	52,641	35,415	6,285,792	(293,114) 6,521,405
22.4	Movement in the fair value of plan assets	Aller and Carlo Sales and Carlo	The state of the s	the state of the s						The state of the s	0,52,705
	Fair value as at January 1	217,575	39,668		_	_	_			217,575	20.550
	Expected return on plan assets	30,129	15,342	-	-	_	-		-	30,129	39,668 15.342
	Actuarial gains / (Losses)	(16,978)	10,320	-	-	-	-	-	-	(16,978)	10,320
	Employer contributions	332,674	410,292		-	-	-	-	-	332,674	410,292
	Benefits paid	(254,986)	(258,047) 217,575	<del></del> -		<del></del> -		-		(254,986)	(258,047)
	Fair value as at December 31	308,414	217,575			-			-	308,414	217,575
22.5	Cost										
	Current service cost	23,317	20.804 444,145	95,782 283,449	112,318 312,006	34,232 37,636	32,948	994	425	154,325	166,494
	Interest cost Expected return on plan assets	423,737 (30,129)	(15.342)	283,449	312,006	37,030	38,370	3,206	2,690	748,028 (30,129)	797,211 (15,342)
	Past service cost	-	-	-	-	-		-	18,666	(30,129)	18.666
	Recognition of actuarial loss or (Gain)	(11,585)	35,485	(864,146)	(206,835)	35,870	(23,711)	-	-	(839,861)	(195,060)
	Re-measurements of other long term benefits	405 340	405.003	(484,915)	217,489	107,738	47,607	29,279	(4,701)	29,279	(4,701)
	Expense	405,340	485,092	(484,915)		107,738	47,607	33,479	17,080	61,642	767,268
22.6	Actual return on plan assets	13,151	25.662		-	-				13,151	25,662
22.7	Principal actuarial assumptions used are as follows:			Pension		Post-Retirement N		Gratuity Sc		Compensated A	
				2020	2019	2020	2019	2020	2019	2020	2019
	Discount rate & expected return on plan assets			10.25%	11.75% 11.75%	10.25%	11.8%	10.25%	11.8%	10.25%	11.75%
	Future salary increases Future pension increases			10.25% 8.25%	8%	-		10.25%	11.8%	10.25%	11.75%
	Medical cost trend rates			-	-	10.25%	11.8%	-	-	-	-
	Net Retirement age			60	60	-	-	-	-	-	-
	Mortality Rates			SLIC 2001-05	SLIC 2001-05	-	-	-	-	-	-
22.8	Comparison for five years:					_			Pension Fund		
							2020	2019	2018 -Rupees in '000	2017	2016
	As at December 31  Present value of defined benefit obligation						3,897,275	3,481,063	3,481,063	3.297,584	3,243,349
	Fair value of plan assets					_	(308,414)	(39.668)	(39,668)	(30,107)	(121,613)
	(Deficit) / surplus					-	3,588,861	3,441,395	3,441,395	3,267,477	3,121,736
									Irement Medical Schen		
							2020	2019	2018 -Rupees In '000	2017	2016
	As at December 31 Present value of defined benefit obligation						1,908,200	2,243,178	2,243,178	1,203.252	861,410
	Fair value of plan assets					_					
	(Deficit) / surplus					=	1,908,200	2.243,178	2.243,178	1.203.252	861,410
						-	2020	2019	Gratulty Scheme 2018	2017	2016
	As at December 31								-Rupees In '000		
	Present value of defined benefit obligation						427,676	275,084	275.084	203.855	174,762
	Fair value of plan assets					-	427,676	275,084	275.084	203,855	174,762
	(Deficit) / surplus					-					
						-	2020	2019 Con	ipensated Absences 2018	2017	2016
	As at December 31								-Rupees In '000		
	Present value of defined benefit obligation						52,641	22,265	22.265	34,711	43.214
	Fair value of plan assets						52,641	22.265	22,265	34,711	43,214
	(Deficit) / surplus					-	32,041				

## 22.9 Experience adjustments

(Gain) / loss on obligations (as percentage of plan obligations)
Gain/( loss) on plan assets (as percentage of plan assets)

(Gain) / loss on obligations (as percentage of plan obligations)
Gain/(loss) on plan assets (as percentage of plan assets)

(Gain) / loss on obligations (as percentage of plan obligations)
Gain/(loss) on plan assets (as percentage of plan assets)

(Gain) / loss on obligations (as percentage of plan obligations)
Gain/(loss) on plan assets (as percentage of plan assets)

22.10 Plan assets comprise of the following:

Equity
Debt
Cash at bank
Fair value of plan Assets

22.11 Sensitivity analysis, the impact of 1% change in following variables on defined benefit obligation is as follows:

- +1% Discount Rate
- -1% Discount Rate
- +1% Salary Increase Rate
- -1% Salary Increase Rate
- +1% Medical Cost Increase Rate
- -1% Medical Cost Increase Rate
- +1% Pension Increase Rate
- -1% Pension Increase Rate
- 1Year mortality Setback

1Year mortality Set Forward

- +1% Discount Rate
- -1% Discount Rate
- +1% Salary Increase Rate
- -1% Salary Increase Rate
- +1% Medical Cost Increase Rate
- -1% Medical Cost Increase Rate
- +1% Pension Increase Rate
- -1% Pension Increase Rate
- 1Year mortality Setback

1Year mortality Set Forward

		Pension Fund			
2020	2019	2018	2017	2016	
-1%	1%	1%	0%	5.4	
-6%	3%	5%	-29%	-14%	
		irement Medical Sc	theme		
2020	2019	2018	2017	2016	
-8%	-8%	-9%	26%	-4%	
0%	0% .	0%	0%	0%	
		Gratulty Scheme			
2020	2019	2018	2017	2016	
8%	-6%	9%	-1%	-7%	
0%	0%	0%	0%	0%	
	Con	npensated Absence	25		
2020	2019	2018	2017	2016	
56%	-10%	-35%	-25%	16%	
0%	0%	0%	0%	0%	
	2020		2019		
	Rupees In '000'	%	Rupees in '000'	%	
		-	-	-	
	-	-	-	-	
	217,575	100%	217,575	100%	
	217,575	-	217,575		

		2020		
Pension	Medical	Gratulty	Compensated	Total
	benefits		absences	
		-Rupees in '000		
3,523,216	1,690,513	374,518	46,771	5,635,018
4,343,427	2,169,129	492,796	59,662	7,065,014
3,929,772	-	492,724	59,567	4,482,063
3,866,481	-	374,357	46,744	4,287,583
-	2,171,814	-		2,171,81
-	1,684,512	-		1,684,51
4,327,613	-	-	-	4,327,61
3,528,817	-	-	-	3,528,81
4,011,439				4,011,43
3,783,722				3,783,72
31,314,487	7,715,968	1,734,395	212,744	40,977,59

		2019		
Pension	Medical	Gratuity	Compensated absences	Total
_	benefits	Rupees in '000	ausences	
3,403,732	2,154,286	288,412	38,082	6,439,726
4,124,215	2,765.824	359,955	46,588	8,048,837
3,766,715	-	360,217	46,527	4,173,459
3,702,659		287,471	38,065	4,028,195
-	2,769,844	-		2,769,844
-	2,146,281	-		2,146,281
4,113,878	-	-	-	4,113,878
3,406,997	-	-	-	3,406,997
3,816,646				3,816,646
3,650,202				3,650,202
29,985,045	9,836.235	1,296,055	169.262	42,594,065

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- 23 CONTINGENCIES AND COMMITMENTS
- 23.1 Contingencies
- 23.1.1 Claims against the Company not acknowledged as debts amounted to Rs. 344.183 million at year end (2019: Rs.344.183 million). Hence, no provision has been made in these financial statements. Significant claim include claims of Rs. 114 million by Al Khan Construction (Private) Limited.
- 23.1.2 Habib Bank Limited has issued guarantees on behalf of the Company amounting to Rs. 39.204 million (2019: Rs. 39.204 million) for the above mentioned claims.
- 23.1.3 The Company has issued policies in respect of guarantees against 'Fidelity Guarantee' amounting to Rs. 5.29 million (2017: Rs.240.393 million)
- 23.1.4 Matters related to taxation:
  - (i) The Commissioner Inland Revenue CIR(A) has passed the order under section 129 of the Income Tax Ordinance, 2001(the Ordinance) for the tax years 2004, 2006, 2007 and 2008 in which the additions made by the Taxation Officer were deleted. Aggrieved by the order of the Commissioner Inland Revenue (Appeals) the Inland Revenue department had filed an appeal before the Appellate Tribunal Inland Revenue (ATIR). Appeals were thereafter dismissed on account of non-attendance by Department at ATIR. Subsequently department filed rectification applications which have been accepted. Now appeals are to be decided on the grounds raised in the appeals. Appeal for the tax year 2005 is decided in favour of NICL all other appeals are still pending.
  - (ii) The Commissioner Inland Revenue (Appeals) vide order no. 97 dated September14. 2015 vacated the amended order passed by the ACIR vide DC no. 28/48 dated 20/06/2014 on account of barred by time limitation for the tax year 2008. Department preferred appeal before ATIR and the same is still pending.
  - (III) The Commissioner Inland Revenue (Appeals) vide order no. 4 dated March 28, 2016 vacated the treatment accorded by the ACIR for taxing the dividend income at the normal Corporate rate for the tax year 2009. Department preferred appeal before ATIR and the same is still pending.
  - (iv) For the tax year 2010 against the order passed by the CIR(Appeal) vide order no. 8 dated March 28, 2016, appeal has been filed before the ATIR on the issue of provision for IBNR. Tax department has also filed before ATIR against the order of CIR(A) for vacating the treatment accorded by the ACIR for taxing the dividend income at the normal Corporate rate.
  - (v) For the tax year 2011 against the order passed by the CIR(Appeal) vide order no. 5 dated March 28, 2016 appeal has been filed before the ATIR on the issue of provision for IBNR. Tax department has also filed before ATIR against the order of CIR(A) for vacating the treatment accorded by the ACIR for taxing the dividend income and rental income at the normal Corporate rate.
  - (vi) For the tax year 2012 against the order passed by the CIR(Appeal) vide order no. 6 dated March 28, 2016 tax department has filed appeal before ATIR for vacating the treatment accorded by the ACIR for taxing the dividend income at the normal Corporate rate.
  - (vii) For the tax year 2013 against the order passed by the CIR(Appeal) vide order no. 7 dated March 28, 2016 appeal has been filed before the ATIR on the issue of provision for IBNR. Tax department has also filed before ATIR against the order of CIR(A) for vacating the treatment accorded by the ACIR for taxing the dividend income at the normal Corporate rate.
  - (vili) For the issue of provision for IBNR, no provision for taxation has been made in these financial statements as Honourable High Court of Sindh has already decided the issue in the case of another insurance Company in favour of the taxpayer. Considering that at the ATIR level favourable outcome is expected in the case of the Company.
  - (ix) For the tax year 2014, tax department passed the provisional assessment u/s 122C of the Ordinance as return for the said tax period was not filed by the Company due to non-availability of financial statements. Further, the said provisional assessment shall be treated as final assessment order after the expiry of 45 days from the date of service of order of provisional assessment. Later financial statements audited. On the basis thereof department amended the assessment and enhanced the income on the basis of audited financial statements. Against the tax department treatment Appeal-filed before CIR(A). CIR(A) given favourable order. Against the order of CIR(A) tax department preferred appeal before the ATIR. On the issue of reversal of impairment of investment, reversal in value of investment, tax on dividend income at reduced rate, deletion of addition on account of unrealized exchange gain and amortization of premium. Appeal is pending before ATIR. Considering the history and position of law favourable outcome is expected.
  - (x) For the tax year 2015 tax department passed the provisional assessment u/s 122C of the Ordinance as return for the said tax period was not filed by the Company due to non-availability of financial statements. Further, the said provisional assessment shall be treated as final assessment order after the expiry of 45 days from the date of service of order of provisional assessment.

    Later financial statements audited. On the basis of audited account income arises less as compare to the provisional assessment. Application u/s 122A filed before the Commissioner Inland Revenue to cancel the provisional assessment. However, Commissioner Inland Revenue rejected the application. Against the Commissioner rejection of application matter may be raised at the High Court level to obtain the desired relief.
  - (xi) For the tax year 2016 tax department passed the provisional assessment u/s 122C of the Ordinance as return for the said tax period was not filed by the Company due to non-availability of financial statements. Further, the said provisional assessment shall be treated as final assessment order after the expiry of 45 days from the date of service of order of provisional assessment.
  - (xll) For the tax year 2017 tax department passed the order u/s 121 of the Ordinance as best judgment as return for the said tax period was not filed by the Company due to non-availability of financial statements by increasing the income thirty percent as compare to the preceding year. Against the order passed appeal filed before CIR(A). CIR(A) remanded the matter back to the DCIR. DCIR repeated the same treatment. Again appeal was filed before CIR(A). CIR(A) as per his order restricted the increased in income to the extent of fifteen percent as compare to the preceding tax year.

    Against the order of CIR(A) appeal before the ATIR is being filed.

For the tax year 2018 taxpayer filed the return u/s 114 of the Ordinance. The return was filed on the basis of unaudited financial statements. Tax department declared the return invalid filed on the basis of the unaudited financial statements and passed the order u/s 121(1) of the Ordinance. Against the order passed appeal filed before CIR(A). CIR(A) remanded the matter back. Subsequently, the DCIR passed the non-speaking order of appeal effect order passed u/s 124/129 of the Ordinance without complying direction of the CIR(A). The DCIR based his finding on the income of tax year 2017 whereas, same is not in filed after decision of CIR(A) and cross appeals are pending before the Appellate Tribunal Inland Revenue (ATIR). The DCIR in arbitrary manner placed reliance for enhancement of income on the estimate of advance tax for the tax year 2020 which is against the rational as trend is to be followed on historical pattern. Against the above impugned order an appeal has been filed before CIR(A), however the decision is still pending.

For the tax year 2018. The learned ADICR passed the amended order under section 122(5A) of the Ordinance by treating the reassessment order passed by the DCIR under section 124(4)/129 of the Ordinance as erroneous as well as prejudicial to the interest of revenue. As per ADCIR version increase in income as compared to the preceding year by 20% is not in line with the history and norms of the insurance industry and income should have been increased by 30%. This considered by the ADCIR as erroneous. However, treatment accorded by the ADCIR is arbitrary and against the provisions of law, ratio settled by the superior court and history of the case of the taxpayer. The ADCIR wrongly determined the taxable income on the basis of order passed for the tax year 2017 whereas, such order is not in field and cross appeals are pending before the ATIR. The ADCIR also failed to appreciate the revenue scheme of the insurance business and resorted to arbitrary treatment. The ADCIR also failed to give credit of refund adjustment and full tax credit of tax paid. Against the above impugned order an appeal has been filed before CIR(A), however the decision is still pending

(xIv) nending.
The Company believes that the above matter would be decided favourably. Accordingly, no provision for any tax liability, which may arise in case of adverse decisions, has been made in the financial statements.

#### 23.1.5 Suit No. 76 of 2005

Karachi Electric Supply Corporation (KESC) has filed a claim for recovery of Rs. 35.409 million against NICL in respect of the loss occurred due to fire in Korangi West Grid Station on 07-07-2001. NICL has repudiated the claim based on the grounds that the loss occurred due to fire was not covered in the insurance policy. This case has been dismissed and decided in favour of NICL vide Order dated 16-10-2017 passed by the Honourable Sindh High Court.

#### 23.1.6 Sult No.287/2001 and Sult No.432/2001

Al-Khan Construction(Pvt) Ltd. has been awarded a contract of construction of West Nawab Shah Surface Drainage System Left Bank Outfall vide contract no.10 AB-2, Stage –I by WAPDA while NICL issued Contractor's All Risk insurance policy for this work which covered the risk of rains/flood damages. In July and August 1992 there was rain and flood in the area which caused severe damages to the work done into the area. The claim has been lodged for Rs.114 million However, the surveyors determined the amount of claim as Rs.2,694,682 which after deductions in accordance with the terms and conditions of the policy amounted to Rs.694,682. Al-Khan Construction has filed two identical cases (Suit No.287/2001 for recovery Rs.48.3 million and Suit No.432/2001 for recovery of Rs.65.7 million) in the Court of Senior Civil Judge, Lahore. The cases have been twice decreed against NICL. First at 26-4-2003 by Civil judge Lahore and second at 24-11-2010 by the judge of insurance tribunal and the higher court has demanded bank guarantee of one third of decree amount and accordingly, Habib Bank Limited has Issued guarantees on behalf of the Company amounting to Rs. 39.204 million (2014: Rs. 39.204 million). NICL filed RFA 269/2009 and RFA 270/2003 in Lahore High Court. The above mentioned suits have been transferred before insurance Tribunal vide order dated 28-01-2010 in view of Section 122 (3) of Insurance Ordinance, 2000. These cases were decided against NICL from Insurance Tribunal at Lahore. NICL filed RFA No. 97/2011 and RFA No. 98/2011, before Lahore High Court, which were decided in favour of NICL and cases were remanded back to Civil Court for recording evidence and decision afresh in this matter. Case is pending for evidence now and fixed for hearing on 27-01-2020.

#### 23.1.7 HCA 313/08 - Sult 694/01 & execution no. 87/2009

National Logistic Cell (NLC) in 1999 had sixteen claims amounting to Rs. 59.69 million decreed against it under Fatal Accidents Act, 1855 as, compensation for the families of the victims of an accident. NLC in turn filed a suit against the National insurance Company Limited ("NICL") for the recovery of the decretal amount of Rs.59.69 million along with markup amounting to Rs. 70.88 million on the basis that the vehicles that were involved in the accident were insured with NICL. Inresponse, NICL raised the defence that they could not be held accountable for the disbursement of the entire decretal amount and that their liability was limited to Rs. 176,000 per case. The Judgment dated 15.9.2008 held NICL liable to Rs. 1,550,000 per case with markup @ 15% per annum. The instant appeal has been filed against the said Judgment whereby NICL is assailing its liability. However, being aggrieved and dissatisfied with the Judgment/amended judgment, NICL filed HCA No. 313/2008 and obtained restraining orders till the final decision in the said HCA. Now the matter is fixed for regular hearing on 11-02-2020.

#### 23.1.8 Sult No. 2587 of 2016

NICL has filed suit against Karachi Cantonment Board (KCB). It is contended that previously the annual rental value of the property was being increased at the rate of 15% per annum, however, all of sudden for the period w.e.f 01.07.2013 to 30.06.2016 it has been exorbitantly increased @ 350% per annum. The amount for the said increase is approximately 48 million. As per the case details, it was evident that previously, NICL building has been treated as a single unit for the purpose of the House tax and Conservancy tax @ 15% and 2% per annum respectively up to June 30, 2013. However, notice under section 103 of the Cantonment Act, 1924 was served upon the NICL management vide letter No. KCB/189/2/A.S.R/1381 dated November 11, 2012 in which management was asked to disclose details of rented out portions of the NICL. Based on this KCB has assessed arrears of the value of Housing and conservancy tax of Rs.48.4 million for the period from July 2013 to June 2016. The appeal filed by NICL has been dismissed and as per the order dated February 23, 2017 of the Cantonment Board, the said dues have been ordered to be paid to KCB at earliest, NICL has filed Constitutional Petition against KCB in the Sindh High Court at Karachi, whereby NICL has challenged Order dated 23.02.2017 passed by the Directors Military Lands & Cantonment, Karachi Region, Karachi, in a Review Petition No. 15 of 2016.Consequently NIC Building was de-sealed and KCB was restraint from taking coercive action against NICL. Case was fixed for hearing on 02-12-2019 and the same was adjourned as date-in-office.

#### 23.1.9 CP No. 4455 of 2018

The present petition has been filed pursuant to Show Cause Notice dated 28-03-2018 issued by SRB against NICL, whereby objection regarding tax-ability of the NICL was raised, NICL has challenged the assessment of Sind Sales Tax i.e. Rs. 95,772.945/- on account of insurance service provided to TCP during the tax period of July-2011 to June-2018. NICL has obtained stay order for the above payment. Matter is fixed 31-01-2020 for arguments.

#### 23.1.10 CP No. 4456 of 2018

The present petition has been filed pursuant to Show Cause Notice dated 28–03–2018 issued by SRB against NICL, whereby objection regarding tax-ability of the NICL was raised, NICL has challenged the assessment of Sind Sales Tax i.e. Rs. 370,436,259/– on account of insurance service provided to SSGC and PPL during the tax period of July-2011 to December -2017. NICL has obtained stay order vide order dated 08–06-2018 passed by the Sindh High Court against the above demand of SRB. Matter is fixed 31–01-2020 for arguments.

#### 23.1.11 RFA No. 117 of 2017

M/s. Descon Engineering filed case against NICL before Insurance Tribunal at Lahore for recovery of Rs. 77,368,157/- on account of insurance claim regarding the flood policy obtained from NICL for it Dam construction project. The case was dismissed and decided in favour of NICL vide Order dated 01.02.2017 passed by the Insurance Tribunal Lahore. Being aggrieved M/s. Descon Engineering challenged the said Order dated 01.02.2017 and filed appeal before Lahore High Court. which is pending for final arguments. The case was fixed for hearing on 01-02-2017 and was adjourned as date-in-office.

The owner of M/s. Raja & Brothers filed a Constitution Petition No. D-554 of 2012 in the High Court of Sindh, Karachi, against FIA and NICL, to seek order regarding release of outstanding amount from NICL, which was stopped under the instructions of FIA. Mr. Israr Ahmed. Additional Director (Law) appeared in the Court and stated that FIA has no objection if outstanding amount released in favour of Petitioner. Petitioner was directed to approach the trial Court for defreezing his amount lying with the NICL which has been freezed under section 5 (5) of the FIA Act. The remaining amount of Rs. 16.275 million has been paid to M/s. Raja & Brothers

As per note 7 of these financial statements, the amount of Rs. 80,400,000 (recovered form a party) has been adjusted against investment property of Rs. 505.255.000 related to 20 Kanal 2 Marala, after the adjustment the said Investment property balance of Rs. 424,855,000 is reflected in theses financial statements. The amount of Rs. 80 million was recovered as per order of the civil court details of which are mentioned in note 7.2.2 of these financial statements. Subsequently, on January 02, 2020 the criminal case was disposed of by the Honourable Accountability Court No IV Karachi, where by all accused persons were acquitted. However, the reversal of the above amount has not been made in these financial statements as in the view of the management the order of the Accountability court will not impact the recovery already made.

#### 23.1.13 Sult No. 571 of 1987

A consignment of a plant of machinery for manufacture of heavy duty polyethene bags stowed in 4 containers was imported by M/s. Farmaish Industries Limited from Italy. The said consignment was delivered at the port of Karachi on 10–11–1983. Out of 43 packages. 5 packages were missing from the containers in custody of KPT. NICL settled the insurance claim and filed suit for recovery of amount based on letter of subrogation for a recovery of Rs. 8,411,540/-. The said suit was decreed in favour of NICL and against the KPT vide Sindh High Court's order dated 21–02–2006. An appeal was filed by the KPT before the Division Bench of the Sindh High Court (HCA No. 317 of 2006) which was dismissed vide order dated 23–06–2017. Another appeal was filed by the KPT before the Supreme Court of Pakistan, which was also dismissed vide order dated 25.02.2019. NICL has filed Execution No. 64 of 2019 before the Sindh High Court for satisfaction / realization of decreed amount. Up till now NICL has recovered Rs. 8.4 million on account of principle amount and 18 million on account of interest of amount. The said Execution proceeding is still pending for final adjudication, since NICL is of the view that interest of amount of around 42 million.

#### 23.1.14 Sult No. 224 of 2019

Mengal Brothers Transport (Pvt.) Limited (plaintiff) filed this suit against PSO and NICL for recovery of PKR 3,964,180,144/-. They contended that during supply of fuel, plaintiff suffered losses due to terrorist attacks, in which not only vehicles were destroyed but drivers and cleaners lost their lives or disabled. Plaintiff claimed that PSO agreed to compensate the victims, their families and to pay the loss of accidental vehicles after seeking survey report from NICL. Plaintiff contended that the loss is still unpaid. NICL denied the contention on the ground that there is no privity of contract between the plaintiff and NICL. NICL has submitted that during the contractual period 2002-2012 between PSO and NICL, 463 vehicles were reported to be damaged. NICL compensated PSO for 177 claims through a payment of Rs. 394,109, 474/- as per the insurance policy dated 29 May 2002. NICL has denied the assertion that the plaintiff has supplied all relevant documents of the remaining 274 claims. NICL has submitted the documents of 159 outstanding claims through PSO and Surveyors, which were sent to the relevant authorities for verification. Out of 1038 documents only 256 documents were confirmed as genuine.

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#### 23.1.15 Sult No. 284 of 2019

NICL has filed sult against PNSC for recovery of PKR 337,485,500/- based on Letter of Subrogation. The Controller of Military Accounts ESD Jhelum enters into a contract with PNSC for shipment of 4 units of Trestle Bridge. The Cargo was insured with NICL under Marine Cargo Insurance Policy dated 28-12-2016. Due to insufficient safety measuring of Shipping Company, the Cargo was damaged. Consequently, based on the survey report NICL paid the loss and filed a suit against the PNSC and Hyundal Glovis Company Ltd. for recovery of the amount based on letter of subrogation. In its reply, the PNSC denied that the shipment of 4 units of trestle bridge is valued at USD 3,325,000/-. It is further submitted that the invoice declaring the value of the units was not produced to them at the time of shipment and nor was the value of the units in question declared in the bill of lading. PNSC has contended that the insurance Policy does not cover the voyage in question and hence the plaintiff is not entitled to sue in respect of alleged loss. PNSC has denied journey commenced without considering the weather forecast.

NICL and the Hyundai Glovis Company Limited (HGCL) have reached to out of court settlement through a Settlement Agreement in Korea. Accordingly, under Article-1 of the Settlement Agreement, "The Cargo Underwriters shall waive finally and absolutely their claims against PNSC and withdraw the lawsuit against PNSC and Glovis and provide Glovis with a copy of documents proving withdrawal of the lawsuit within fourteen (14) business days following receipt of the sum of USD 314.194.88 into the specified bank account in Article 3 of the agreement.

#### 23.1.16 Suit No. 14861-C of 2016

M/s Dr. A.Q. Khan Laboratories Kahota filed this suit against NICL and 05 others, for recovery of US \$ 235,000/-. The plaintiff is a strategic organization procured under the name and style of M/s. Golden Hands Enterprises due to defence and strategic issues. M/s. Golden Hands Enterprises issued a letter to its approved supplier on 03 Feb 2011 for the purchase of 500-ton Aluminium ingots 99.5 purity. After deliberation the contract was assigned to M/s. Allied Cotton Mills (the Defendant No. 1) for supply of 500 M Ton aluminium ingots at the rate of USD 2350 per M Ton. The defendant No. 1 through a letter dated 28 Mar 2011 informed the plaintiff that material has been shipped as per the contract. The shipment documents were basically forged and that ultimately the plaintiff after wasting a lot of time and making huge payment to the defendants received nothing. The insurance claim was repudiated by NICL on the ground that the assured might have suffered a loss but that should have been supported by appropriate proof, facts and supporting documents. On the "Prima Facie" of the circumstances that case appear to a "Maritime Fraud" which is not a listed peril under institute Cargo Clauses, therefore, the loss does not have any merit and is liable to be repudiated. The case is pending before Civil Court, Lahore in which NICL being the defendant no. 6 contesting the case while 05 others have been proceeded ex-parte..

#### 23.1.16 Sult No. 460 of 1997

M/s OGDCL required 33 numbers of caravans for using the same at various sites. As a result of the tendering process. M/s. Ravi Engineering Limited was assigned the contract. M/s. Ravi Engineering supplied 08 caravans out of 33 and failed to perform their contractual obligations to the extent of remaining caravans. The sult was filed by OGDCL against M/s. Ravi Engineering and NICL, for recovery of PKR 24,638,098/- which was decreed vide judgment dated 10 Jul 2021. Appeal filed by Ravi Engineering and NICL before the Islamabad High Court were also dismissed. Both M/s. Ravi Engineering Limited and NICL have filed appeals before the Supreme Court of Pakistan, which is pending for arguments.

#### 23.2 Commitments

Commitments in respect of capital expenditure as at December 31, 2020 amounted to Rs. nil (2019: Rs. nil).



			2020	.000
24	NET INSURANCE PREMIUM		Rupees in	000
	Written Gross Premium			
	Add: Unearned premium reserve opening		16,595,947	11,814,410
	Less: Unearned premium reserve closing		5,677,485	4,288,210
	Premium earned		(4,951,279)	(5.677,485)
	Temon carried		17,322,152	10.425,135
	Reinsurance premium ceded		12,234,800	8,148,048
	Add: Prepald reinsurance premium opening		3,961,593	2.286,459
	Less: Prepaid reinsurance premium closing		(3,186,659)	(3,961,593)
	Reinsurance expense		13,009,734	6,472,915 3,952,220
			4,312,418	3,952,220
25	NET INSURANCE CLAIMS			
	Claim Paid		6,151,437	3,923,285
	Add: Outstanding claims including IBNR closing		12,775,660	11,689,910
	Currency Translation Effect		(108,085)	
	Less:Outstanding claims including IBNR Opening		(11,689,910)	(7.421.722)
	Claims expense		7,129,102	8.191.473
	Less: Reinsurance and other recoveries received		5,801,730	3,848,003
	Add: Reinsurance and other recoveries in respect of outstanding claims closing		7,760,561	7.206,827
	Less: Reinsurance and other recoveries in respect of outstanding claims opening		(7,206,827)	(3,837.320)
	Reinsurance and other recoveries revenue		6,355,463	7.217,511
			773,639	973,963
			2020	2010
26	NET COMMISSION AND OTHER ACQUISITION COSTS		2020 Rupees In '	2019 000
	Commission paid or payable		_	_
	Add: Deferred commission expense opening		_	_
	Less: Deferred commission expense closing		_	_
	Net Commission		-	-
	Less: Commission received or recoverable		561,229	227.386
	Add: Unearned Reinsurance Commission opening		122,328	55,589
	Less: Unearned Reinsurance Commission closing		(144,353)	(122.328)
	Commission from reinsurers		539,204	160,647
			539,204	160.647
			2020	2019
27	MANAGEMENT EXPENSES	.Note	Rupees In '	000
	Employee benefit cost	27.1	1,735,069	1,024.265
	Traveling expenses		9,380	11,953
	Advertisements & sales promotion		2,648	5,058
	Printing and stationery		13,486	9,443
	Depreciation		86,639	105.229
	Amortization of Intangible		252	108
	Rent, rates and taxes		14,676	9,582
	Legal and professional charges – business related		11,519	8,673
	Electricity, gas and water		53,201	26.450
	Entertainment		3,759	4.387
	Vehicle running expenses		17,554	16.663
	Office repairs and maintenance	27.2	2,991	(32.153)
	Bank charges		593	1,774
	Postages, telegrams and telephone		6,977	7.989
	Insurance Expense		9,733	9,977
	Annual Supervision fee SECP		14,248	9,888
	Miscellaneous		1,982,726	94,820
	Miscellaricous			

2019

2020

			2020 Rupees in	2019
27.1	Employee benefit cost			
	Salaries, allowance and other benefits		1,355,838	727,239
	Charges for post employment benefit		379,231	297,027
			1,735,069	1,024,265
7.2	Office repairs and maintenance Repairs and maintenance			
	Recovered from tenants		72,823 (70,730)	49,013 (81,166
	INVESTMENT INCOME		2,094	(32,153
8	INVESTMENT INCOME			
	Income from equity securities- Held for Trading - Dividend Income			
			86,380	66,97
	Income from equity securities– Available for Sale – Dividend income		102,465	55,653
	Held to maturity			
	Income from government securities			
	- Return on PIBs		2,973,298	1,101,117
	- Return on T-Bills		748,546	1,908,219
	Income from term deposits  - Return on term deposits			
	netam or term deposits		3,047	1,570
	Net unrealized (losses) on investments		3,913,736	3,133,536
	Held for Trading			
	unrealized gain/ (losses) on:			
	-Equity securities		(25,111)	51,052
	Total investment income		3,888,624	3,184,587
	Less: Impairment in value of available for sale securities equity securities			-
			3,888,624	3,184,587
9	RENTAL INCOME			
	Rentalincome		151,567	174,277
			151,567	174,277
0	OTHER INCOME			
	Return on bank balances		481,403	354,754
	Gain/(loss) on sale of fixed assets		2,026	8
	FCY (loss)/ gain		(32,138)	(245,212
	Miscellaneous Income		(193,265)	111,055
			258,025	220,604
1	OTHER EXPENSES			
	Legal & professional fee other than business related Auditors' remuneration	31.1		3,717
	Salaries and other benefits	3.1	2,398	1,296 484,826
	Charges for post employment benefit		_	127,297
	Electricity, gas and water		-	11,336
	Office repairs and maintenance		_	(13,780)
	Depreciation		-	-
	Expenses on bonus issue	31.2	-	92,669
	Donations Others (Please specify separately if more than 5% of total)	31.2	5,124 91,568	-
	Other's (Please specify separately if more than 3% of total)		99,089	707,361
	Auditorial constant			
.1	Auditors' remuneration		2,398	1,296
	Audit fee Out-of-pocket expenses			- 1,290
			2,398	1,296
.2	Donations			RSM
-	The donation was made in the Prime Minister's COVID-19 Pandemic Relief Fund-2020.			<b>V</b> -
	The donation was made in the Fillie Millister 3 COVID 13 to Bidefille Reservoire			

The donation was made in the Prime Minister's COVID-19 Pandemic Relief Fund-2020. Donations were not made to any done in which a director or director's spouse had any interest at any time during the year.

						2020	2019
32	FINANCE COSTS					Rupees	In 000
					-		-
33	TAXATION				=		
	For the year						
	-Current						
	-Deferred					1,950,445	1.241.972
22.4	Delevier division				-	1,950,445	1,241,972
33.1	, and the expense and ac	counting profit			=		
	Profit before taxation				_	6,344,636	4.727.055
	Tax charge at enacted tax rate of 29 %(2019	: 29%)			_	1,839,944	1,370,846
	Tax effect of change in tax rate					(29,344)	-
	Tax effect of loss on revaluation of held for tr	ading				7,282	-
	Tax effect of expenses that are not deductib Tax effect of super tax	le in determining the ta	exable profit			8,368	193,537
	Tax effect of super tax				_	124,195	80,127
					_	1,950,445	1.644,510
	Disclose an explanation of changes in the app	licable tax rate compa	red to the previous acc	ounting period.			
						2020	2019
34	EARNINGS PER SHARE - BASIC AND DILUT	ED				Rupees i	
	Profit (after tax) for the year				_	4,394,191	3,485,083
						Number of share	res (:000)
	Weighted average number of ordinary share:	5				200,000	200.000
	Earnings per share					Rupe	
					_	21.97	17.43
34.1	There is no dilutive effect on basic earnings pe	er share, therefore bas	sic EPS equals to diluted	EPS.			
35	COMPENSATION OF DIRECTORS AND EXEC						
		Chief Exe		Directors		Executiv	es
		2020	2019	2020 Rupees In	2019 '000	2020	2019
	Fees Managerial remuneration	-	-	7,700	5,850	-	-
	Leave encashment	-	-	-	-	530,255	240,643
	Bonus	-	0.00	-	-	425.450	-
	Ex-gratia allowance	_			_	135,169	100,268
	Charge for defend benefit plan	-	-	-	-		-
	Contribution to defined contribution plan	_	-	-	-	_	_
	Rent and house maintenance	-	-	-	_	_	
	Utilities	_	-		-	_	
	Medical	-		-	-	-	_
	Conveyance	-	-	-	-	-	-
	Others (to be specified, if material)		-	1,068			-
	_			8,768	5.850	665,424	340.911
	N			7			
	Number of persons					500	314

There is no CEO in the current year and in the prior year ended 31December 2020.

No remuneration was paid to directors of the company except for meeting fees.



# 36 RELATED PARTY TRANSACTIONS

- Related party means an entity which has the ability to control the company or exercise significant influence over the company in making financial and operating decisions or vice versa.
- 36.2 The transactions with related parties are made at normal market prices. There have been no guarantees provided or received for any related party receivables or payables. Accrual of liability in respect of the pension benefit fund is made in accordance with the actuarial advice. The Company does not make any contribution to the provident fund. Remuneration to key management personnel are included in note 34 to these unconsolidated financial statement and are determined in accordance with the terms of their employment / appointment. Certain key management personnel are also provided with free use of the Company maintained vehicles and post retirement benefits in accordance with their entitlement under the terms of their employment.

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100
11,814,410
3,923,285
8.148.048
3,848.003

NICL is wholly owned government entity and is required to insured government assets as per Insurance Ordinance 2000, consequently most of the related party transactions are insurance transactions with other government entities. Further, NICL is obtaining facility management fee from its wholly owned subsidiary Civic Centre Company (Private) Limited.

Transactions With Related Parties		
	2020	2019
Related parties by virtue of common directorship and GOP holdings	Rupees In	1.000
Federal Board of Revenue / Sindh Board of Revenue		
Taxes paid	1,852,973	1214.625
Central excise duty payable	1,222,1	
Stamp duty payable		
Federal insurance fee payable	161,084	182.675
Withholding tax payable		
Punjab Revenue Board		
Stamp duty receivable/Payable		_
,		
Securities Exchange Commission of Pakistan		
Rent receivable	34,410	86,302
· · · · · · · · · · · · · · · · · · ·	34110	00,502
State Life Insurance Corporation of Pakistan		
Group insurance expense	9,733	9.977
Group insurance payable	494	497
Crosp instruction by conc	737	757
National Engineering Services Pakistan		
Rent received	18.769	18.769
Rent receivable	39,646	39.646
NCTIL I ECEIVABIC	33,040	33.0-0
Balances With Related Parties		
Pakistan investment bonds	29,402,085	19.444,791
Treasury Bills	5,147,600	9.544.738
Investments in ordinary shares – market value as at December	2,009,104	1,992,284
investments in a dillary shares - market value as at occurred		
Others		
Defined benefit plans	5,977,378	6,303,831
Defined benefit plans		Q
		N/

#### 37 SEGMENT INFORMATION

The following segment information prepared in accordance with the requirements of Insurance Ordinance. 2000 and the Insurance Rules, 2017 for class of business wise revenues, results, assets and liabilities.

2020	Fire and property damage	Marine, Aviation and transport	Motor	Engineering	Miscellaneous	Treaty	Total
				Rupees In '000-			
Premium receivable (inclusive of Federal Excise Duty, Gross written premium (inclusive of Administrative Surcharge)	1,055,880	3,729,077	1,345	206,732	5,879		4,998,913
Gross direct premium	2,859,189	2,831,142	439,171	10,150,695	315,750		16,595,946
Facultative inward premium	-	-	_		313,730	_	10,555,540
Administrative surcharge	_	-	-		_	_	_
	2,859,189	2,831,142	439,171	10,150,695	315,750		16,595,946
Insurance premium earned	3,056,991	4,410,663	457,075	9,069,453	327,970	_	17,322,152
Insurance premium ceded to reinsurers	(1,174,567)	(3,218,197)		(8,587,990)	(28,980)	_	(13,009,734)
Net insurance premium	1,882,424	1,192,466	457,075	481,464	298,990	-	4,312,418
Commission income	34,692	76,672	-	427,150	690	-	539,204
Net underwriting income	4,266,250	7,705,533	457,075	18,084,593	357,640	-	4,851,623
Insurance claims	(452,781)	251,827	(104,364)	(380,518)	(87,804)	- ]	(773,640
Net claims	(452,781)	251,827	(104,364)	(380,518)	(87,804)		(773,640
Management expenses	(341,589)	(338,238)	(52,468)	(1,212,708)	(37,723)		(1,982,726)
Net Insurance claims and expenses	(794,370)	(86,411)	(156,832)	(1,593,226)	(125,527)		(2,756,366
Underwriting result	5,060,620	7,791,943	613,907	19,677,819	483,166	-	2,095,257
Net investment income	_	-	_	_	_	-	3,888,624
Rentalincome		-	-	-	-	-	151,567
Other Income	-	-	-	-	-	-	258,029
Other expenses	-	-	-	-	-	-	(99,089
(Charge)/Reversal of impairment of investment property	-	-	-	-	-	-	50,250
Profit before tax	-	-	-	-	-	-	6,344,635
Segment assets	4,272,180	4,577,853	28,710	4,313,468	113,983	-	13,306,194
Unallocated assets Total Assets	-	-	- 1 - 1 - 1	-	-	-	56,001,012 69,307,206
Segment liabilities	3,578,800	4,342,463	252,532	3,546,354	632,460	-	12,352,609
Unallocated llabilities Total Llabilities	-	-	-	-	-	-	17,118,270 29,470,879

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2019	Fire and property damage	Marine, Aviation and transport	Motor	Engineering	Miscellaneous	Treaty	Total
				Rupees In '000			
remium receivable (inclusive of Federal Excise Duty,	1.055,880	3,729,077	1.345	206,732	5,879		4,998,91
ross written premium (inclusive of Administrative Surcharge)							
oss direct premium	2,331,263	4,312,574	447,698	4,424,859	298,016	-	11,814,41
scultative inward premium	-	-	-		-	-	-
dministrative surcharge	-	-	-			-	
	2,331,263	4,312,574	447,698	4,424,859	298,016		11,814,4
surance premium earned	2,524,864	3,632,696	555,618	3,508,806	203,151	-	10,425,13
surance premium ceded to reinsurers	(955,676)	(2,684,611)		(2,817,806)	(14,821)	-	(6,472,9
et insurance premium	1.569,188	948,085	555.618	691,000	188,330	-	3,952.2
ommission income	14,137	40,644		105,545	321.29		160,6
et underwriting income	1,583,325	988,729	555,618	796,545	188,651	-	4,112,8
surance claims	(1,719,663)	2,364,282	(90,839)	(1,332,710)	(195,033)	_	(973.9
lanagement expenses	(259,305)	(479,684)	(49,797)	(492,174)	(33,148)		(1,314,1
et insurance claims and expenses	(1,978,968)	1,884,598	(140,636)	(1,824,884)	(228,181)		(2,288,0
nderwriting result	(395.643)	2,873,327	414.982	(1,028,339)	416,832		1,824,7
et investment income							3,184,5
ental Income							174,
ther income							220,6
ther expenses							(707,
Charge)/Reversal of impairment of investment property							30,
rofit before tax						=	4,727,0
egment assets	2,838,393	12,686,175	627,719	2,286,767	400,237	_	18,839,
nallocated assets	2,030,393	-	-		-		44,765,
otal Assets						_	63,604,9
egment llabilities	2,818,585	9,808,586	421,755	2.305,196	611,059		15,965
nallocated liabilities	-	-,	-	-	-		12,425,2
Total Liabilities						_	28,390,4
All segments of the Company is confined in the geographical limits of Paki	stan						

37.1 All segments of the Company is confined in the geographical limits of Pakistan.

#### MOVEMENT IN INVESTMENTS

At hardening of any t	Held to maturity	Available for sale	Fair value through P&L	Total
At beginning of previous year	9.841,385	1,765,533	2.115.315	13.722.233
Additions	14,720,573	2,304	(218.345)	14.504.532
Disposals (sale and redemptions)	(3,948.160)	-	-	(3,948,160)
Fair value net gains (excluding net realized gains)	-	-		-
Designated at fair value through profit of loss upon initial recognition Classified as held for trading		-	-	-
Impairment losses	•	(840)	-	(840)
At beginning of current year Additions	20,613,798 82,905,049	1,766,997	1,896,970	24,277,764 82,905,049
Disposais (sale and redemptions)  Fair value net gains (excluding net realized gains)	(73,351,168)	-	(20.044)	(73,351,168)
Designated at fair value through profit of loss upon initial recognition	-	- :	(29,914) -	(29,914)
Classifled as held for trading Impairment losses	-	-	-	-
At end of current year	30,167,679	1,766,997	1,867,056	33,801,731

# MANAGEMENT OF INSURANCE RISK AND FINANCIAL RISK

The company Issues contracts that transfer insurance risk or financial risk or both. This section summarizes these risks and the way company manages them.

#### INSURANCE RISK

The risk under any insurance contract is the possibility that the insured event occurs and the uncertainty in the amount of compensation to the insured. Generally most insurance contracts carry the insurance risk for a period of one year.

The Company accepts insurance through issuance of general insurance contracts. For these general insurance contracts the most significant risks arise from fire, atmospheric disturbance, earthquake, terrorist activities and other catastrophes.

The Company's risk exposure is mitigated by employing a informal practices to identify, assess, manage and monitor risk. These include implementation of underwriting strategies which aim to ensure that the underwritten risks are well diversified in terms of type and amount of the risk. Adequate reinsurance is arranged to mitigate the effect of the potential loss to the Company from individual to large or catastrophic insured events. Further, the Company adopts claim review policies including active management and prompt pursuing of the claims, regular detailed review of claim handling procedures and frequent investigation of possible false claims to reduce the insurance risk.

#### a) Frequency and severity of claims

Risk associated with general insurance contracts includes the reasonable possibility of significant loss as well as the frequent occurrence of the insured events. This has been managed by having in place  $under writing\ strategy, reinsurance\ arrangements\ and\ proactive\ claim\ handling\ procedures.$ 

#### Concentration of risk

The concentration of risk by type of contracts and major policyholders is summarized below:

			2020		
	Number of policyholders	Gross sum Insured	Premium written	-Total premium written	Percentage
			Rupees In '000		-
Direct and facultative					
Fire and property damage	6	3,691,764,188	2,395,626	2,859,189	84%
Marine cargo	6	332,649,244	491,024	794,384	62%
Marine hull	2	119,814,606	543,372	558,964	97%
Aviation	3	120,190,273	1,267,484	1,477,794	86%
Motor	6	16,093,717	208,824	439,171	48%
Engineering	8	5,244,164,076	9,125,578	10,150,695	90%
Liability and others	5	138,529,446	207,421	315,750	66%
•		9,663,205,550	14,239,329	16,595,946	
		2019			
	Number of policyholders	Gross sum Insured	Premium written	Total premium written	Percentage
	<b>[-3.2]</b>		Rupees in '000		
Pirect and facultative	10	5.866.695.994	2.037.169	2.280.573	89%
ire and property damage	10	460.029.538	811.894	1.128.411	72%
larine cargo	2	141,403,541	551,407	566.152	97%
farine hull	3	18,579,535	2.783.024	2.890.854	96%
viation	10	12,525,841	288,026	447.736	64%
lotor	10	1,293,116,183	4.060,819	4.203.226	27%
ngineering	9	530,916,882	257,151	297,498	86%
lability and others	,	8,323,267,514	10,789,489	11,814,451	20 0

The above disclosed figures are ascertained on tentative basis with an object to reflect Company's major risk exposures.

# b) Sources of uncertainty in estimation of future claim payments

Claims on general insurance contracts are payable on a claim occurrence basis. The Company is liable for all insured events that occur during the term of the insurance contract including the event reported after the expiry of the insurance contract term.

An estimated amount of the claim is recorded immediately on the intimation to the Company. The estimation of the amount is based on management judgment or preliminary assessment by the independent surveyor appointed for this purpose. The initial estimates include expected settlement cost of the claims. The estimation of provision of claims incurred but not reported (IBNR) is based on analysis of the past claim reporting pattern.

There are several variable factors which affect the amount and timing of recognized claim liabilities. The Company takes all reasonable measures to mitigate the factors affecting the amount and timing of claim settlements. However, uncertainty prevails with estimated claim liabilities and it is likely that final settlements. However, uncertainty prevails with estimated claim liabilities and it is likely that final settlements. However, uncertainty prevails with estimated claim liabilities and it is likely that final settlements. However, uncertainty prevails with estimated claim liabilities and it is likely that final settlements. trains settlements. However, uncertainty prevaiss with estimated community of the claims; hence, actual amount of incurred but not reported claims may differ from the amount estimated. for claims incurred but not reported is based on historic reporting pattern of the claims; hence, actual amount of incurred but not reported claims may differ from the amount estimated.

The process used to determine the assumptions for calculating the outstanding claim reserves is intended to result in neutral estimates of the most likely or expected outcome. The nature of the business Ine process used to determine the assumptions for calculating the outstanding claim course for the business makes it very difficult to predict with certainty the likely outcome of any particular claim and the ultimate cost of notified claims. Each notified claim is assessed in separate, case to case basis, with due regard to claim circumstances, information available from surveyors and historical evidence of the size of similar claims. Case estimates are reviewed regularly and updated as and when new information is available.

The principal assumption underlying the liability estimation of IBNR and Premium Deficiency Reserve is that the Company's future claim development will follow similar historical pattern for occurrence and reporting. The management uses qualitative judgment to assess the extent to which past occurrence and reporting pattern will not apply in future. The judgment includes external factors e.g. treatment of one-off occurrence claims, changes in market factors, economic conditions, etc. The internal factors such as portfolio mix, policy conditions and claim handling procedures are further used in this regard.

#### d) Changes in assumptions

The company did not change its assumptions for the insurance contracts as disclosed in above (b) and ( c)

#### e) Sensitivity analysis

The risks associated with the insurance contracts are complex and subject to a number of variables which complicate quantitative sensitivity analysis. The Company makes various assumptions and techniques based on past claims development experience. The Company considers that the liability for insurance claims recognized in the balance sheet is adequate. However, actual experience will differ

As the Company enters into short term insurance contracts, it does not assume any significant impact of changes in market conditions on unexpired risks. However, some results of sensitivity testing are set out below, showing the impact on profit before tax net of reinsurance.

	20	2020		9
	Pre tax profit	Shareholder's equity	Pre tax profit	Shareholder's equity
10% increase in claims liability net:		Rupees In '000		
Fire and property damage	5,566,682	3,395,676	1,478,209	901,707
Marine, aviation and transport Motor	8,571,138	5,228,394	(366,498)	(223.564)
Engineering	675,298	411,932	480.511	293.112
Miscellaneous	21,645,601	13,203,817	(220,244)	(134.349)
	531,483	324,205	380,489	232.098
	36,990,202	22,564,023	1,752,468	1,069.005
10% decrease in claims liability net:				
Fire and property damage	4,554,558	2,778,280	1,209,443	737,761
Marine, aviation and transport	7,012,749	4,277,777	(299.862)	(182,916)
Motor Liability	552,516	337,035	393,146	239,819
	17,710,038	10,803,123	(180,199)	(109.922)
Miscellaneous	434,850	265,258	311,309	189,899
	30,264,710	18,461,473	1,433.837	874,641

#### 39.1.1 Reinsurance risk

Reinsurance ceded does not relieve the Company from its obligation towards policy holders and, as a result, the Company remains liable for the portion of outstanding claims reinsured to the extent that reinsurer fails to meet the obligation under the reinsurance agreements.

An analysis of all reinsurance assets recognized by the rating of the entity from which it is due are as follows:

	Amount due from other Insurers / reinsurers	Reinsurance recoveries against outstanding claims	Prepaid reinsurance premium ceded	2020	2019
A or above (including Pakistan Reinsurance			Rupees In '000		
Company Limited)		7,760,561	3,186,659	10,947,220	6,123,780
Total		7,760,561	3,186,659	10,947,220	6,123,780

### 39.1.2 Geographical concentration of insurance risk

The company does not have a formal mechanism for monitoring and management of concentration of insurance risk, except for timely arrangement of reinsurance. The Company has determined amount/ratio of retention for each significant client and accordingly obtain reinsurance cover for the policies.

#### 39.2 FINANCIAL RISK

Introduction and overview

The Company has exposure to the following risks from financial instruments that could result in a reduction in the Company's net assets or a reduction in the profits available for dividends:

- Market risk; comprising of price risk, interest rate risk and foreign currency risk
- Credit risk
- Liquidity risk

### 39.2.1 Financial risk factors and risk management framework

The Company's overall risk management programmed focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on the Company's financial performance

The Company's objective in managing risk is the creation and protection of shareholders' value. Risk is inherent in Company's activities but it is managed through monitoring and controlling activities which are based on limits established by the internal controls set on different activities of the Company.

The Board of Directors has the overall responsibility for the establishment and oversight of the Company's risk management framework. There are Board Committees for developing risk management policles and its monitoring.

#### (a) Price risk

Price risk is the risk that the value of a financial instrument will fluctuate as a result of changes in market prices, whether those changes are caused by factors specific to the individual security, or its issuer or factors affecting all securities traded in the market.

The Company is exposed to market risk with respect to its investments. As at year end, total exposure against investment amounts to Rs. 3,645 million (2017: Rs. 3,864 million).

The Company limits market risk by maintaining a diversified portfolio and by continuous monitoring of developments in equity and debt securities. In addition, the Company actively monitors the key factor that affect stock exchange.

#### Sensitivity analysis

The table below summarizes the Company's equity price risk as of December 31, 2019 and 2018 and shows the effects of a hypothetical 10% increase and a 10% decrease in market prices as at the year end. The selected hypothetical change does not reflect what could be considered to be the best or worst case scenarios. Indeed, results could be worse in Company's equity investment portfolio because of the nature of equity markets.

	Fair value	Hypothetical price change	Estimated fair value after hypothetical change in price	Hypothetical Increase / (decrease) in shareholder's equity	Hypothetical Increase / (decrease) in profit / (loss) before tax
			Rupees In '000		
December 31, 2020	5,691,293	10% Increase 10% decrease	6.260,423 5,122,164	347,169 (347,169)	569,129 (569,129)
December 31, 2019	5,403.380	10% increase 10% decrease	5.943,719 4.863,042	329.606 (329.606)	540,338 (540,338)

### (b) Interest rate risk

Interest risk is the risk that the value of the financial instrument will fluctuate due to changes in the market yield / mark-up rates. Sensitivity to interest rate risk arises from mismatches of financial assets and liabilities that mature or reprice in a given period. The Company manages these mismatches through risk management strategies where significant changes in gap position can be adjusted. The Company is exposed to interest rate risk in respect of the following:

	Interest / Mark up bearing		Non-Interest / Non-mark up bearing				
	Maturity up to one year	Maturity after one year	Sub-total	Maturity up to one year	Maturity after one year	Sub-total	Total
FINANCIAL ASSETS				Rupees in OOC	)		
Cash	4,044,432	_	4.044.432	192,764		192,764	4,237,195
Investments	1,011,132	5,997,373	5,997,373	5,691,293		5,691,293	11,688,666
Loans and other Receivables		5,557,575	-	2,769,188	55,761	2,824,948	2,824,948
Insurance/Reinsurance Receivable		1	-	5,218,122	55,761	5,218,122	5,218,122
Reinsurance recoveries against	-	_	-	7,760,561	-	7,760,561	7,760,56
outstanding claims December 31,2020	4,044,432	5,997,373	10,041,805	21,631,927	55,761	21,687,688	31,729,493
	4,044,432	3,351,313	10,041,803	21,031,321	33,701	21,007,000	31,729,493
FINANCIAL LIABILITIES							
Underwriting provisions for	-	•	-	-	-	42 225 550	42.775.660
outstanding claims including IBNR	-	-	-	12,775,660	-	12,775,660	12,775,660
Premium Received in advance	-	-	-	677,873	-	677,873	677,873
Insurance/Reinsurance payable Other creditors and accruals	-	-		3,434,352		3,434,352	3.434,352
December 31.2020	-	-		16,887,886		16,887,886	16,887,886
December 31,2020	4,044,432	5,997,373	10,041,805	38,519,813	55,761	38,575,574	48,617,378
	In	terest / Mark up bearing		Non-Interest / Non-mark up bearing			
	Maturity up to one	Maturity after one	Sub-total	Maturity up to one	Maturity after one	Sub-total	Total
	year	year		year Rupees in '000	year		
FINANCIAL ASSETS							
Cash	2,878,070	_	2.878,070	151,216		151.216	3.029.286
Investments	-	5.997.373	5.997.373	5.403.380	_	5.403.380	11.400.753
Loans and other Receivables		-	-	2.645.732	55.258	2,700,989	2.700 989
Insurance/Reinsurance Receivable		_	-	5,064,543	-	5,064,543	5,064 543
Reinsurance recoveries against	-	-	-	7,206,827	-	7,206,827	7,206,827
outstanding claims December 31,2019	2.878,070	5.997.373	8,875,443	20.471,699	55,258	20.526.956	29,402,399
	Communication of the Communica						
FINANCIAL LIABILITIES							
Underwriting provisions for	-	-	-	11.689.910	-	11,689,910	11.689.910
outstanding claims including IBNR	-	-		310,905		310,905	310,905
Premium Received in advance	-	-		3,189,745		3,189,745	3,189,745
Insurance/Reinsurance payable	-	-	-	3,103,743		5,105,745	3,103,743
Other creditors and accruals December 31,2019	<del></del>			15,190,560		15,190.560	15,190,560
December Signal	2,878,070	5.997.373	8.875,443	35,662,258	55.258	35.717.516	44,592,959

# (c) Foreign exchange risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Company principal transactions are carried out in Pakistani Rupee and its exposure to foreign exchange risk arises primarily with respect to US Dollar and UK Pound. Financial assets and liabilities exposed to foreign exchange risk amounted to Rs. 3.26 (2018: Rs. 2.3 billion billion) and Rs. 8.39 billion (2018: Rs. 500 million) respectively, at the end of the year. The Company has made appropriate policies to manage foreign exchange risk.

# 39.3 Credit risk and concentration of credit risk

Credit risk is the risk, which arises with the possibility that one party to a financial instrument will fail to discharge its obligation and cause the other party to incur a financial loss. Concentration of credit risk arises when a number of counterparties have a similar type of business activities. As a result, any change in economic, political or other conditions would affect their ability to meet contractual obligation in the similar manner.

The Company attempts to control credit risk by monitoring credit exposures by undertaking transaction with the large number of counterparties in various industries and by continually assessing the credit worthiness of counterparties. The management monitors exposure to credit risk through regular review of credit exposure and prudent estimates of provisions to doubtful receivables. Further, the major insurance business customers of the Company are government entities, as all government entities are required under the Insurance Ordinance, 2000 to make their insurance arrangements with NiCL.

The Company is exposed to the credit risk in respect of the following financial assets:

		2020		2019	
Financial assets	Note	Carrying	Exposed to credit	Carrying	Exposed to credit
		amount	risk	amount	risk
Cash and bank Investments	17	4,237,195	4,237,195	3.029,286	3,029.286
Loans and other Receivables	8, 9, 10 & 11	40,599,539	40,599,539	35,916,470	35,916,470
Insurance/Reinsurance Receivable	12	2,824,948	2,824,948	2,700,989	2,700,989
	13	5,218,122	5,218,122	5,064,543	5,064,543
Reinsurance recoveries against outstanding claims	25	7,760,561	7,760,561	7,206,827	7,206,827
		60,640,366	60,640,366	53,918,115	53,918.115

The financial assets as at the year end included Rs. 28.99 billion (2019: Rs. 24.6 billion) which have been invested in risk free government securities. For the remaining financial assets of Rs. 23.31 billion (2019: Rs 24.6 billion), the Company attempts to control credit risk by monitoring the credit exposure, limiting transaction with specific customers and continuing assessment of credit worthiness of the customers.

The credit quality of the Company's bank balances can be assessed with reference to external credit ratings as follows:

	Rat	Rating Rating			
	Short term	Long term	Agency	2020	2019
				Rupees in '000	
Allied Bank Limited Habib Bank Limited MCB Bank Limited	A1+	AAA	PACRA	2	2
	A-1+	AAA	JCR-VIS	1,092,547	3,695,104
	A1+	AAA	PACRA	113	113
National Bank of Pakistan Limited	A1+/A-1+	AAA/AAA	PACRA/ JCR-VIS	3,151,059	6,242,974
United National Bank Limited	A-1+	AAA	JCR-VIS	1,067	1,067
Bank of Punjab	A1+	AA	PACRA	(101)	(101)
National Savings Account	A1+/A-1+	AAA/AAA	PACRA/ JCR-VIS	11	11
			_	4,244,698	9,939,169

#### 39.4 Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its funding requirements. To guard against this risk, the Company has diversified funding sources and assets are managed with liquidity in mind, maintaining a healthy balance of cash and cash equivalents and readily marketable securities. The maturity profile is monitored to ensure that adequate liquidity is maintained.

The following are the contractual maturities of financial liabilities:

	2020			
Financial Liabilities	Carrying Amount	Up to one year	Greater than one year	
outstanding claims including IBNR	12,775,660	12,775,660	-	
Insurance/Reinsurance payable	3,434,352	3,434,352	-	
Other creditors and accruals	1,509,983	1,509,983		
	17,719,995	17,719,995	_	
		2019		
Financial Liabilities	Carrying Amount	Up to one year	Greater than one year	
outstanding claims including IBNR	11,689,910	11,689,910	-	
Insurance/Reinsurance payable	3,189,745	3,189,745	-	
Other creditors and accruals	1,096,271	1,096,271		
	15,975,926	15,975,926	-	

# 40 Capital management

Capital management objectives and requirements related to regulatory, solvency and paid up capital requirements are set and regulated by the Securities and Exchange Commission of Pakistan (SECP). These objectives and requirements are put in place to ensure sufficient solvency margins. Further, objective are set by the Company to maintain a strong credit rating and healthy capital ratios in order to support business objectives, maximize shareholders value and provide returns for benefits for other stakeholders.

The Company manages its capital structure which comprises capital and reserves by monitoring return on net assets and makes adjustments to it in the light of changes in economic conditions. In order to maintain or adjust the capital structure, the Company may adjust the amount of dividend paid to shareholders and/or issue new shares.

The Company is financed by internal sources and is compliant with the externally imposed capital requirements as set by the SECP. Minimum paid-up capital requirement for non-life insurers was Rs. 300 million in December 31, 2015. It has been raised to Rs. 500 million in December 31, 2017. The Company's current paid-up capital of Rs. 2,000 million is well in excess of the limit prescribed by the SECP.

There were no changes to Company's approach to capital management during the year.

#### FINANCIAL INSTRUMENTS BY CATEGORY 41

#### 41.1 Financial assets as per balance sheet

Held-to-maturity -Investment in Debt securities Pakistan Investment Bonds

Term deposit certificates Held-for-trading

 Ordinary / preference shares of listed companies Available-for-sale

-Investment in Equity securities Ordinary shares of listed companies Mutual funds

Loans and receivables at amortized cost

- Loans and other receivables
- -Insurance / reinsurance receivables
- -Reinsurance recoveries against outstanding claims
- Cash and bank balances

### Financial liabilities as per balance sheet

Financial liabilities measured at amortized cost

- Premium received in advance
- Insurance / reinsurance payables
- Other creditors and accruals

2020	2019
Rupees in '000	

29,402,085	19,444,791
-	1,165,000
29,402,085	20,609,791
2,016,163	1,994,540
27,069	27,069
3,433,828	1,728,245
214,233	1,653,526
3,675,130	3,408,840
2,824,948	2,460,546
5,218,122	5,064,543
7,760,561	7.206.827
4,237,195	3,029,286

677,873	310,905
3,434,352	3,189,745
1,509,983	1,096,271
5,622,208	4,596,921

17.761.202

43,774,374

20.040.827

55,134,205

# FAIR VALUE OF FINANCIAL INSTRUMENTS

IFRS 13 defines fair value as an exit price. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows. based on the lowest level input that is significant to the fair value measurement as a whole:

Level 1: Quoted (unadjusted) market prices in active markets for identical assets or liabilities.

Level 2: Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly (i.e. as prices) or indirectly observable (i.e. derived from prices).

Level 3: Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

Following are the assets where fair value is only disclosed and is different from their carrying value:

		202	0		
	Level 1	Level 2	Level 3	Total	
		Rupees I	n '000		
Land	-	-	- /	-	
Buildings	-	-	-	-	
Investment classified as held for trading	2,016,163	_	-	2,016,163	
Investment classified as held to maturity	-	_	_	-	
Investment classified as available for sale	3,675,130	-	-	3,675,130	
	5,691,293		_	5,691,293	
÷	2019				
	Level 1	Level 2	Level 3	Total	
		Rupees in '000			
	<u></u>			_	
Land	_	-	_	-	
Buildings nvestment classified as held for trading	1,994,540	_	-	1,994,540	
nvestment classified as field for trading	_	-	_	-	
nvestment classified as held to maturity	1,755,314	-	_	1,755.314	
Investment classified as available for sale	3,749,854	-	-	3,749,854	

- The fair value of traded investments is based on quoted market prices, except for tradable securities classified by the Company as 'held to maturity'. Quoted securities classified as held to maturity are carried at cost. Fair value of unquoted equity investments other than investments in subsidiaries is determined on the basis of break up value of these investments as per the latest available audited financial statements.
- Financial instruments included in level 1 comprise of investments in listed ordinary shares and units of mutual funds. a)
- Financial instruments included in level 2 comprise of Pakistan Investment Bonds, Market Treasury Bills, Term Deposit Certificates and Term Finance Certificates.



# 43 CORRESPONDING FIGURES

Corresponding figures have been rearranged and reclassified, wherever necessary, to align them with the presentation requirements of the Insurance Accounting Regulations, 2017.

44	NUMBER OF EMPLOYEES	2020	2019
		(Num	ber)
	As at 31 December	610	595
	Average number of employees during the year	590	600

# 45 DATE OF AUTHORISATION FOR ISSUE

These unconsolidated financial statements were authorized for issue in the Board of Directors meeting held on 1-6-100

# 46 GENERAL

The figures in the financial statements may be rounded off to the nearest thousand rupees unless otherwise stated.

Director

Director